MAIN ESTIMATES

NORTHWEST TERRITORIES 2003 - 2004

Northwest
Territories

103-05559/

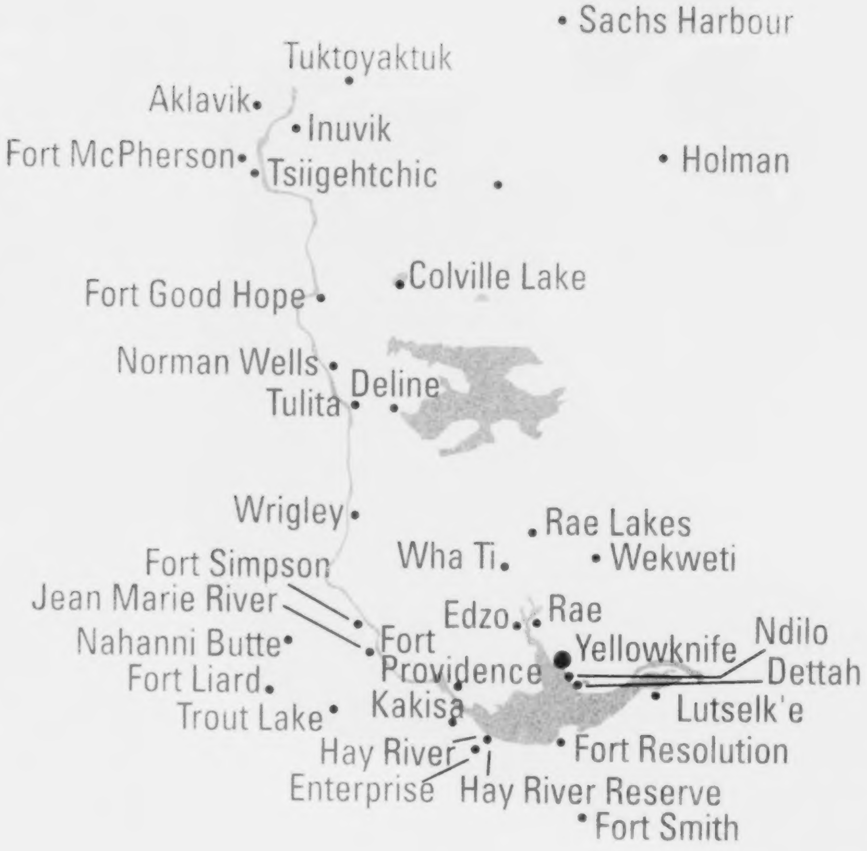
MAIN ESTIMATES

2003
2004

Prepared By:
The Financial Management Board Secretariat
Department of the Executive
under the direction of the
Financial Management Board

6th Session of the 14th Legislative Assembly
February, 2003
Yellowknife, Northwest Territories

Northwest Territories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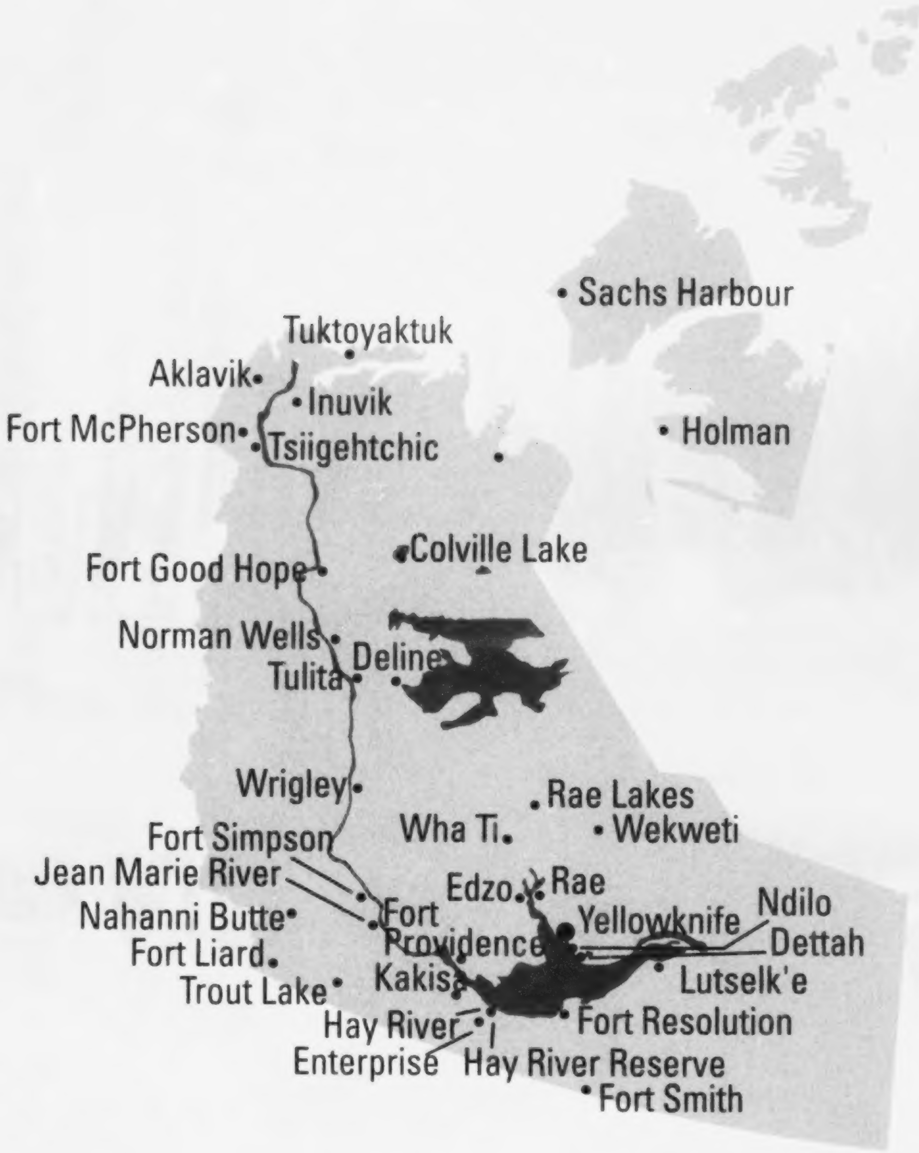
Aklavik
Inuvik
Fort McPherson
Tsiigehtchic
Holman
Colville Lake
Fort Good Hope
Norman Wells
Deline
Tulita
Wrigley
Rae Lakes
Wha Ti
Wekweti
Fort Simpson
Jean Marie River
Edzo
Rae
Nahanni Butte
Fort Providence
Yellowknife
Ndilo
Dettah
Fort Liard
Kakisa
Lutselk'e
Trout Lake
Hay River
Fort Resolution
Enterprise
Hay River Reserve
Fort Smith

Northwest Territories



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INTRODUCTION

The Main Estimates represent the Government of the Northwest Territories' proposed appropriations for the 2003-2004 fiscal year. These Estimates flow from the strategic direction contained in the 14th Legislative Assembly's vision, and priorities, and the 2003-2006 departmental Business Plans. The Estimates detail all expenditures projected to be incurred, all revenues projected to be earned and the projected level of capital investment, for the period April 1, 2003 to March 31, 2004, in order to implement strategies and achieve the goals as laid out in the Business Plans.

The 2003-2004 Budget Address is an integral part of these Estimates. The Budget Address, Main Estimates and Business Plans together constitute the budget of the Northwest Territories.

The Legislative Assembly is being requested to appropriate funds at the departmental level, as detailed in the Main Estimates, for operations expense and capital investment expenditure for the fiscal year ending March 31, 2004.

In order to assist in the review of these Estimates, the following explanatory notes are provided:

Tangible Capital Assets

Tangible capital assets are a significant economic resource of any government body and accordingly play an important role in the delivery of many government programs. Historically, public sector organizations have absorbed the cost of these assets in the fiscal year in which they were acquired. However, new accounting standards issued by the Canadian Institute of Chartered Accountants' Public Sector Accounting Board (PSAB) require that the cost to acquire a tangible capital asset be allocated over the useful life of the asset. The term used to commonly describe this allocation is amortization or amortization expense. Implementation of this new accounting treatment will bring public sector organizations closer to the accounting policies that have been utilized by the private sector for many years.

The Government of the Northwest Territories has adopted the new accounting guidelines, for tangible capital assets, effective April 1, 2000. The new policy was first reflected in the 2000-2001 Main Estimates and resulted in authority for capital investment expenditures being requested separate from the appropriation for operating expenses.

Further explanation of the change in accounting policy and details on the asset classifications, are provided in Appendix C.

The 2003-2004 Main Estimates are presented in two separate sections, Estimates of Operations Expense and Estimates of Capital Acquisitions.

Operations Expense

Operations Expense includes only the proposed operating expenditures and amortization expense.

The following detailed information is provided for each department in the Operations Expenses section of the Main Estimates:

- **Accounting Structure Chart**: detail on how the department's financial accounts are organized.
- **Organizational Chart**: details how the department is organized for administrative purposes.
- **Business Plan Overview**: the vision, mission and goals as included in the departmental business plan.
- **Graphs**: illustrate the allocation of proposed expenditures to major activities and a five-year comparison of actual and proposed expenditures.

INTRODUCTION (continued)

- **Department Summary**: provides the total appropriation requirements by control object for the department. Note that amortization expense is now included as a separate control object.
- **Activity Summary**: the following are provided for each activity;
    - **Activity Description**: provides an explanation of the purpose or program delivered for each activity.
    - **Budget Summary**: appropriation requirements for the activity summarized by major categories (control objects).
    - **Changes in Capital Assets and Amortization**: see explanation provided below.
    - **Program Delivery Details**: provides the detail of appropriations required for each of the major program functions within each activity.
    - **Grants and Contributions**: the schedule provides details on the proposed grants and contributions included in the required appropriations for each activity.
- **Summary of Active Positions by region:** numbers of positions, by category, serving the department in each region.
- **Summary of Work Performed on Behalf of Others:** the Government undertakes to perform certain functions, in the Northwest Territories, on behalf of the Government of Canada or others. Expenditures incurred for these activities are fully recovered and are not required to be voted on by the Legislative Assembly.
- **Summary of Estimated Revenues.**
- **Other Information Items:** includes proposed expenditures or financial activities of various boards, agencies or revolving funds.

Changes in Capital Assets and Amortization

The implementation of the new tangible capital asset accounting policy required a significant change in the information that is provided in the department and budget summaries. In previous years, these summaries provided estimates for the two categories of expenditures: operations and maintenance, and capital. As stated above, then Main Estimates now has a separate section for detailed Capital Acquisition Plans. The activity summaries, included in the operations expense section of the Main Estimates, will now have a section called Changes in Capital Assets and Amortization which will provide the following information:

- The total historical cost of capital assets in service acquired in previous years and the total net book value of these assets. The net book value represents that portion of the original cost that has not been amortized. This should not be construed as being representative of market value.
- The changes that are projected to occur during the year. This includes the total cost of assets expected to be put into service during the year and any estimated disposals during the year.
- The estimated amortization expense for the year, based on assets in service at the beginning of the year plus any projected changes during the year.
- Work-in-Progress. This is the cost expended on capital projects that will be incomplete at the end of the year.

INTRODUCTION (continued)

Capital Acquisitions

This part of the Estimates provides a summary, by department and activity, of how much the Government is planning to invest in capital assets during 2003-2004. Included as a supplement to this summary, is each department's five-year Capital Acquisition Plan.

The Capital Acquisition Plans include projected capital investment for a five year period. The capital investment authority is being requested only for the 2003-2004 year. Prior Years' Costs and Future Years' Anticipated Costs are shown only for those capital projects that are considered multiple year projects and for which an amount is included in the 2003-2004 Estimates. It should be noted that the amount of capital investment planned for 2003-2004 will not usually compare to the cost of capital assets coming into service in 2003-2004, as reported in the activity summaries. The assets coming into service during the year will include costs expended on those projects in prior years and included in prior years' work-in-progress.

For further clarification on terms used in the Main Estimates and the budget development process, please consult the Glossary in Appendix A and The Budget Development Process in Appendix B.

The 2003-2006 Business Plans, 2003-2004 Main Estimates and Budget Address are available on the Net through the GNWT Home Page (www.gov.nt.ca) or through the Financial Management Board Secretariat Home Page (www.gov.nt.ca/FMBS) for Main Estimates and Business Plans, and the Department of Finance Home Page (www.fin.gov.nt.ca) for the Budget Address.

TOWARDS A BETTER TOMORROW

VISION

The 14th Legislative Assembly has adopted *Towards a Better Tomorrow*, which outlines the Assembly's vision for a prosperous future.

To reach our full potential as people of the Northwest Territories, we need to build upon a common vision and work in partnership towards a vibrant, prosperous and unified territory that we can all be proud of. Our vision should reflect our values and should describe the kind of future that we all would like to see - for ourselves, our families and our territory. We propose the following as a vision that all Northerners can share.

1. *A strong, unified and self-reliant Northwest Territories that can take its rightful place in the federation and international community.*
2. *Aboriginal and other Northern leaders working together in support of a common vision and strong sense of identity.*
3. *Strong partnerships with Aboriginal, federal, provincial, and territorial governments.*
4. *Self-reliant, healthy, well-educated individuals, families and communities doing their part in improving the quality of their lives.*
5. *A motivated young generation prepared to take advantage of the opportunities the North has to offer.*
6. *Safety, security and respect for all citizens, with a focus on women, children, elders and persons with disabilities.*
7. *Respect for the diversity of cultures and languages in the NWT.*
8. *Recognition of and respect for both the collective and individual rights of all Northerners.*
9. *Aboriginal people having greater self determination over their social, cultural and political destiny.*
10. *An improved quality of life for Aboriginal peoples.*
11. *Resource development that balances economic benefit, social impacts and environmental preservation and protection.*
12. *Sharing northern benefits between governments, communities and regions.*
13. *A diversified economy, which encourages investment and growth in all sectors.*
14. *Open, honest, transparent and accountable governments at all levels.*

MISSION

The Government of the Northwest Territories will work towards promoting the following four key priorities adopted by the 14th Legislative Assembly in *Towards a Better Tomorrow*:

1. *Self-reliant individuals, families and communities, working with government, toward improving social well-being;*
2. *Better governance through partnerships;*
3. *A northern-controlled economy that is balanced, diversified, stable and vibrant; and,*
4. *Adequate resources helping all levels of government to become more self-reliant in meeting the needs of the people they serve.*

TOWARDS A BETTER TOMORROW (continued)

GOALS

In *Towards a Better Tomorrow*, the 14th Legislative Assembly sets out the four key goals of this Government as follows:

1. *Healthy, educated individuals making responsible personal choices for themselves and their families.*
2. *Strong and effective Aboriginal and public governments operating co-operatively with no reduction in program and service levels as a result of implementing self-government agreements.*
3. *A healthy and diversified economy providing employment opportunities for Northerners in all communities.*
4. *An effective balance between development of our resources, socio-economic impacts, and preservation and protection of our natural environment.*

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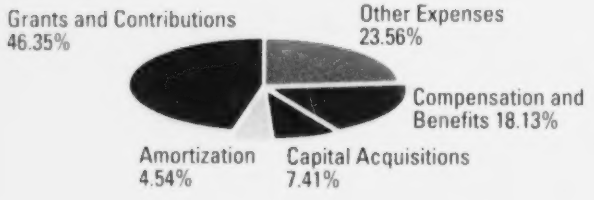
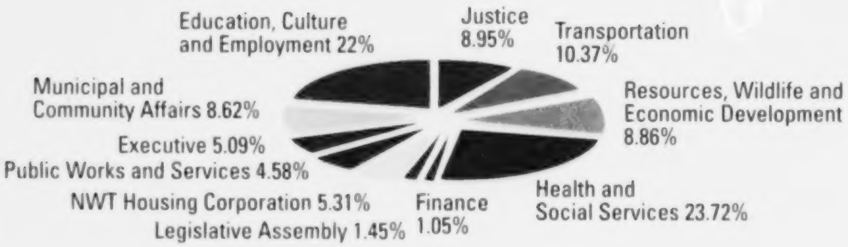
Where the Dollars will be Spent

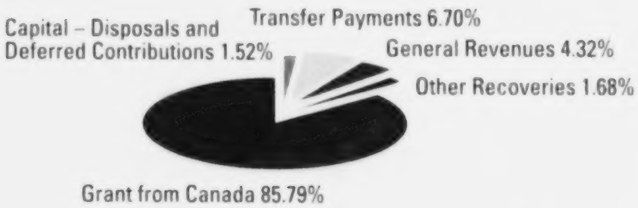
By Expenditure Category



By Department



Where the Dollars Come From



Summary of Operations
For the Fiscal Year Ending March 31, 2004

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
REVENUES	**854,135**	**774,475**	**856,120**	**957,444**
OPERATIONS EXPENSE				
Compensation and Benefits	180,951	173,060	164,856	180,153
Grants and Contributions	462,566	434,374	417,642	396,772
Other Expenses	235,118	240,683	230,290	222,113
Amortization	45,356	40,698	40,200	38,142
TOTAL OPERATIONS EXPENSE TO BE VOTED	**923,991**	**888,815**	**852,988**	**837,180**
UNADJUSTED OPERATING (DEFICIT)/SURPLUS	**(69,856)**	**(114,340)**	**3,132**	**120,264**
PETROLEUM PRODUCTS REVOLVING FUND - NET EXPENDITURE	-	-	-	(28)
ESTIMATED SUPPLEMENTARY REQUIREMENTS	(15,000)	-	(23,000)	-
ESTIMATED APPROPRIATION LAPSES	8,000	8,000	8,000	
WORK PERFORMED ON BEHALF OF OTHERS				
Recoveries	49,499	52,099	45,757	47,066
Expenditures	(49,499)	(52,099)	(45,757)	(47,066)
OPERATING SURPLUS (DEFICIT) FOR THE YEAR	**(76,856)**	**(106,340)**	**(11,868)**	**120,236**
ACCUMULATED SURPLUS AT THE BEGINNING OF THE YEAR	**687,521**	**793,861**	**833,246**	**673,625**
ACCUMULATED SURPLUS AT THE END OF THE YEAR	**610,665**	**687,521**	**821,378**	**793,861**

Summary of Revenues

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
GRANT FROM CANADA	**809,192**	**280,907**	**386,579**	**290,347**
TRANSFER PAYMENTS	**57,251**	**48,438**	**54,953**	**24,655**
TAXATION REVENUE				
Personal Income Tax	51,001	50,504	46,501	42,990
Corporate Income Tax	(181,587)	279,106	263,937	486,285
Tobacco Tax	15,048	12,489	10,229	10,542
Fuel Tax	17,581	17,023	13,809	16,854
Payroll Tax	12,369	11,818	10,107	11,439
Property Tax and School Levies	7,047	6,958	7,278	6,455
Insurance Taxes	2,150	1,700	1,700	2,150
	(76,391)	**379,598**	**353,561**	**576,715**
GENERAL REVENUES				
Revolving Funds Net Revenue	20,897	19,800	17,691	18,588
Regulatory Revenues	12,080	11,337	12,534	11,202
Investment Income	2,774	6,887	4,575	5,847
Other General Revenues	1,132	1,124	187	1,611
	36,883	**39,148**	**34,987**	**37,248**
OTHER RECOVERIES				
Lease and Accommodations	1,530	1,411	1,396	1,400
Service Recoveries	1,492	1,403	1,011	1,612
Program Recoveries	8,108	7,871	7,893	8,704
Commodity Sales	106	105	95	66
Insurance Proceeds	-	-	60	74
Other Miscellaneous Recoveries	20	20	506	482
Recovery of Prior Years' Expenditures	3,000	3,000	3,000	3,555
	14,256	**13,810**	**13,961**	**15,893**
CAPITAL				
Gain on Sale of Disposal	100	100	100	-
Deferred Capital Contributions	12,844	12,474	11,979	12,586
	12,944	**12,574**	**12,079**	**12,586**
TOTAL REVENUES	**854,135**	**774,475**	**856,120**	**957,444**

Summary of Operations Expenditures by Department

	(thousands of dollars)			
	2003/2004 Main Estimates	**2002/2003 Revised Estimates**	**2002/2003 Main Estimates**	**2001/2002 Actuals**
Legislative Assembly	14,432	14,205	14,047	12,855
Executive	50,183	53,035	50,772	63,287
Finance	10,521	8,107	7,766	6,353
Municipal and Community Affairs	77,994	74,566	70,511	61,229
Public Works and Services	44,218	42,202	41,563	41,046
Health and Social Services	226,182	211,137	199,882	194,217
Justice	75,256	74,347	69,584	65,710
NWT Housing Corporation	52,971	49,276	48,981	47,165
Education, Culture and Employment	210,474	205,352	195,903	194,321
Transportation	76,251	73,024	71,405	71,536
Resources, Wildlife and Economic Development	85,509	83,565	82,574	79,461
TOTAL OPERATIONS EXPENDITURES	**923,991**	**888,816**	**852,988**	**837,180**

Summary of Capital Investment Expenditures by Department

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Legislative Assembly	-	225	225	-
Executive	600	1,641	1,105	630
Finance	-	-	-	-
Municipal and Community Affairs	8,053	8,590	6,718	6,262
Public Works and Services	1,443	5,956	3,850	4,698
Health and Social Services	10,504	26,268	23,606	30,074
Justice	14,092	29,934	18,846	13,329
NWT Housing Corporation	-	-	-	-
Education, Culture and Employment	9,077	16,581	14,506	9,813
Transportation	27,276	49,719	38,296	32,652
Resources, Wildlife and Economic Development	2,935	3,658	1,925	451
TOTAL CAPITAL INVESTMENT EXPENDITURES	**73,980**	**142,571**	**109,077**	**97,909**

Summary of Changes in Capital Assets and Amortization

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
BEGINNING OF THE YEAR				
Cost of Capital Assets in Service	1,320,328	1,210,814	1,253,406	1,161,102
Accumulated Depreciation	(471,297)	(430,599)	(438,978)	(392,457)
Net Book Value	849,031	780,215	814,428	768,645
CHANGES DURING THE YEAR				
Capital Assets Put into Service	83,053	109,729	83,944	51,784
Disposals	-	(215)	-	(2,072)
Amortization	(45,356)	(40,698)	(40,200)	(38,142)
NET BOOK VALUE OF CAPITAL ASSETS IN SERVICE AT THE END OF THE YEAR	**886,728**	**849,031**	**858,172**	**780,215**
Work in Progress on Multi-year Projects	112,141	120,927	118,436	93,799
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**998,869**	**969,958**	**976,608**	**874,014**

Note:

Capital assets in service includes assets purchased, constructed or acquired by a capital lease.

Assets put into service during the year include multi-year projects commenced in prior years and completed in the current year plus those projects started and completed in the current year.

Summary of Accumulated Cash Position

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
CASH PROVIDED BY (USED IN):				
Operating Activities:				
Operating Surplus (Deficit) for the Year	(76,856)	(106,340)	(11,868)	120,236
Items Not Affecting Cash:				
Provision for Doubtful Accounts	-	-	-	1,665
Deferred Capital Contributions	(12,844)	(12,474)	(11,979)	(12,586)
Amortization of Tangible Capital Assets	45,356	40,698	40,200	38,142
	(44,344)	(78,116)	16,353	147,457
Changes in Non-cash Assets and Liabilities:				
Due From Canada	(3,000)	(133,000)	(185,000)	228,332
Other Current Assets	(11,000)	18,000	18,000	(17,496)
Other Current Liabilities	3,000	32,000	3,000	31,279
Post Employment Benefits	-	-	-	981
Net Cash Generated By (Used In) Operating Activities	**(55,344)**	**(161,116)**	**(147,647)**	**390,553**
Investing Activities:				
Capital Investment Expenditures	(73,980)	(142,571)	(109,077)	(100,518)
Estimated Supplementary Requirements	(17,000)	-	(12,000)	-
Estimated Appropriation Lapses Due to Incomplete Capital Projects	12,000	12,000	12,000	-
Proceeds from Disposal of Tangible Capital Assets	-	-	-	2,324
Decrease (Increase) to Designated Cash/Investments	-	-	-	(4,747)
Decrease (Increase) to Long-term Loans	(5,000)	(5,000)	(5,487)	(1,277)
Net Cash Generated By (Used In) Investing Activities	**(83,980)**	**(135,571)**	**(114,564)**	**(104,218)**

Summary of Accumulated Cash Position
(continued)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Financing Activities:				
Repayment of Long-term Capital Lease Obligations	(2,000)	(2,000)	(2,000)	(971)
Deferred Capital Contributions	11,000	6,000	3,000	13,255
Net Cash Generated By (Used In) Financing Activities	**9,000**	**4,000**	**1,000**	**12,284**
CASH SURPLUS (DEFICIT) FOR THE YEAR	**(130,324)**	**(292,687)**	**(261,211)**	**298,619**
OPENING CASH SURPLUS (DEFICIT)	45,060	337,747	362,652	39,128
CASH SURPLUS (DEFICIT) END OF THE YEAR	**(85,264)**	**45,060**	**101,441**	**337,747**

Summary of Net Debt and Estimated Borrowing Capacity

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
CASH SURPLUS (DEFICIT) END OF THE YEAR	(85,264)	45,060	101,441	337,747
GUARANTEED DEBT				
NWT Power Corporation	(75,000)	(87,000)	(88,000)	(79,584)
NWT Energy Corporation	(23,000)	(24,000)	(24,000)	(23,914)
NWT Housing Corporation	(31,000)	(31,000)	(28,000)	(28,990)
TOTAL GUARANTEED DEBT	(129,000)	(142,000)	(140,000)	(132,488)
TOTAL (DEBT)	(214,264)	(142,000)	(140,000)	(132,488)
AUTHORIZED BORROWING LIMIT	300,000	300,000	300,000	300,000
AVAILABLE BORROWING CAPACITY	85,736	158,000	160,000	167,512

Any further guarantees of NWT Power Corporation Debt may require a review of the GNWT's overall borrowing capacity with the Government of Canada.

Active Positions by Department, Board or Agency

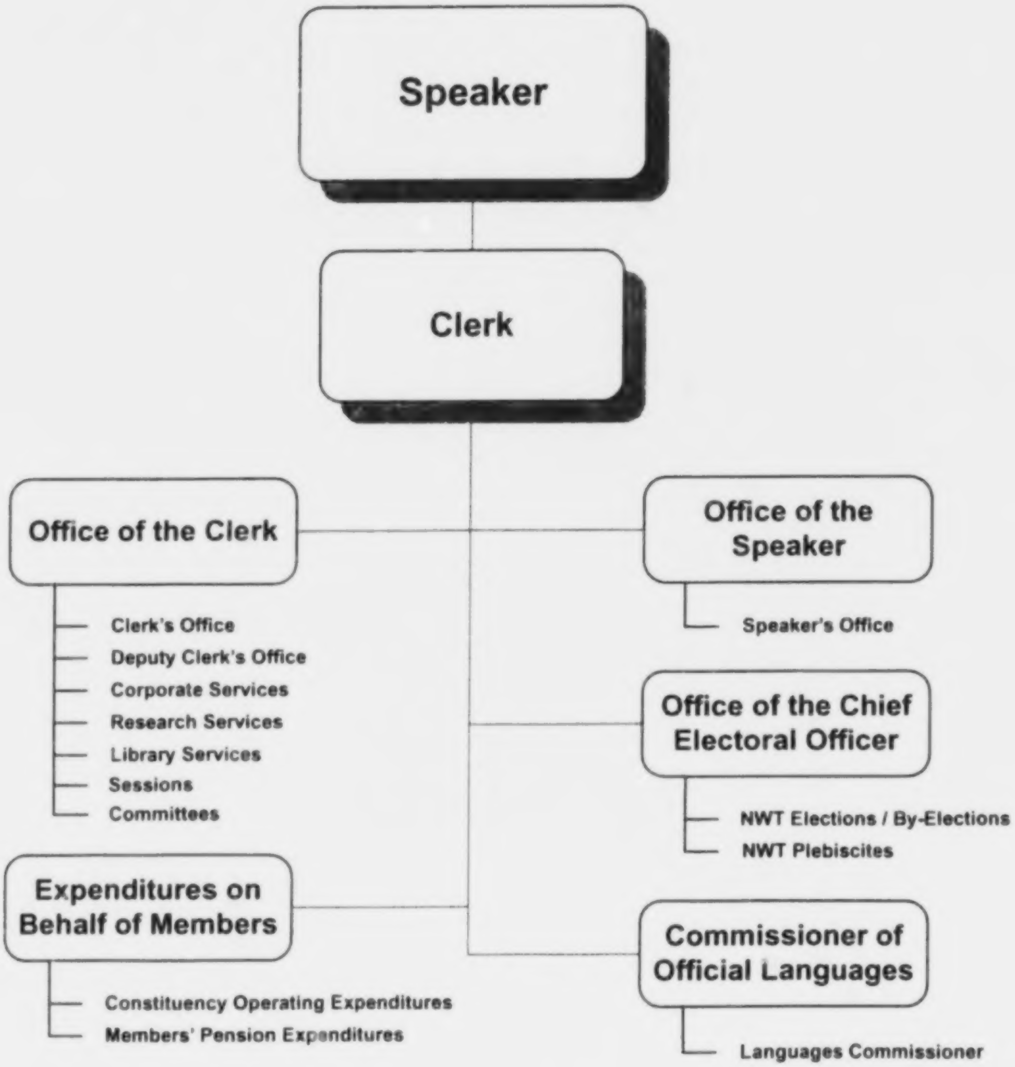
	2003-2004 Main Estimates	2002-2003 Main Estimates
Legislative Assembly	40	44
Executive	250	250
Finance	35	34
Municipal and Community Affairs	126	125
Public Works and Services	190	189
Health and Social Services	167	167
Justice	443	425
NWT Housing Corporation	108	102
Education, Culture and Employment	185	178
Transportation	362	355
Resources, Wildlife and Economic Development	486	465
	2,392	**2,334**
Boards and Agency Positions		
Technology Service Centre (FMBS)	7	-
Boards of Management (Health and Social Services)	1,178	1,086
Liquor Commission Revolving Fund (Finance)	12	12
Education Councils (Education, Culture and Employment)	1,037	1,002
Systems and Communications (Public Works and Services)	18	18
Petroleum Products Division (Public Works and Services)	11	11
Total Boards and Agency Positions	**2,263**	**2,129**
Total Active Positions	**4,655**	**4,463**

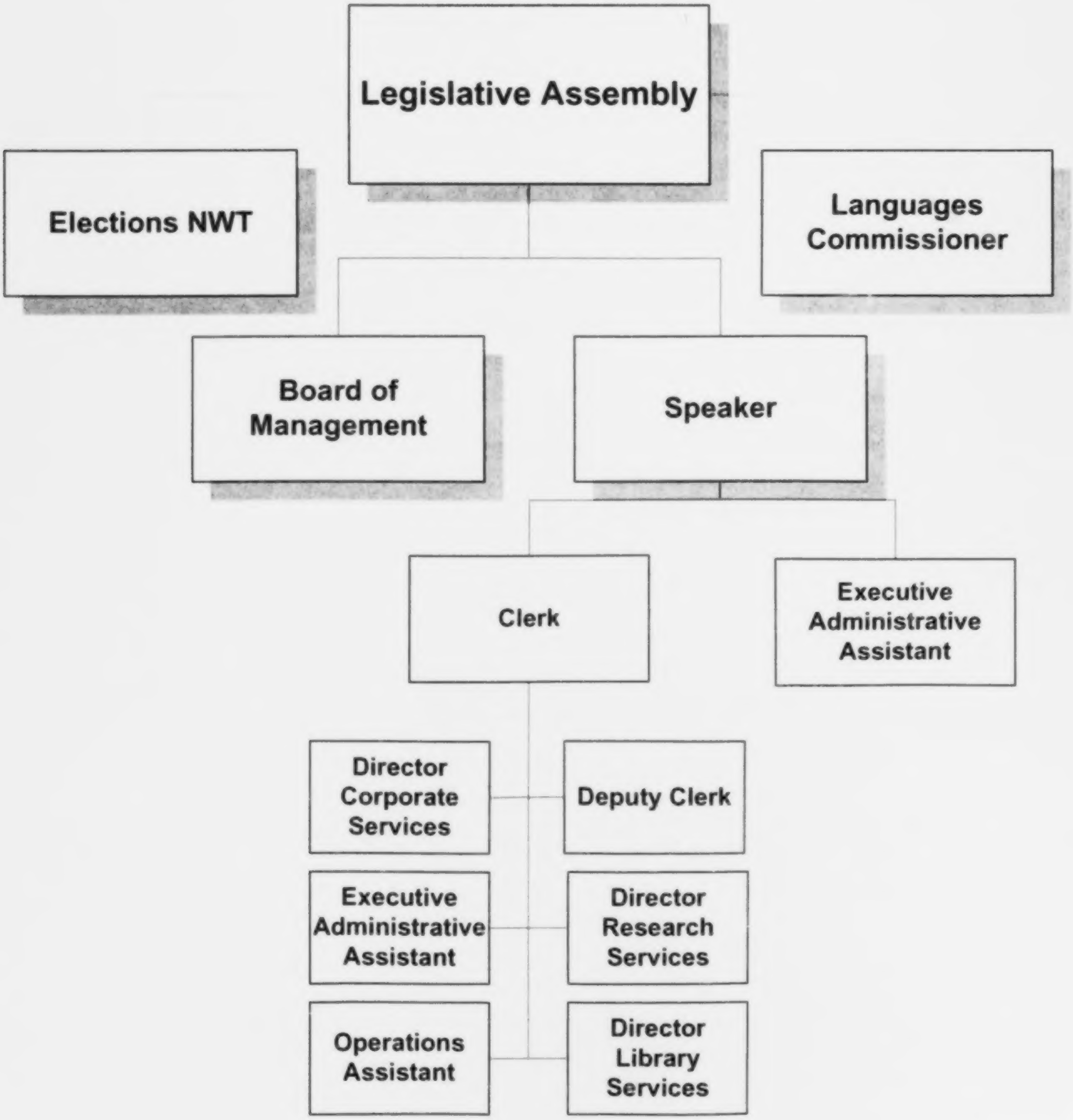
Notes: The full position count for the Technology Service Centre is 29. The 7 positions reported above represent 4 new positions and 3 positions transferred from the Financial Management Board Secretariat. The remaining positions will be transferred from other departments; however, these positions have not been identified and are still included in the departmental Active Position counts.

Active Positions by Region

	2003/2004 Main Estimates	2002/2003 Main Estimates
Headquarters		
Indeterminate full time	1,136	1,102
Indeterminate part time	11	9
Seasonal	-	-
Casual	60	61
	1,207	1,172
North Slave		
Indeterminate full time	1,243	1,184
Indeterminate part time	110	64
Seasonal	22	20
Casual	12	12
	1,387	1,280
Fort Smith		
Indeterminate full time	758	743
Indeterminate part time	61	43
Seasonal	35	38
Casual	45	45
	899	869
Fort Simpson		
Indeterminate full time	260	258
Indeterminate part time	14	10
Seasonal	35	36
Casual	11	11
	320	315
Inuvik		
Indeterminate full time	772	754
Indeterminate part time	31	28
Seasonal	28	34
Casual	11	11
	842	827
Total department		
Indeterminate full time	4,169	4,041
Indeterminate part time	227	154
Seasonal	120	128
Casual	139	140
	4,655	**4,463**

LEGISLATIVE ASSEMBLY


Speaker
Clerk
Office of the Clerk
Clerk's Office
Deputy Clerk's Office
Corporate Services
Research Services
Library Services
Sessions
Committees
Expenditures on Behalf of Members
Constituency Operating Expenditures
Members' Pension Expenditures
Office of the Speaker
Speaker's Office
Office of the Chief Electoral Officer
NWT Elections / By-Elections
NWT Plebiscites
Commissioner of Official Languages
Languages Commissioner


Legislative Assembly
Elections NWT
Languages Commissioner
Board of Management
Speaker
Clerk
Executive Administrative Assistant
Director Corporate Services
Deputy Clerk
Executive Administrative Assistant
Director Research Services
Operations Assistant
Director Library Services

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VISION

The Legislative Assembly provides, within a framework of accepted democratic principles, an environment in which the elected representatives of the people of the Northwest Territories can, effectively, efficiently and to the best of their abilities, meet the needs and aspirations of residents, while taking into consideration the demographic diversity of the Northwest Territories.

MISSION

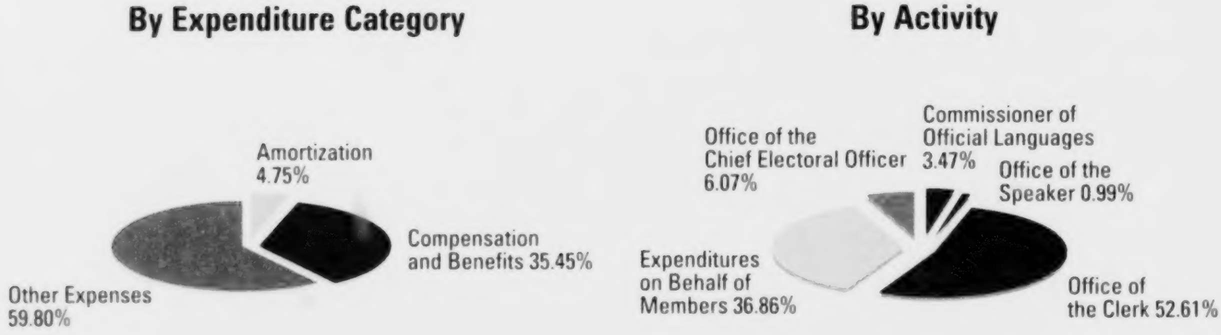
The Office of the Legislative Assembly supports the activities of the Members, both individually and collectively in their roles as legislators, as representatives of their constituents, within prescribed parliamentary functions, and in a wide array of other duties.

GOALS

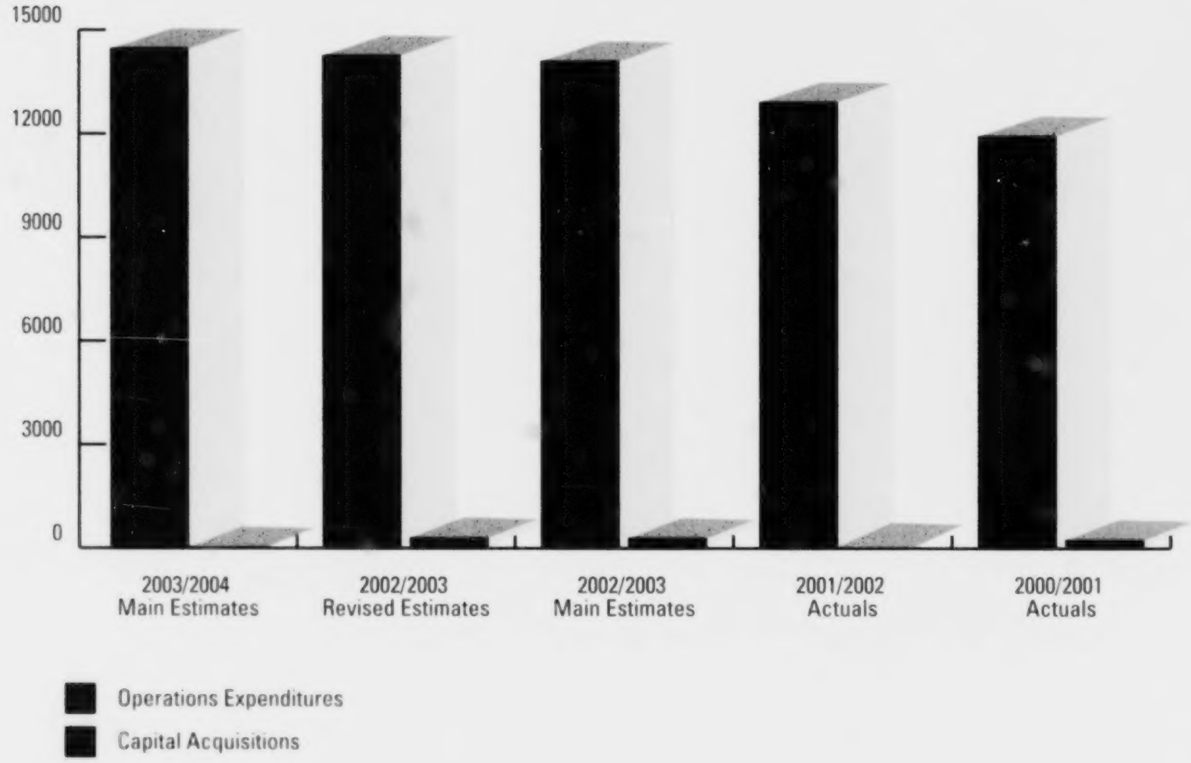
The Legislative Assembly has the following goals over the planning period:

- Legislative Assembly staff support elected Members in achieving the vision, priorities, strategies and goals contained in "Towards a Better Tomorrow";
- Public access to, and participation in the business of the Legislative Assembly is enhanced;
- Looking ahead to meet the challenges of public government;
- The values and traditions of all NWT cultures are respected and promoted;
- NWT residents and other Canadians are familiar with the work of the Legislative Assembly.

Proposed Expenditures



Prior Years Expenditure Comparison (thousands of dollars)



(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	5,116	4,815	4,654	5,159
Grants and Contributions	-	-	-	-
Other Expenses	8,630	8,706	8,706	7,016
Amortization	686	684	684	680
TOTAL OPERATIONS EXPENSE	**14,432**	**14,205**	**14,044**	**12,855**

CHANGES IN CAPITAL ASSETS AND AMORTIZATION

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	26,280	26,055	26,055	26,055
Accumulated amortization	(6,231)	(5,547)	(5,547)	(4,867)
Net book value	20,049	20,508	20,508	21,188
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	225	225	-
Disposals	-	-	-	-
Amortization expense	(686)	(684)	(684)	(680)
END OF THE YEAR				
Net book value of assets in service	**19,363**	**20,049**	**20,049**	**20,508**
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	19,363	20,049	20,049	20,508

OFFICE OF THE CLERK

Activity Description

The Office of the Clerk includes:

- **Clerk's Office** – Manages and directs the Legislative Assembly office.
- **Deputy Clerk's Office** – Provides advice and support to the Speaker and Members on procedural and administrative matters. In addition, responsible for providing visitor services, public information about the Legislative Assembly and language services.
- **Corporate Services** – Provides financial management, human resource and administrative support to the Legislative Assembly. In addition, provides electronic data processing, office automation information services and responsible for the overall management of the Legislative Assembly Building and its facilities.
- **Research Services** – Provides research services to individual Members, to Standing and Special Committees, and to the Clerk's and Deputy Clerk's Offices.
- **Library Services** – Provides information and reference services through the Legislative and Branch Libraries.
- **Sessions** – Provides funding for the administration of session and the provision of Hansard service.
- **Committees** – Provides funding for the administration of all Standing and Special Committees of the Legislative Assembly.

OFFICE OF THE CLERK

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	2,692	2,618	2,532	2,674
Grants and Contributions			-	
Other Expenses	4,214	5,139	5,139	4,813
Amortization	686	684	684	680
TOTAL OPERATIONS EXPENSE	**7,592**	**8,441**	**8,355**	**8,167**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	26,280	26,055	26,055	26,055
Accumulated amortization	(6,231)	(5,547)	(5,547)	(4,867)
Net book value	20,049	20,508	20,508	21,188
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	225	225	-
Disposals	-	-	-	-
Amortization expense	(686)	(684)	(684)	(680)
END OF THE YEAR				
Net book value of assets in service	**19,363**	**20,049**	**20,049**	**20,508**
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**19,363**	**20,049**	**20,049**	**20,508**

OFFICE OF THE SPEAKER

Activity Description

The Speaker is elected by the Members to preside over proceedings in the House and enforce the Rules of the Legislative Assembly. The Speaker is responsible for developing policies on the overall control and operation of the Office of the Legislative Assembly as Chair of the Board of Management. The Speaker is the official representative of the Legislative Assembly at provincial/territorial, federal and international functions.

OFFICE OF THE SPEAKER

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	88	85	83	70
Grants and Contributions	-	-	-	-
Other Expenses	55	96	96	18
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**143**	**181**	**179**	**88**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

EXPENDITURES ON BEHALF OF MEMBERS

Activity Description

The Expenditures on Behalf of Members is comprised of the following:

- **Constituency Operating Expenditures** – Provides for the indemnities, allowances and constituency work expenses incurred by a Member.

- **Members Pension Expenditures** – Includes all expenditures related to the administration of the Members' pensions.

EXPENDITURES ON BEHALF OF MEMBERS

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	2,009	1,796	1,736	2,204
Grants and Contributions	-	-	-	-
Other Expenses	3,311	2,764	2,764	1,748
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**5,320**	**4,560**	**4,500**	**3,952**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

OFFICE OF THE CHIEF ELECTORAL OFFICER

Activity Description

The principal mandate of the Office of the Chief Electoral Officer is to educate, inform and empower all eligible electors and candidates in the Northwest Territories to exercise their democratic right pursuant to the Canadian Charter of Rights and Freedoms, so that they may participate fully in the election process.

- **Elections Office** – Conducts and administers general elections and by-elections in accordance with legislation enacted by the Legislative Assembly.

- **Plebiscite Office** – Conducts and administers plebiscites in accordance with legislation enacted by the Legislative Assembly.

OFFICE OF THE CHIEF ELECTORAL OFFICER

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	116	111	105	118
Grants and Contributions	-	-	-	-
Other Expenses	760	417	417	62
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**876**	**528**	**522**	**180**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

COMMISSIONER OF OFFICIAL LANGUAGES

Activity Description

Established pursuant to section 18(1) of the Official Languages Act, this activity provides for the independent operation of the Languages Commissioner. The Languages Commissioner is responsible for ensuring that the rights, status and privileges of each of the Official Languages of the Northwest Territories is complied with within the spirit and intent of the Act. The Languages Commissioner must table an annual report to the Legislative Assembly detailing the activities undertaken and discharged during the preceding year.

COMMISSIONER OF OFFICIAL LANGUAGES

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	211	205	198	93
Grants and Contributions	-	-	-	-
Other Expenses	290	290	290	375
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**501**	**495**	**488**	**468**

CHANGES IN CAPITAL ASSETS AND AMORTIZATION

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

ACTIVE POSITIONS

	2003/2004 Main Estimates	2002/2003 Main Estimates
Headquarters		
Indeterminate full time	32	36
Indeterminate part time	1	1
Seasonal	-	-
Casual	7	7
	40	44
North Slave		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Fort Smith		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Fort Simpson		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Inuvik		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Total department		
Indeterminate full time	32	36
Indeterminate part time	1	1
Seasonal	-	-
Casual	7	7
	40	**44**

Detail of Work Performed on Behalf of Others

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Official Languages Agreement -Under the current Canada-NWT Cooperation Agreement for French and Aboriginal Languages in the Northwest Territories, funding was provided to various departments and agencies, including the Legislative Assembly, for the provision of French and Aboriginal language services. Also, under the User Say/ User Pay Initiative, the Department of Education, Culture and Employment transferred responsibility and resources to the Legislative Assembly to contract directly with the private sector for language services.	20	20	20	11
Official Languages Act - NWT Aboriginal Communities Participation In accordance with Section 2.1.2 of the Canada - Northwest Territories Cooperation Agreement, Canada agrees to financially support the NWT Aboriginal Communities full participation in the Review of the Northwest Territories' Official Languages Act. The financial support is provided pursuant to Special Project, 2001-2003.	-	100	100	100
Official Languages Act - Francophone Participation In accordance with Section 2.1.2 of the Canada - Northwest Territories Cooperation Agreement, Canada agrees to financially support the Francophone participation in the Review of the Northwest Territories' Official Languages Act. The financial support is provided pursuant to Special Project, 2001-2003.	-	50	50	50
TOTAL DEPARTMENT	20	170	170	161

Revenues, Recoveries and Transfer Payments

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Operations Revenue				
General Revenues				
Gain on Investments	-	-	-	1,727
Legislative Library Fees	1	1	1	5
	1	**1**	**1**	**1,732**
Other Recoveries				
Third Party Recoveries	-	-	-	-
Publications	3	5	5	3
Concessions	4	1	1	3
Merchandise	8	8	8	7
	15	**14**	**14**	**13**
Total Revenues	**16**	**15**	**15**	**1,745**

EXECUTIVE

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The Department of Executive provides support and advice to the Executive Council and its Committees.

The Department is composed of three separate and distinct programs under the authority of their own Ministers. The three Programs are:

- Executive Offices
- Financial Management Board Secretariat
- Aboriginal Affairs

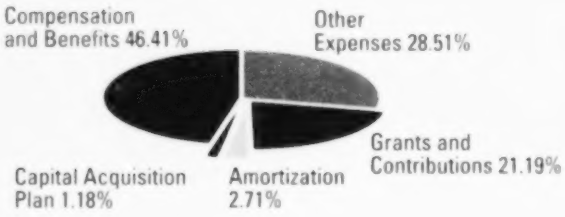
Executive Offices provides overall direction, management and coordination to the Government of the Northwest Territories as a whole. The department provides policy, legislative, communications and strategic advice to Cabinet and the departments of the GNWT. The department also provides broad direction for the territorial public service and addresses national and international issues that have cross-departmental implications. The Executive Offices reviews all departmental initiatives to ensure that they support the government's agenda in a balanced manner and directs focus towards areas where that balance is not being achieved. The Executive Offices Program is managed by the Secretary to Cabinet/Deputy Minister of Executive and consists of the Commissioner's Office, the Ministers' Offices, the Cabinet Secretariat, the Public Utilities Board and the Beaufort Delta Regional Office.

The Financial Management Board Secretariat, working together with departments, and under the direction of the Financial Management Board, is jointly responsible for the management and control of the financial, human, and information resources of the GNWT, ensuring that these resources are managed in an efficient, effective and economical manner. The Financial Management Board Secretariat is established under the direction of the Chairman of the Financial Management Board. The Financial Management Board Secretariat's core business is to attain a highly competent level of human, financial and information management throughout the GNWT and its Boards and Agencies. The Secretariat does this largely by providing of a comprehensive and effective framework of policies, processes and systems that are well understood and used by departments and agencies to achieve the effective, efficient and economic acquisition, custody and use of human, financial, knowledge and physical resources; provision of a comprehensive and relevant accountability framework and reporting system that meets internal and external user needs for decision making and evaluation relative to government and agency operations, performance and financial position; and provision of high quality and relevant advice to internal decision makers relative to the management of the government's human, financial, knowledge and physical resources.

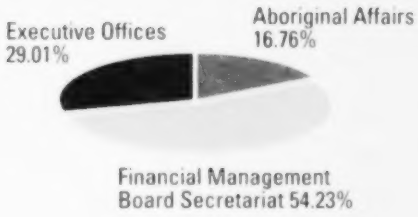
The Ministry of Aboriginal Affairs is mandated to protect and promote the interests of the territorial government and the residents of the Northwest Territories through the negotiation and implementation of lands, resources and self government agreements; in addition to devolution and resource revenue sharing agreements; contributing to the political and constitutional development of the Northwest Territories; and the enhancement and maintenance of mutually beneficial working relations with the Aboriginal leadership. As well, the Ministry promotes and nurtures positive and effective relationships with departments and with regions, other governments and non-government organizations and coordinates the governments' participation in the Intergovernmental Forum.

Proposed Expenditures

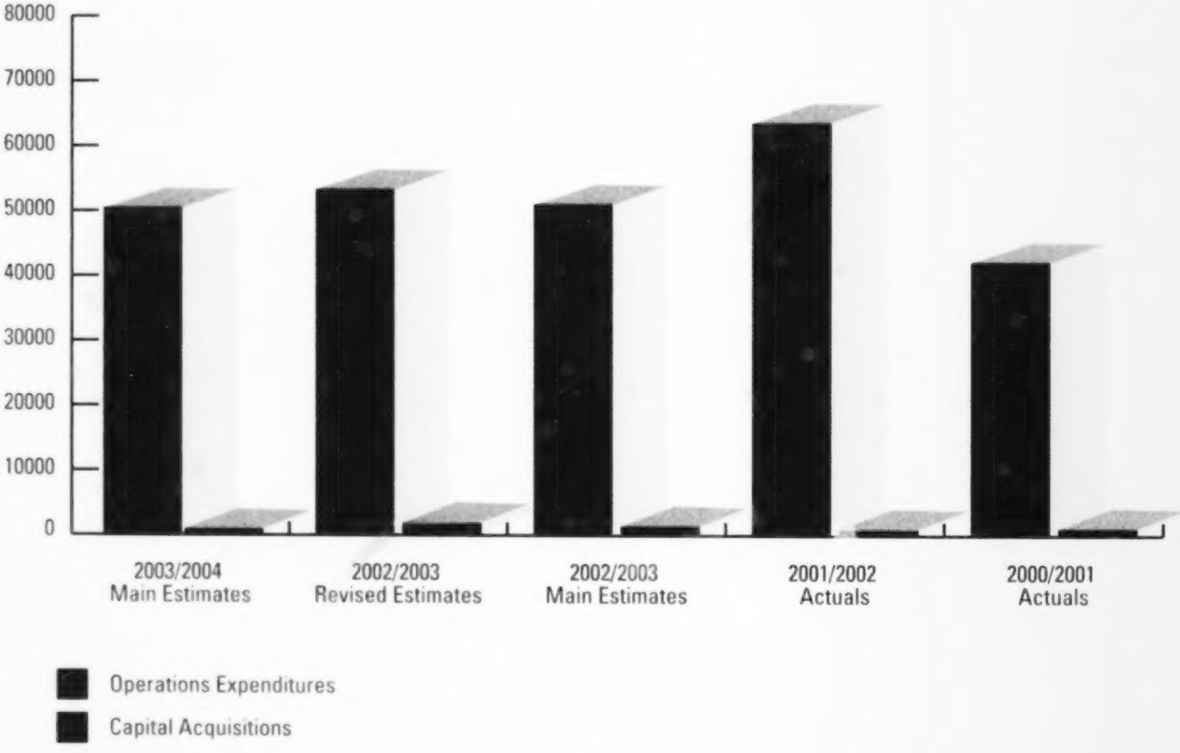
By Expenditure Category



By Activity

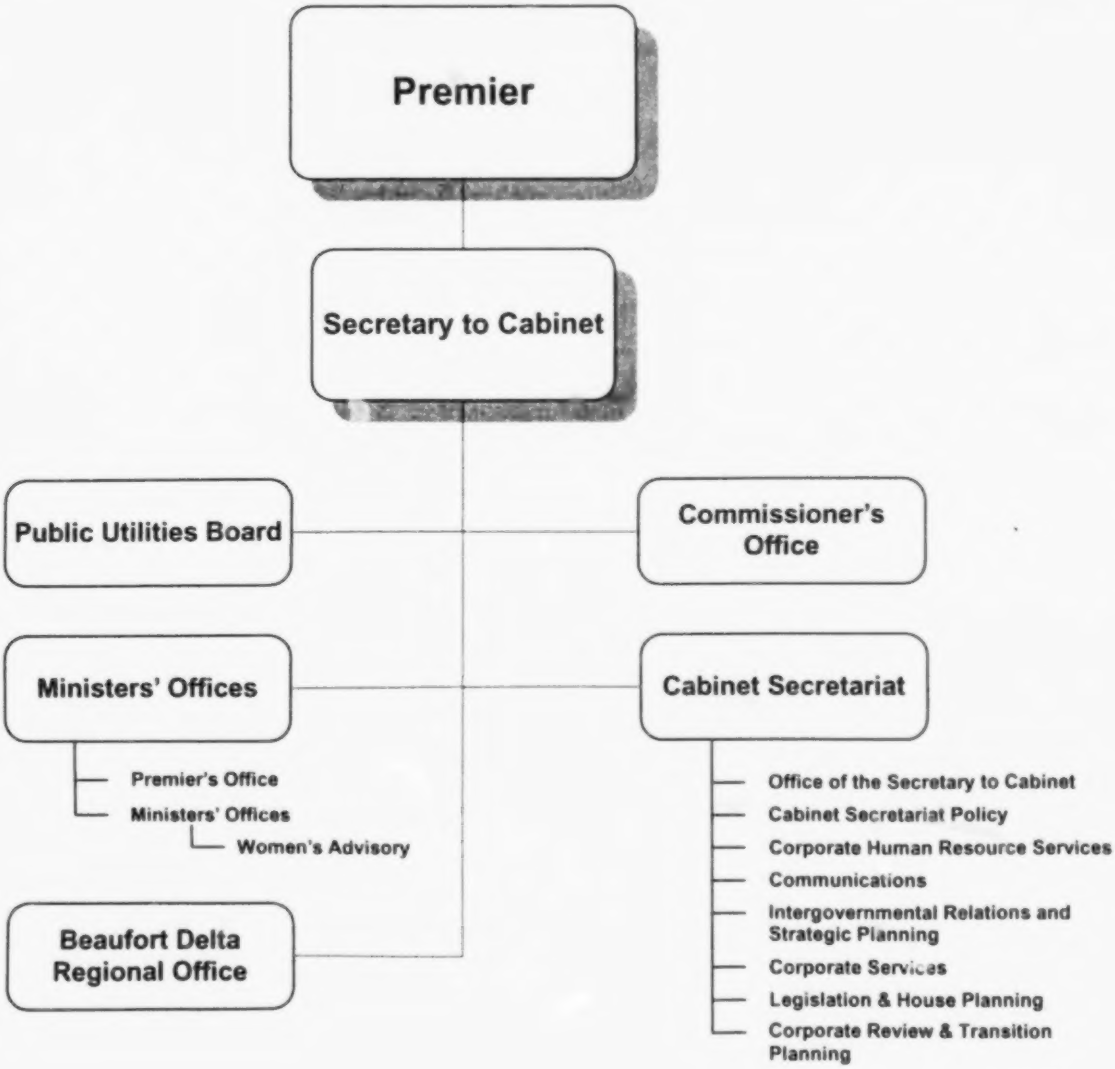


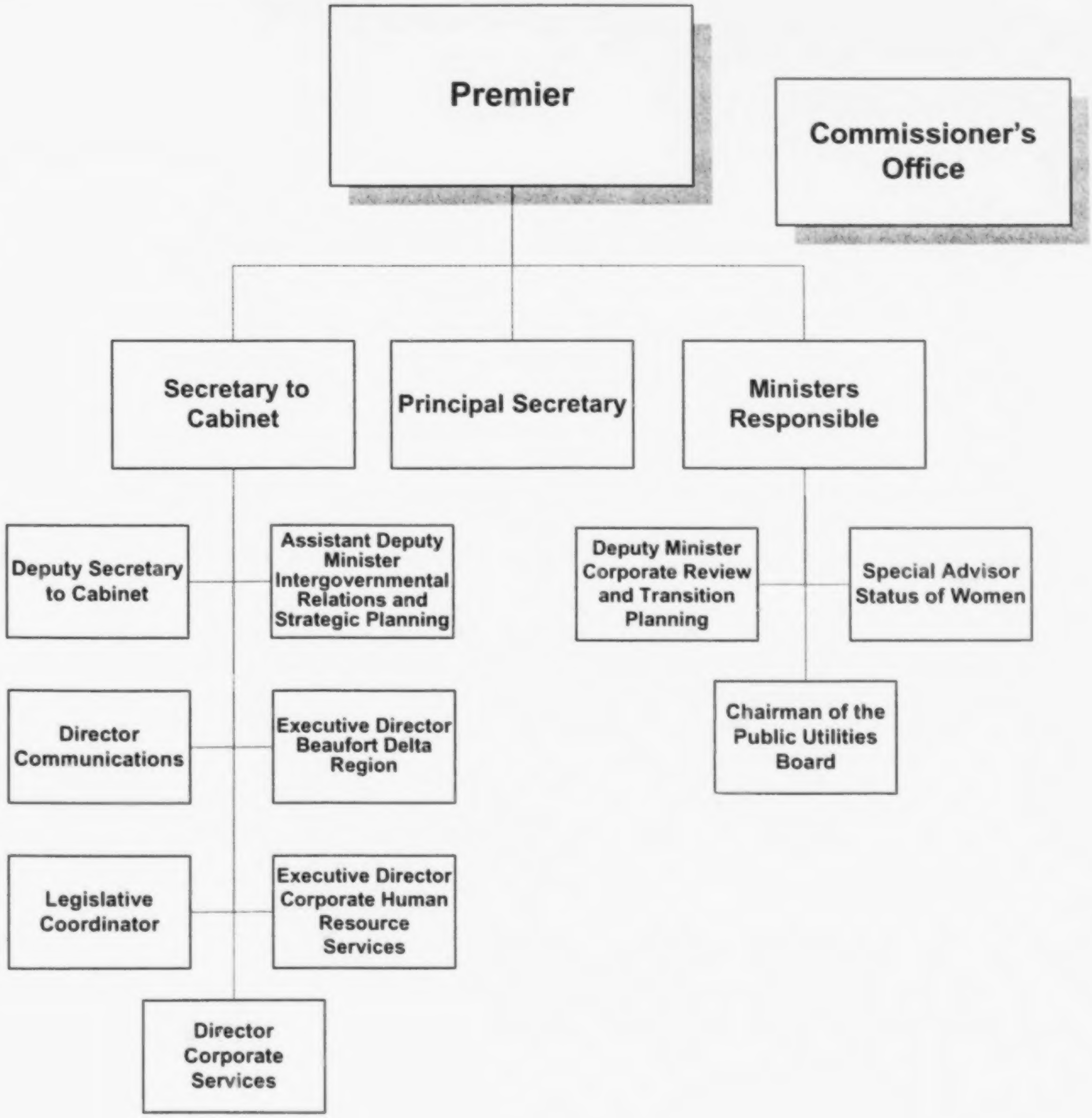
Prior Years Expenditure Comparison (thousands of dollars)



(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	23,568	23,094	21,792	38,532
Grants and Contributions	10,761	11,039	9,903	9,202
Other Expenses	14,476	17,745	17,892	14,451
Amortization	1,378	1,157	1,185	1,102
TOTAL OPERATIONS EXPENSE	**50,183**	**53,035**	**50,772**	**63,287**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	11,059	9,825	11,710	10,810
Accumulated amortization	(4,443)	(3,286)	(2,539)	(2,184)
Net book value	6,616	6,539	9,171	8,626
CHANGES IN BUDGET YEAR				
Assets put into service during the year	200	1,449	78	689
Disposals	-	(215)	-	(1,674)
Amortization expense	(1,378)	(1,157)	(1,185)	(1,102)
END OF THE YEAR				
Net book value of assets in service	5,438	6,616	8,064	6,539
Work in progress	1,355	780	802	351
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**6,793**	**7,396**	**8,866**	**6,890**


Premier
Secretary to Cabinet
Public Utilities Board
Commissioner's Office
Ministers' Offices
Premier's Office
Ministers' Offices
Women's Advisory
Cabinet Secretariat
Office of the Secretary to Cabinet
Cabinet Secretariat Policy
Corporate Human Resource Services
Communications
Intergovernmental Relations and Strategic Planning
Corporate Services
Legislation & House Planning
Corporate Review & Transition Planning
Beaufort Delta Regional Office


Premier
Commissioner's Office
Secretary to Cabinet
Principal Secretary
Ministers Responsible
Deputy Secretary to Cabinet
Assistant Deputy Minister Intergovernmental Relations and Strategic Planning
Director Communications
Executive Director Beaufort Delta Region
Legislative Coordinator
Executive Director Corporate Human Resource Services
Director Corporate Services
Deputy Minister Corporate Review and Transition Planning
Special Advisor Status of Women
Chairman of the Public Utilities Board

VISION

Our vision is to contribute to governance within the Northwest Territories by providing superior service to Cabinet, sound advice to Departments and innovative, results-oriented leadership within the territorial public service.

The principles governing our actions and proposed changes are those set forth in the Government of the Northwest Territories' Business Plan, as well as the Department of the Executive' s own Cabinet-approved principles.

Our principles are:

- The interests, desires and aspirations of the residents of the Northwest Territories should be reflected in Government of the Northwest Territories legislation, policies, strategic planning, programs and services.
- Advice provided to Cabinet and its committees should be objective and timely, with a government-wide perspective.
- NWT residents should be fully informed of the public business of government.
- NWT residents deserve demonstrable accountability for the conduct of government.

MISSION

The mission of the Department of the Executive is to provide overall direction, management and coordination to the Government of the Northwest Territories as a whole.

The key areas for which we are responsible for achieving results in are:

- Coordination of the implementation of Cabinet direction across the NWT
- Provision of objective and timely policy and legislative advice to support Cabinet
- Provision of support and advice for northern political development initiatives and for government to government to government relationships
- Promotion of the interests of NWT residents to the Canadian public and other governments
- Effective communication about government's agenda, activities and initiatives to government employees, the public and other governments
- Effective leadership, support and development of the territorial public service
- Specialist support to departments in policy development

GOALS

The Department of Executive provides policy, legislative, communications and strategic advice to Cabinet and to the departments of the GNWT. The department also provides broad direction for the territorial public service and addresses national and international issues that have cross-departmental implications. These are critical functions, vital to meeting the overall goals of the government as set out in *Towards a Better Tomorrow*.

It is important to note, however, that the Department of Executive does not generally provide direct delivery of programs and services to the public for which indicators are readily identifiable. For this reason, quantifiable strategies are not always associated with the functions of the department and results, therefore, become difficult to measure.

GOALS continued

Consistent with the mission of the Department of Executive, the following goals are identified:

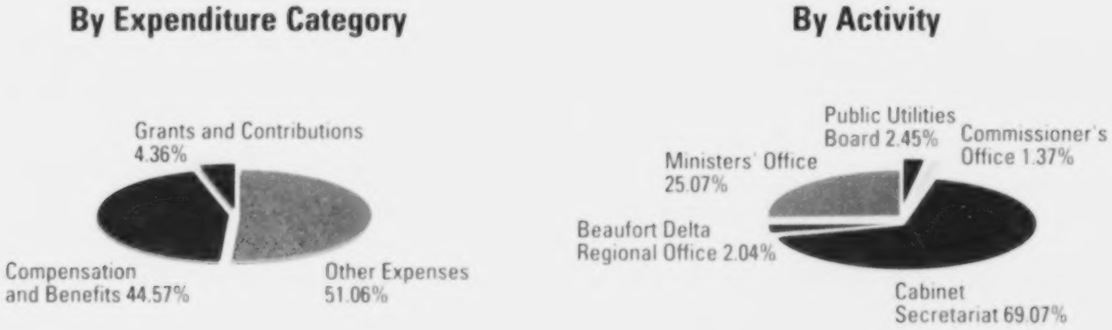
1) **An appropriate balance in furthering all government priorities.**

2) **A stable territorial public service, representative of NWT society, that understands its role in meeting the government's agenda and has the support that enables it to do so.**

3) **Residents of the NWT who have sufficient knowledge about the government's agenda, activities and initiatives to be able to access and contribute to the development of the programs and services of government.**

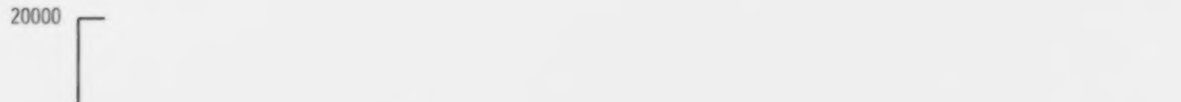
4) **An informed Canadian public and governments in other jurisdictions that are cognizant of the interests, aspirations and needs of the NWT and its people.**

Proposed Expenditures


By Expenditure Category

By Activity

Prior Years Expenditure Comparison (thousands of dollars)



(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	6,567	6,450	6,240	6,791
Grants and Contributions	643	621	535	589
Other Expenses	7,523	8,346	7,452	5,856
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**14,733**	**15,417**	**14,227**	**13,236**

CHANGES IN CAPITAL ASSETS AND AMORTIZATION

BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

COMMISSIONER'S OFFICE

Activity Description

The Commissioner is appointed by the Privy Council of Canada on the advice of the Minister of Indian and Northern Affairs Canada. The Commissioner exercises a function similar to a Lieutenant-Governor. Sections 4 and 5 of the *Northwest Territories Act* prescribe the authority and responsibility of the Commissioner of the Northwest Territories.

Funding is provided for the Commissioner's operational expenses, travel and support staff and for the Commissioner's Award Program which recognizes individuals who distinguish themselves by acts of bravery or exceptional deeds of public service.

COMMISSIONER'S OFFICE

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	147	160	154	140
Grants and Contributions	-	-	-	-
Other Expenses	55	55	55	72
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**202**	**215**	**209**	**212**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

MINISTERS' OFFICES

Activity Description

The Ministers' Offices include:

- **The Premier's Office** – provides advice, communication and operational support to the Premier and Cabinet. Includes salaries and operational expenses for the Premier, the Principal Secretary and support staff.
- **Ministers' Offices** – provides support for the six Ministers, their offices and support staff. Includes salaries and operational expenses for the Ministers and their staff.
- **Women's Advisory** - provides a point of contact within the territorial government on issues of concern to women and advice and support to the Minister Responsible for the Status of Women. Women's Advisory also administers a Grants and Contributions program which supports and provides liaison with the Status of Women Council, the Native Women's Association and other organizations that enhance the cultural, economic, political and social participation of women in society.

MINISTERS' OFFICES

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	2,162	2,163	2,012	2,132
Grants and Contributions	643	621	535	589
Other Expenses	889	939	891	1,108
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**3,694**	**3,723**	**3,438**	**3,829**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

MINISTERS' OFFICES

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Women's Advisory				
Women's Initiatives Grants	50	50	50	47
Native Women's Association - Grant in Kind	108	76	-	73
Native Women's Association Contribution	186	186	186	180
Status of Women Contribution	299	299	299	289
TOTAL PROGRAM DELIVERY EXPENDITURES	**643**	**611**	**535**	**589**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

MINISTERS' OFFICES

Grants and Contributions

	(thousands of dollars)			
	2003/2004 Main Estimates	**2002/2003 Revised Estimates**	**2002/2003 Main Estimates**	**2001/2002 Actuals**
Grants				
Women's Initiatives Grants - Funding is provided to non-profit organizations for special projects that support the cultural, economic, political and social participation of women in society.	50	50	50	47
Native Women's Association Grant in Kind - To record a grant-in-kind for the fair market value of benefits received by the Native Women's Association under a subsidized occupancy agreement with the GNWT.	108	76	-	73
	158	**126**	**50**	**120**
Contributions				
Native Women's Association - Funding is provided to cover staff, travel, research, meeting costs and related operations and maintenance costs.	186	186	186	180
Status of Women Council - Funding is provided to the Status of Women Council of the Northwest Territories in order to assist the council with operating expenses.	299	299	299	289
Native Women's Association - Needs Assessment - One-time contribution towards the costs associated with performing an office evaluation and needs assessment.	-	10	-	-
	485	**495**	**485**	**469**
TOTAL GRANTS AND CONTRIBUTIONS	**643**	**621**	**535**	**589**

CABINET SECRETARIAT

Activity Description

The Cabinet Secretariat includes:

- **Office of the Secretary to Cabinet** – provides overall management and direction to the Executive branch of government and government-wide coordination of Cabinet direction.
- **Cabinet Secretariat Policy** – provides broad policy advice on priorities, strategies, policies and legislation to the Premier and Cabinet; provides support for Cabinet operations; and provides departments with independent policy advice, assistance with the preparation of Cabinet submissions and the coordination of inter-departmental initiatives.
- **Corporate Human Resource Services** - develops and monitors the government's recruitment policy, Affirmative Action Policy, and other government-wide human resource policies. It provides specialist training and advice to government departments, boards and agencies on human resource planning and staff development, and supports internal communication processes.
- **Communications** – communicates the agenda, goals, strategies and initiatives of the GNWT within government and to the public; coordinates and promotes integrated communications at the interdepartmental level; coordinates protocol surrounding official functions and visiting dignitaries; and produces Department of Executive publications.
- **Intergovernmental Relations and Strategic Planning** - assists in the preparation of strategies to address territorial, national and international issues; advocates NWT and GNWT interests and priorities through relations with other governments and parties outside the NWT; and establishes, maintains and coordinates official contacts between the GNWT, federal, provincial, territorial and circumpolar governments and non-government organizations. The division also monitors and reports on, through the government-wide business plan, progress made on advancing territorial priorities and strategies and assists with, or coordinates, the effective implementation of government-wide strategies as directed by Cabinet.
- **Corporate Services Division** - provides financial and human resource administrative support to the Department of Executive, Commissioner's Office, Financial Management Board Secretariat, Ministry of Aboriginal Affairs, NWT Public Utilities Board, and the Women's Advisory Program.
- **Legislation and House Planning** - provides advice and support to Cabinet, departments and government agencies with respect to the development of legislation and for sessions of the Legislative Assembly. Legislation and House Planning reports to both the Government House Leader and Secretary to Cabinet.
- **Corporate Review and Transition Planning Project** – will conduct a broad examination of GNWT functions and structure in order to report on progress that has resulted from actions of the current Executive Council. A description of key future issues and options for action for consideration by the Executive Council of the next Assembly will also be provided.

CABINET SECRETARIAT

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	3,884	3,972	3,924	4,427
Grants and Contributions	-	-	-	-
Other Expenses	6,292	7,101	6,255	4,536
Amortization		-	-	-
TOTAL OPERATIONS EXPENSE	**10,176**	**11,073**	**10,179**	**8,963**

CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

PUBLIC UTILITIES BOARD

Activity Description

The Public Utilities Board is an independent regulatory agency responsible for the regulation of the energy utilities in the Northwest Territories. The Board derives its authority from the Public Utilities Act.

The main function of the Board is to protect the public interest by establishing utility rates that are just and reasonable to the consumer, while at the same time, allowing the utilities the opportunity to earn a fair rate of return.

PUBLIC UTILITIES BOARD

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	149	155	150	92
Grants and Contributions	-	-	-	-
Other Expenses	212	251	251	140
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**361**	**406**	**401**	**232**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

BEAUFORT DELTA REGIONAL OFFICE

Activity Description

Responsible for implementing Cabinet priorities and direction, coordinating GNWT program and service responsibilities in the region and transition planning at the regional level in preparation for the implementation of a final self-government agreement.

BEAUFORT DELTA REGIONAL OFFICE

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	225	-	-	-
Grants and Contributions	-	-	-	-
Other Expenses	75	-	-	-
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**300**	**-**	**-**	**-**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

ACTIVE POSITIONS

	2003/2004 Main Estimates	2002/2003 Main Estimates
Headquarters		
Indeterminate full time	65	67
Indeterminate part time	-	-
Seasonal	-	-
Casual	2	2
	67	69
North Slave		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Fort Smith		
Indeterminate full time	2	2
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	2	2
Fort Simpson		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Inuvik		
Indeterminate full time	2	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	2	-
Total department		
Indeterminate full time	69	69
Indeterminate part time	-	-
Seasonal	-	-
Casual	2	2
	71	71

DETAIL OF WORK PERFORMED ON BEHALF OF THIRD PARTIES

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Executive - French Language Services - The Canada-Northwest Territories Co-operation Agreement for French and Aboriginal Languages in the Northwest Territories provides funding for the provision of French services within the Government of the NWT and its agencies.	10	10	10	5
Interchange Canada Agreement - Through a secondment agreement with Transport Canada, an employee is seconded from October 2, 2000 until June 30, 2003. Salary and benefits are administered by the Department of the Executive.	23	86	21	81
Institution Building for Northern Russian Indigenous Peoples Project - Through an agreement with the Inuit Circumpolar Conference, the Department of the Executive administers the funding provided to assist the Russian government in the implementation of its new Northern and Aboriginal Development Program by strengthening the government's capacity to promote community development and nurture Aboriginal small businesses and co-management in remote northern locales.	-	-	-	149
TOTAL DEPARTMENT	33	96	31	86

LEASE COMMITMENTS - INFRASTRUCTURE

(thousands of dollars)

Type of Property	Community	2003/2004 Main Estimates	Future Lease Payments
Office Space	Ottawa	55	113
		55	113

Note: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

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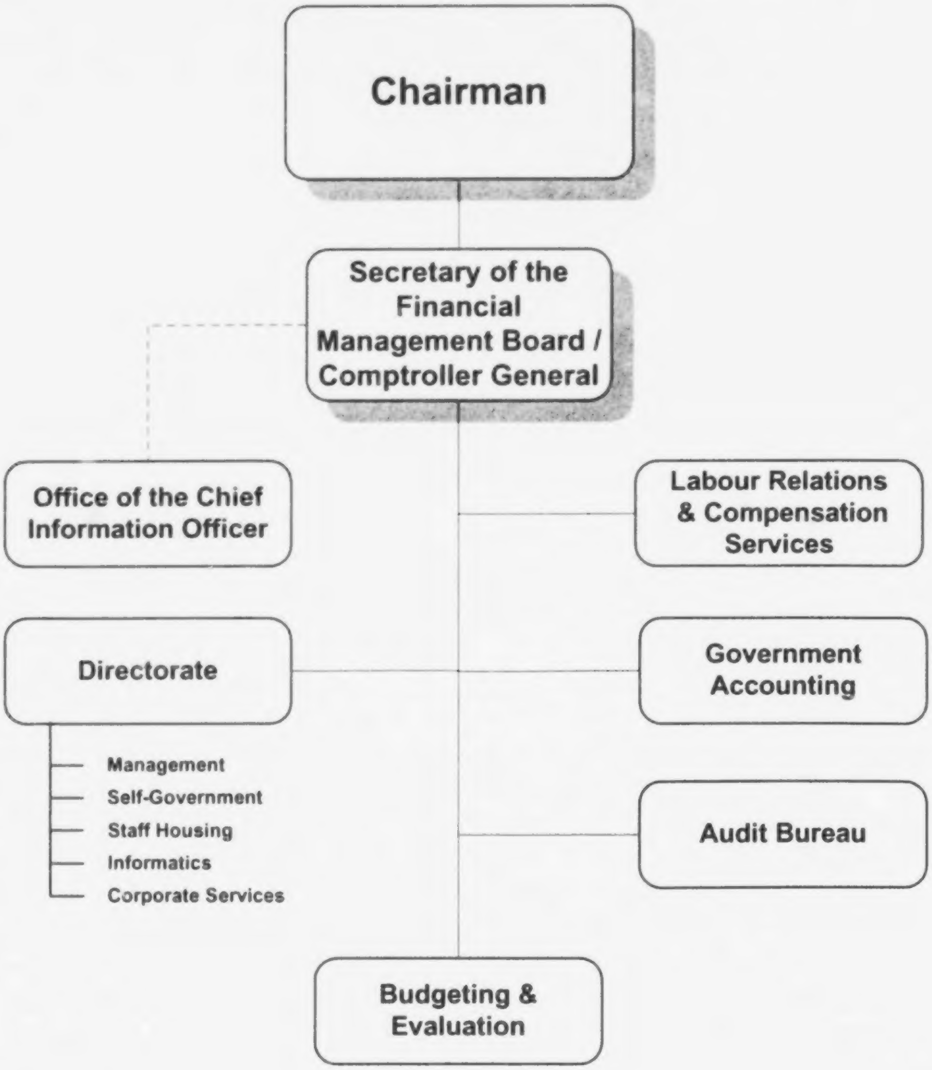
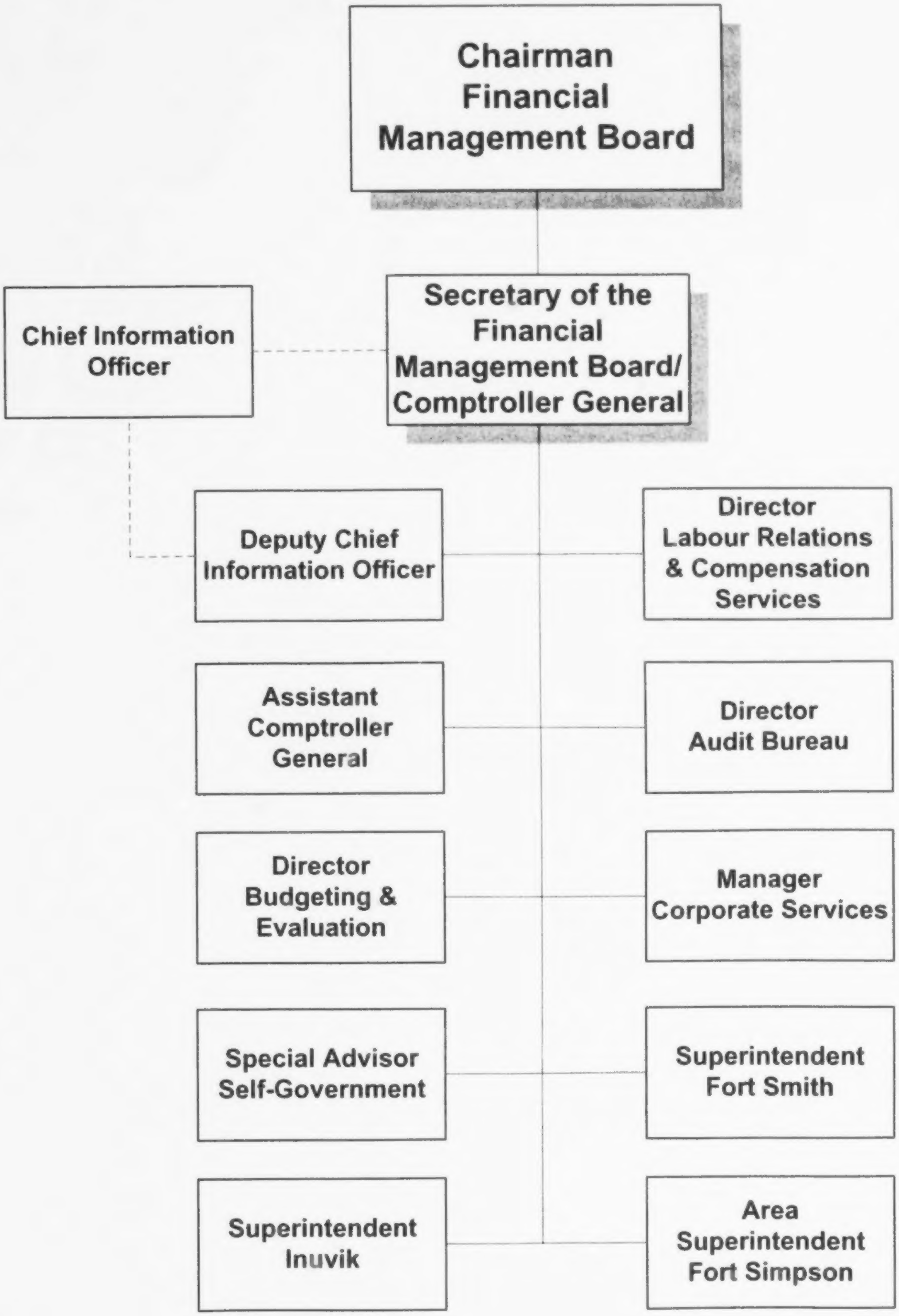

Chairman
Secretary of the Financial Management Board / Comptroller General
Office of the Chief Information Officer
Labour Relations & Compensation Services
Directorate
Government Accounting
Management
Self-Government
Staff Housing
Informatics
Corporate Services
Audit Bureau
Budgeting & Evaluation


Chairman Financial Management Board
Secretary of the Financial Management Board/ Comptroller General
Chief Information Officer
Deputy Chief Information Officer
Director Labour Relations & Compensation Services
Assistant Comptroller General
Director Audit Bureau
Director Budgeting & Evaluation
Manager Corporate Services
Special Advisor Self-Government
Superintendent Fort Smith
Superintendent Inuvik
Area Superintendent Fort Simpson

VISION

The human, financial and information resources of the Government of the Northwest Territories are acquired and utilized efficiently, effectively and economically with integrity, and prudence, to achieve, communicate and report the government goals and results.

MISSION

The Financial Management Board Secretariat, working together with departments, and under the direction of the Financial Management Board, is jointly responsible for the management and control of the financial, human and information resources of the GNWT, ensuring that these resources are managed in an efficient, effective and economical manner.

GOALS

Legislative Assembly Goals:

The Legislative Assembly has proposed specific goals, priorities and strategies within its publication *"Towards a Better Tomorrow"*. These goals, priorities and strategies have been adopted by Cabinet and shape the content of the FMBS goals.

"Towards a Better Tomorrow" - Goal 2:

Strong and effective aboriginal and public governments operating co-operatively with no reduction in program and service levels as a result of implementing self-government agreements.

In the shorter term, the results we would like to see include:

a) *enough resources available to support government operations and investments; and*

b) *enough funding available to all governments to implement self-government arrangements.*

In the longer term, results that would support this goal include (only directly relevant goals reproduced here):

a) *an appropriate balance of authority and responsibility among territorial, aboriginal, regional and community governing structures;*

b) *maximum value for money achieved by all governments through streamlined and efficient structures.*

FMBS Goals in Response:

1. A strong sustainable financial position.
2. A public service working in an environment of constructive labour/management relations with a compensation package that supports a northern workforce.
3. Effective management of the government's assets and liabilities (human, information, financial, and goods and services).
4. Public confidence in the prudence, integrity and accountability of the Government of the Northwest Territories.
5. Effective, efficient and economical management information systems support accountability by providing managers, decision-makers and the public with meaningful information,
6. Financially open and accountable government.
7. Government is organized for maximum efficiency.

CORE BUSINESS

The Government of the Northwest Territories, pursuant to the *Financial Administration Act*, establishes a Financial Management Board responsible for all matters related to the financial management and financial administration of the Government.

The *Public Service Act* assigns the responsibility for the management and direction of the public service to the responsible Minister who at this time is the Chairman of the Financial Management Board.

A Financial Management Board Secretariat is established under the direction of the Chairman of the Financial Management Board.

The Financial Management Board Secretariat's core business is to attain a highly competent level of human, financial and information management throughout the GNWT and its Boards and Agencies. The Secretariat does this largely by:

1. Providing of a comprehensive and effective framework of policies, processes and systems that are well understood and used by departments and agencies to achieve the effective, efficient and economic acquisition, custody and use of human, financial, knowledge and physical resources
2. Provision of a comprehensive and relevant accountability framework and reporting system that meets internal and external user needs for decision making and evaluation relative to government and agency operations, performance and financial position.
3. Provision of high quality and relevant advice to internal decision makers relative to the management of the government's human, financial, knowledge and physical resources.

Specifically, each of the Divisions of the FMB Secretariat support the core business as follows:

1. Budgeting and Evaluation

   An effective and comprehensive business and capital planning system that is understood and relevant for departments, FMB and legislative committees

   A comprehensive and relevant results measurement system and accountability framework that is used as an integral management decision-making tool and meets public demands for results reporting.

   The provision of quality advice and support to FMB and departments that is valued and considered.

2. Labour Relations and Compensation Services

   A competitive and affordable Compensation Policy and Structure that reflects the values and goals of the GNWT and makes a strong contribution to recruitment and retention success.

   A comprehensive and clear framework of terms and conditions of employment and human resource management policies and procedures that are broadly used and understood and promote harmonious labour management relations, fair and consistent treatment of staff, productive work environments and high service and ethical standards within the public service.

   The provision of compensation and benefits services to the public service that are timely, accurate, relevant, courteous and helpful.

   The provision of human resource management information that is comprehensive, accurate, timely, and efficient that is relevant to and extensively used by management in planning and decision-making.

CORE BUSINESS (continued)

3. Government Accounting

The provision of financial management information that is comprehensive, accurate, timely, and efficient that is relevant to and extensively used by management in planning and decision-making.

The provision of accounts payable and receivable services and systems that are timely, accurate, relevant, courteous and helpful.

A comprehensive and clear framework of financial policies and procedures that promote probity and prudence and efficiency, economy and effectiveness is the acquisition, use and retirement of government resources that is widely understood, relevant to and applied by GNWT public servants.

The provision of timely, accurate, informative and relevant public accounts.

4. Audit Bureau

The provision of audit services and advice that address the achievement of value for money in government operations, compliance with authorities, adequate internal controls and risk management approaches, and computerized systems integrity and security.

The provision of investigative services to detect, confirm and address internal occurrences of fraudulent acts.

5. CIO Office

An effective, comprehensive and current strategy for the development, management and utilization of the GNWT's information resources in a manner that supports both the GNWT's strategic business goals and operational needs.

An effective and comprehensive information management/information systems/information technology planning process that supports the strategy and is understood and relevant for departments, FMB and legislative committees.

Coordination for information management/information systems/information technology initiatives that span multiple departments and the identification of opportunities for collaboration.

Provision of quality advice and support to the Informatics Policy Committee and departments that is valued and considered.

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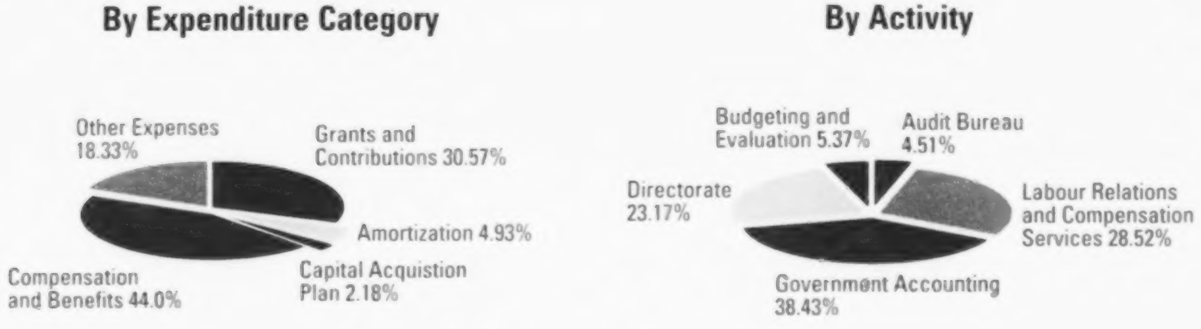
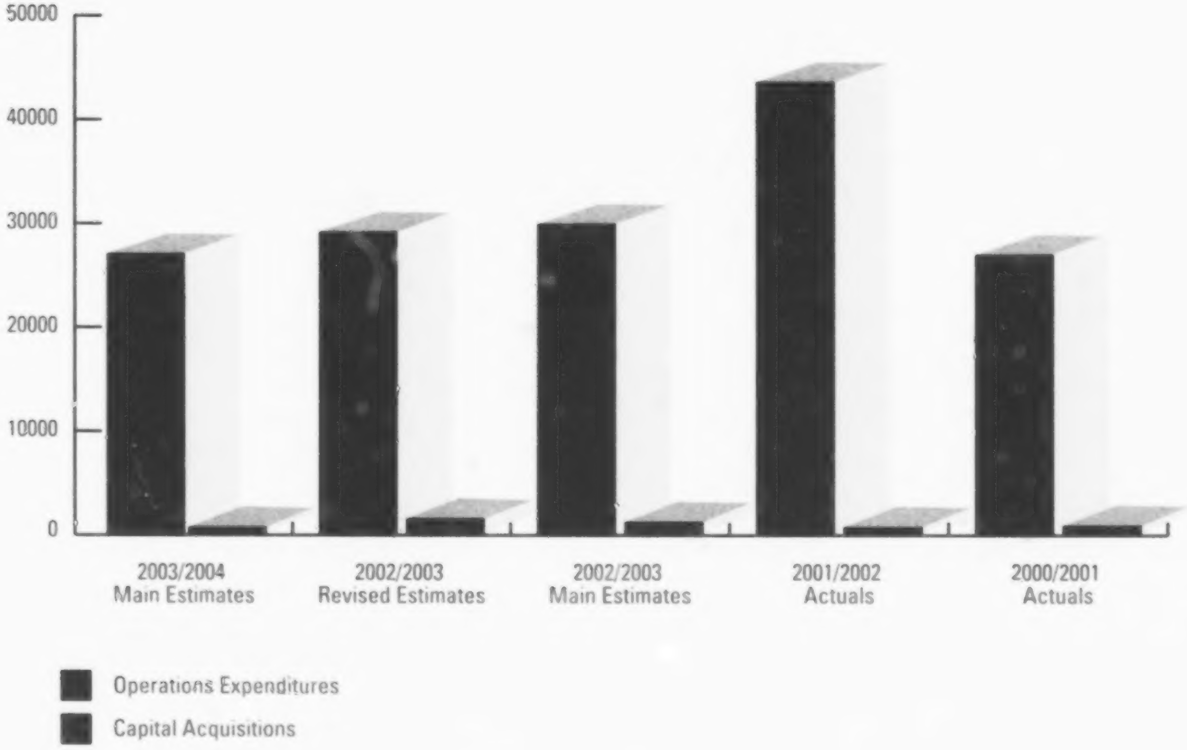
Proposed Expenditures



Prior Years Expenditure Comparison (thousands of dollars)



(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	12,116	12,223	11,467	27,487
Grants and Contributions	8,418	8,418	8,418	7,694
Other Expenses	5,047	7,224	8,693	7,114
Amortization	1,358	1,137	1,185	1,102
TOTAL OPERATIONS EXPENSE	**26,939**	**29,002**	**29,763**	**43,397**

CHANGES IN CAPITAL ASSETS AND AMORTIZATION

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	10,859	9,825	11,710	10,810
Accumulated amortization	(4,423)	(3,286)	(2,539)	(2,184)
Net book value	6,436	6,539	9,171	8,626
CHANGES IN BUDGET YEAR				
Assets put into service during the year	200	1,249	78	689
Disposals	-	(215)	-	(1,674)
Amortization expense	(1,358)	(1,137)	(1,185)	(1,102)
END OF THE YEAR				
Net book value of assets in service	5,278	6,436	8,064	6,539
Work in progress	1,355	780	802	351
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**6,633**	**7,216**	**8,866**	**6,890**

DIRECTORATE

Activity Description

The Directorate includes:

- **Management** – The Office of the Comptroller General/Secretary of the Financial Management Board and the Regional Superintendents offices.
- **Staff Housing** – Co-ordinates the staff housing initiative of the government.
- **Informatics** – Co-ordinates government wide informatics planning.
- **Corporate Services** – Departmental policies, budget management, records management, human resource planning, and information technology planning.
- **Self-Government** – Co-ordinates the FMBS involvement in self-government and provides advice to the Ministry of Aboriginal Affairs and other departments responsible for the implementation of comprehensive claims.

DIRECTORATE

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	2,434	2,664	2,602	2,931
Grants and Contributions	1,238	1,238	1,238	2,275
Other Expenses	2,074	2,858	2,858	3,187
Amortization	154	143	168	127
TOTAL OPERATIONS EXPENSE	**5,900**	**6,903**	**6,866**	**8,520**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	2,633	2,748	4,552	4,123
Accumulated amortization	(716)	(573)	(801)	(446)
Net book value	1,917	2,175	3,751	3,677
CHANGES IN BUDGET YEAR				
Assets put into service during the year	200	100	-	299
Disposals	-	(215)	-	(1,674)
Amortization expense	(154)	(143)	(168)	(127)
END OF THE YEAR				
Net book value of assets in service	**1,963**	**1,917**	**3,583**	**2,175**
Work in progress	400	200	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**2,363**	**2,117**	**3,583**	**2,175**

DIRECTORATE

Program Delivery Details

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Staff Housing	926	950	950	2,307
TOTAL PROGRAM DELIVERY EXPENDITURES	**926**	**950**	**950**	**2,307**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

DIRECTORATE

Grants & Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions				
Federal Share of Superannuation Costs - Workers Compensation Board - To flow funds to the Workers Compensation Board associated with the federal government's recent changes to the Public Service Superannuation Act. The federal government ceased its subsidy to the GNWT, April 1, 2000, but has provided term funding assistance to offset the increased cost.	299	299	299	299
Federal Share of Superannuation Costs - NWT Power Corporation - To flow funds to the NWT Power Corporation associated with the federal government's recent changes to the Public Service Superannuation Act. The federal government ceased its subsidy to the GNWT, April 1, 2000, but has provided term funding assistance to offset the increased cost.	939	939	939	939
TOTAL CONTRIBUTIONS	**1,238**	**1,238**	**1,238**	**1,238**

LABOUR RELATIONS AND COMPENSATION SERVICES

Activity Description

Labour Relations and Compensation Services provides advice and assistance to departmental management related to compensation, job evaluation and benefits. The division also maintains the payroll and human resource information systems for the territorial government and administers the centralized payroll functions.

Directorate – Manages and directs the Division.

Equal Pay – Responsible for implementing the provisions of the Equal Pay Complaint Agreement.

Labour Relations - Provides labour relations support and training, handles arbitrations and provides support during collective bargaining.

Human Resource Systems and Payroll – Responsible for the maintenance, training, and support of the Human Resource Management System and the production of the government's pay cheques.

Job Evaluation and Employee Benefits – Responsible for ensuring consistency of evaluations across the government, provides back-up and training on the Job Evaluation System to departments, boards and agencies, provides in-house expertise on the superannuation pension plan and employee insurances to government departments, boards and agencies, and ensures that pension and benefits administration processes can meet legislated standards with respect to the provision of services to employees through the development and maintenance of an appropriate working relationship with the Public Works and Government Services Canada.

Collective Bargaining – Support collective bargaining activities.

LABOUR RELATIONS AND COMPENSATION SERVICES

Budget Summary

	(thousands of dollars)			
	2003/2004 Main Estimates	**2002/2003 Revised Estimates**	**2002/2003 Main Estimates**	**2001/2002 Actuals**
OPERATIONS EXPENSE				
Compensation and Benefits	4,659	4,757	4,237	20,341
Grants and Contributions	-	-	-	-
Other Expenses	2,163	3,707	5,176	2,962
Amortization	1,033	903	903	903
TOTAL OPERATIONS EXPENSE	**7,855**	**9,367**	**10,316**	**24,206**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	7,234	6,322	6,322	6,322
Accumulated amortization	(3,387)	(2,484)	(1,581)	(1,581)
Net book value	3,847	3,838	4,741	4,741
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	912	78	-
Disposals	-	-	-	-
Amortization expense	(1,033)	(903)	(903)	(903)
END OF THE YEAR				
Net book value of assets in service	**2,814**	**3,847**	**3,916**	**3,838**
Work in progress	-	-	-	76
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**2,814**	**3,847**	**3,916**	**3,914**

GOVERNMENT ACCOUNTING

Activity Description

Government Accounting includes:

Management – Manages and directs the Division.

Financial Policy and Systems – Responsible for the development of corporate accounting procedures and policies and the administration of the government's financial information system. Provides revenue and receivable functions and the payment of domestic and power subsidies to those who pay a higher rate of power than those in Yellowknife.

Financial Reporting and Collections – Responsible for all external financial reporting including preparation of the Public Accounts, ensuring the integrity of the government's General Ledger System and provides collections and credit granting functions.

GOVERNMENT ACCOUNTING

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	2,639	2,582	2,487	2,365
Grants and Contributions	7,180	7,180	7,180	5,419
Other Expenses	473	416	416	665
Amortization	91	91	114	72
TOTAL OPERATIONS EXPENSE	**10,383**	**10,269**	**10,197**	**8,521**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	755	755	836	365
Accumulated amortization	(320)	(229)	(157)	(157)
Net book value	435	526	679	208
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	390
Disposals	-	-	-	-
Amortization expense	(91)	(91)	(114)	(72)
END OF THE YEAR				
Net book value of assets in service	**344**	**435**	**565**	**526**
Work in progress	955	555	777	275
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**1,299**	**990**	**1,342**	**801**

GOVERNMENT ACCOUNTING

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Power Subsidy Program	7,180	7,180	7,180	5,419
TOTAL PROGRAM DELIVERY EXPENDITURES	**7,180**	**7,180**	**7,180**	**5,419**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

GOVERNMENT ACCOUNTING

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions				
Power Subsidy - Power subsidies to domestic and commercial consumers of electricity who pay for their own power and reside in high cost areas.	7,180	7,180	7,180	5,419
TOTAL CONTRIBUTIONS	**7,180**	**7,180**	**7,180**	**5,419**

BUDGETING AND EVALUATION

Activity Description

Budgeting and Evaluation is responsible:

- for coordinating the government's business planning and budget development process,
- for developing budget management policies and procedures,
- for developing and monitoring the government's budget,
- for providing advice and analysis to the Financial Management Board,
- for developing corporate policies and procedures in the areas of program design, program evaluation and results management.
- for providing advice, assistance and training to government departments, boards and agencies in all the above areas.
- for providing training and technical support in program design and evaluation to community governments and other third parties.

BUDGETING AND EVALUATION

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	1,254	1,125	1,085	936
Grants and Contributions	-	-	-	-
Other Expenses	224	130	130	209
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**1,478**	**1,255**	**1,215**	**1,145**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	25	25	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	25	25	-

AUDIT BUREAU

Activity Description

The Audit Bureau is responsible:

- for internal operational audits in all departments,
- for attesting audits of financial claims prepared under federal-territorial cost sharing agreements, and
- for investigative audits that respond to management concerns about irregularities and other matters of a special nature.
- for a corporate control function that assesses internal financial control within departments on an ongoing basis and provides procedural guidelines to related authorities in the regions.

AUDIT BUREAU

Budget Summary

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	1,130	1,095	1,056	914
Grants and Contributions	-	-	-	-
Other Expenses	113	113	113	91
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**1,243**	**1,208**	**1,169**	**1,005**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR	-	-	-	-
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

ACTIVE POSITIONS

	2003/2004 Main Estimates	2002/2003 Main Estimates
Headquarters		
Indeterminate full time	109	115
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	109	115
North Slave		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Fort Smith		
Indeterminate full time	12	10
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	12	10
Fort Simpson		
Indeterminate full time	7	6
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	7	6
Inuvik		
Indeterminate full time	9	9
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	9	9
Total department		
Indeterminate full time	137	140
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	137	**140**

TECHNOLOGY SERVICE CENTRE (CHARGEBACKS)

The Technology Service Centre is responsible for providing centralized service desk, desktop, network, server, and network authentication support services to departments. The Technology Service Centre also provides management and planning services to ensure service levels meet established targets.

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATING RESULTS				
Income				
Executive	TBD*			
Financial Management Board Secretariat	TBD*			
Legislative Assembly	TBD*			
Finance	TBD*			
Municipal & Community Affairs	TBD*			
Transportation	TBD*			
Public Works & Services	TBD*			
Health & Social Services	TBD*			
Resources, Wildlife & Economic Development	TBD*			
Education, Culture & Employment	TBD*			
Justice	TBD*			
NWTHC	TBD*			
Aboriginal Affairs	TBD*			
	3,726	-	-	-
Expenditures	3,726	-	-	-
Surplus (Note 1)	-	-	-	-

Note 1: *TBD* - to be determined pending finalization of schedule for departmental migration to the Technology Service Centre.*

Note 2: *To minimize disruption to departmental activities, and to ensure fair treatment of GNWT employees, departments will be phased into the Technology Service Centre at the same times as their staff are transferred into the Technology Service Centre (if applicable). Because staffing actions will not be determined until late in the 2002-03 fiscal year, a detailed departmental revenue recovery schedule is not included in these Estimates.*

Note 3: *Revenue recoveries from the Department of Health and Social Services, once determined, will include recoveries from the Deh Cho and Dogrib Health Authorities.*

Note 4: *Any deficit is funded through appropriations, and any surplus is lapsed.*

TECHNOLOGY SERVICE CENTRE (CHARGEBACKS)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	1,856		-	
Grants and Contributions	-		-	
Other Expenses	1,790		-	
Amortization	80		-	
TOTAL OPERATIONS EXPENSE	**3,726**	-	-	-
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	237	-	-	-
Accumulated amortization	-	-	-	-
Net book value	237	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	237	-	-
Disposals	-	-	-	-
Amortization expense	(80)	-	-	-
END OF THE YEAR				
Net book value of assets in service	**157**	**237**	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**157**	**237**	-	-

TECHNOLOGY SERVICE CENTRE ACTIVE POSITIONS

	2003/2004 Main Estimates	2002/2003 Main Estimates
Headquarters		
Indeterminate full time	23	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	23	-
North Slave		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Fort Smith		
Indeterminate full time	2	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	2	-
Fort Simpson		
Indeterminate full time	1	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	1	-
Inuvik		
Indeterminate full time	3	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	3	-
Total department		
Indeterminate full time	29	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	29	-

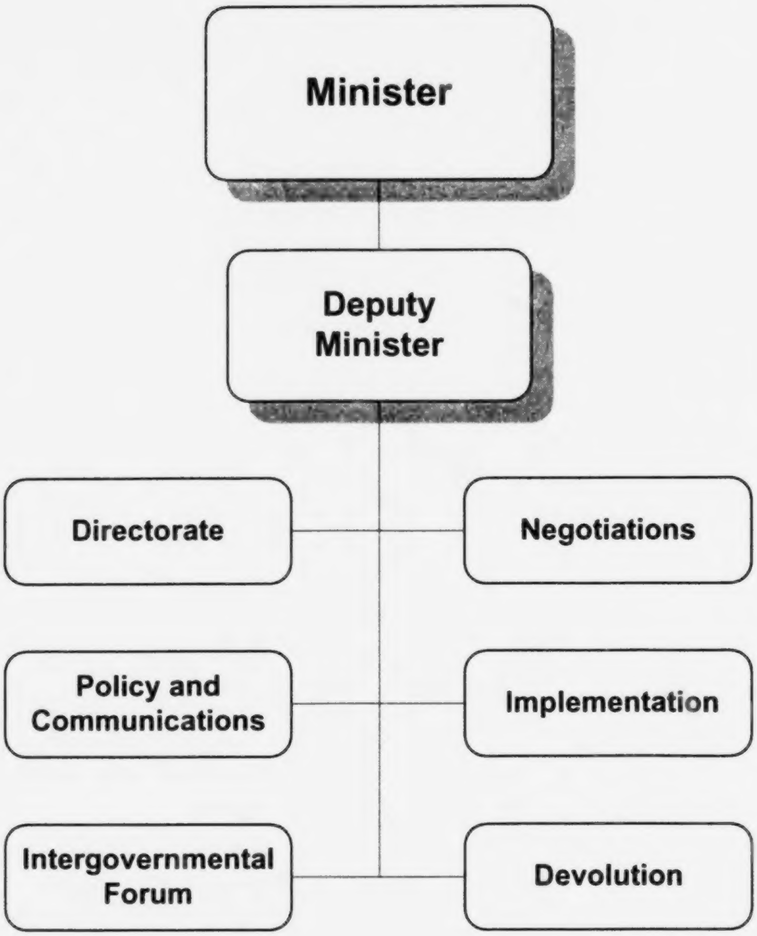
Detail of Work Performed on Behalf of Others

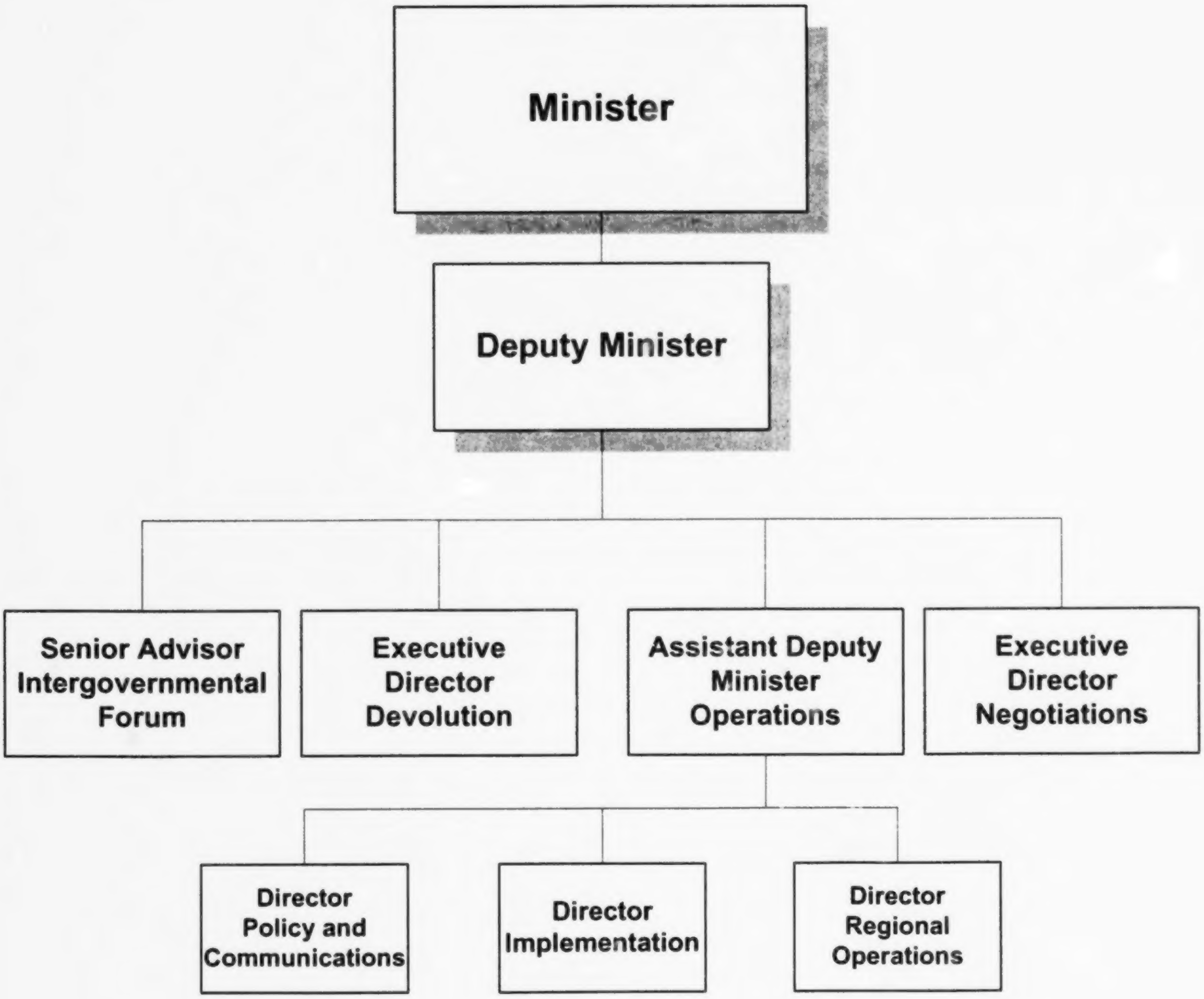
	(thousands of dollars)			
	2003/2004 Main Estimates	**2002/2003 Revised Estimates**	**2002/2003 Main Estimates**	**2001/2002 Actuals**
Equal Pay Litigation - As per the terms of the Assets and Liability Agreement the Government of Nunavut is liable for a portion of the costs related to the equal pay litigation.	635	1,686	1,686	1,280
French Language Services - The Canada-Northwest Territories Co-operation Agreement for French Languages in the Northwest Territories provides funding for the provision of French services within the Government of the Northwest Territories and its agencies.	4	4	4	2
TOTAL DEPARTMENT	**639**	**1,690**	**1,690**	**1,282**

Revenues, Recoveries and Transfer Payments

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Operations Revenue				
General Revenues				
Staff Housing - Interest	16	23	23	16
NSF Handling Fees	4	4	4	50
Other Fees	-	-	-	-
	20	**27**	**27**	**66**
Other Recoveries				
Power Subsidy	4,000	4,000	4,423	4,000
Staff Housing	10	10	10	246
	4,010	**4,010**	**4,433**	**4,246**
Total Revenue	**4,030**	**4,037**	**4,460**	**4,312**


Minister
Deputy Minister
Directorate
Negotiations
Policy and Communications
Implementation
Intergovernmental Forum
Devolution


Minister
Deputy Minister
Senior Advisor Intergovernmental Forum
Executive Director Devolution
Assistant Deputy Minister Operations
Executive Director Negotiations
Director Policy and Communications
Director Implementation
Director Regional Operations

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VISION

The Ministry's vision is a workable and affordable system of governance in the Northwest Territories that clarifies, respects and protects both collective rights of Aboriginal people and the individual rights of all residents. The Ministry of Aboriginal Affairs pursues this vision by leading the Government of the Northwest Territories' participation in lands, resources and self-government negotiations and co-ordinating the implementation of final agreements. The Ministry also contributes to the territorial government's political and constitutional development of the Northwest Territories and national Aboriginal affairs, through coordinating the support for the Intergovernmental Forum and leading the Government of the Northwest Territories' participation in devolution and resource revenue sharing negotiations.

MISSION

The Ministry of Aboriginal Affairs is responsible for achieving results in the following areas:

1. Negotiating and implementing lands and resources, self-government and devolution and resource revenue sharing agreements expediently yet without compromising effectiveness and integrity;
2. The management and monitoring of settled lands, resources and self-government agreements;
3. Contributing to mutually beneficial, working relations with the Aboriginal governments and leadership, as well as with the provincial, territorial and federal governments; and
4. Contributing to the political and constitutional development of the Northwest Territories.

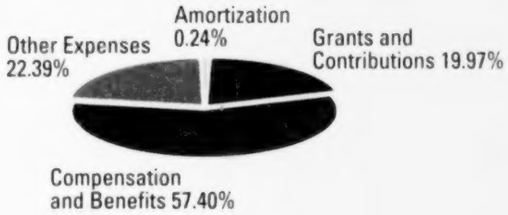
GOALS

The Ministry of Aboriginal Affairs wants to achieve:

1. The successful conclusion of outstanding lands, resources and self-government as well as devolution and resource revenue sharing agreements, which will provide for continued improvement and stabilization of the political, social and economic environment;
2. The implementation of lands and resources, self-government, devolution and resource revenue sharing agreements in a manner that maintains an adequate level and quality of programs and services for all residents;
3. A system of government, which has wide support of its citizens, in the Northwest Territories:
4. The enhancement and the maintenance of mutually beneficial working relationships with Aboriginal governments and leadership;
5. All governments in the Northwest Territories working together cooperatively through an ongoing process, such as the Intergovernmental Forum; and
6. Government is organized to ensure an effective working relationship between regional and headquarters' operations, elected leaders, Aboriginal governments and the public.

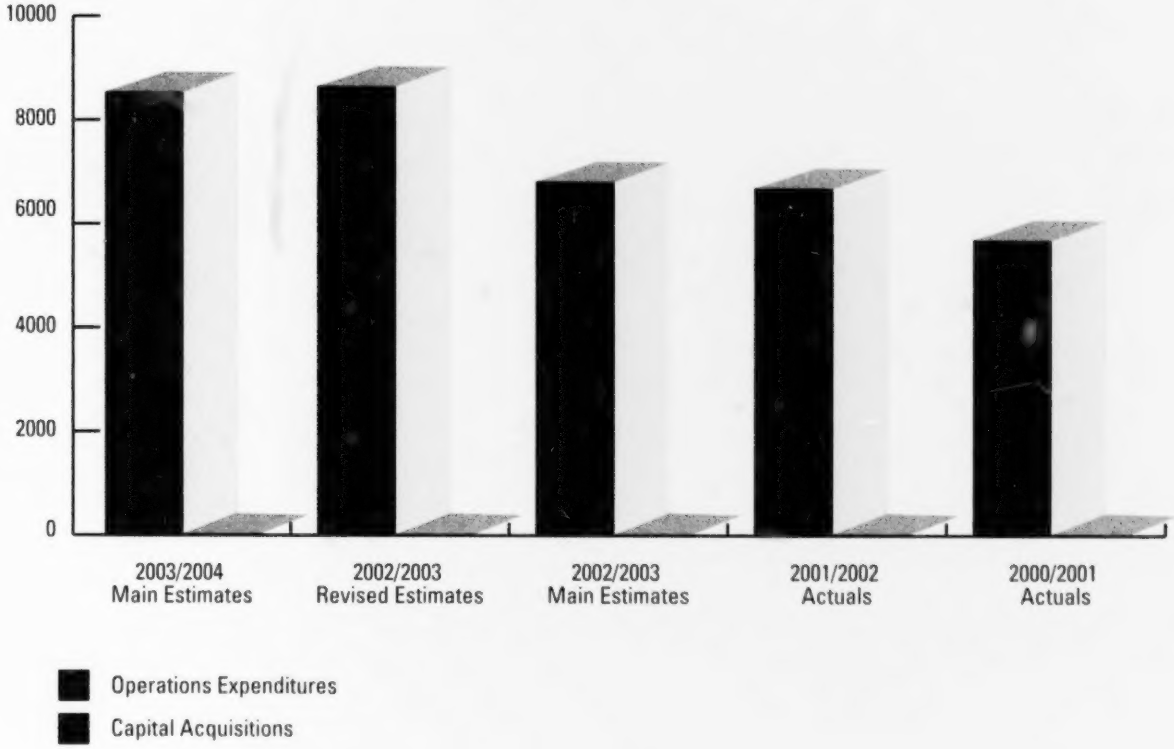
Proposed Expenditures

By Expenditure Category



By Activity

Prior Years Expenditure Comparison (thousands of dollars)



(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	4,885	4,421	4,085	4,254
Grants and Contributions	1,700	2,000	950	919
Other Expenses	1,906	2,175	1,747	1,481
Amortization	20	20	-	-
TOTAL OPERATIONS EXPENSE	**8,511**	**8,616**	**6,782**	**6,654**

CHANGES IN CAPITAL ASSETS AND AMORTIZATION

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	200	-	-	-
Accumulated amortization	(20)	-	-	-
Net book value	180	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	200	-	-
Disposals	-	-	-	-
Amortization expense	(20)	(20)	-	-
END OF THE YEAR				
Net book value of assets in service	160	180	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**160**	**180**	**-**	**-**

ABORIGINAL AFFAIRS

Activity Description

The Ministry of Aboriginal Affairs is a central agency that supports the Minister Responsible for Aboriginal Affairs and the Executive Council. The core activities of the Ministry are to manage and coordinate GNWT participation at lands, resources and self-government negotiations including implementation plans, and related financing negotiations; to manage and coordinate devolution and resource revenue sharing negotiations; to provide strategic advice on political/constitutional development and national and territorial Aboriginal relations; and promoting and nurturing positive and effective relationships with departments and with regions, other governments and non-government organizations. The Ministry is organized into six functional units:

- Directorate – In addition to general administration, financial, and human resource management support to the Ministry and management responsibilities, it leads the Deputy Ministers' Committee on Aboriginal Rights; administers the grants and contributions program; promotes and nurtures general Aboriginal relations; and promotes National Aboriginal Day celebrations.

- Policy and Communications – This division is responsible for providing quality policy advice, information and assistance to the Minister in all aspects of the Ministry's mission; developing the negotiating instructions and mandates necessary to negotiate lands, resources and self-government agreements and accompanying implementation plans; for providing support to the Deputy Ministers' Committee on Aboriginal Rights, and co-ordinating advice to the Minister on the political and constitutional development process; and in the Communications section for recommending, developing and implementing communication policies, strategies, frameworks and systems within the Ministry.

- Negotiations - This division is responsible for managing the GNWT participation and representing the GNWT interest in the negotiation of lands, resources and self-government agreements. Self-government negotiations involve matters such as programs, services, jurisdictions and resources currently held by the Government of the Northwest Territories. Lands and resources negotiations focus on land selection; hunting, fishing and trapping rights; cash compensation; and economic benefits.

- Implementation - This division is responsible for the negotiation of implementation plans and manages and monitors the implementation of settled lands, resources and self-government agreements.

- Intergovernmental Forum Secretariat – This division is responsible for GNWT co-ordination in Aboriginal, territorial and federal government discussions on pan-territorial issues such as economic development, capacity building and financing governments. The Ministry also works to enhance communications within regions and between regions and Headquarters and to work with regions to prepare for changes to the delivery of government programs and services in advance of new governance arrangements being negotiated.

- Devolution - This division is responsible for managing the GNWT participation and representing the GNWT interest in the negotiations of devolution and resource revenue sharing agreements.

ABORIGINAL AFFAIRS

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	4,885	4,421	4,085	4,254
Grants and Contributions	1,700	2,000	950	919
Other Expenses	1,906	2,175	1,747	1,481
Amortization	20	20	-	-
TOTAL OPERATIONS EXPENSE	**8,511**	**8,616**	**6,782**	**6,654**

CHANGES IN CAPITAL ASSETS AND AMORTIZATION

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	200	-	-	-
Accumulated amortization	(20)	-	-	-
Net book value	180	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	200	-	-
Disposals	-	-	-	-
Amortization expense	(20)	(20)	-	-
END OF THE YEAR				
Net book value of assets in service	**160**	**180**	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**160**	**180**	-	-

ABORIGINAL AFFAIRS

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Directorate	300	300	300	299
One-time National Aboriginal Day	-	500	500	-
Intergovernmental Forum	880	930	380	600
Negotiations	20	20	20	20
Devolution	500	500	-	-
TOTAL PROGRAM DELIVERY EXPENDITURES	**1,700**	**2,250**	**1,200**	**919**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

ABORIGINAL AFFAIRS

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Grants				
Metis Nation Grant - Core funding for Metis Locals.	225	225	225	212
Aboriginal Organizations - Funding is provided to Aboriginal organizations for special events.	75	75	75	87
Municipal/Aboriginal Organizations - Funding is provided to municipal/Aboriginal organizations for one-time National Aboriginal Day grants.	-	250	250	-
	300	**550**	**550**	**299**
Contributions				
Dene Nation - Funding is provided to the Dene Nation on a two year basis to assist them in setting up an effective intergovernmental relations function.	100	100	-	-
Beaufort/Delta Political Accord Contribution funding is provided to the Gwich'in and the Inuvialuit to enhance the coordination of government-wide initiatives and effective intergovernmental communication on matters related to regional/territorial policy development.	50	50	50	50
Northwest Territory Metis Nation Political Accord Contribution funding is provided to the Northwest Territory Metis Nation to enhance the coordination of government-wide initiatives and effective intergovernmental communication on matters related to regional/territorial policy development.	-	50	-	50

ABORIGINAL AFFAIRS

Grants and Contributions (continued)

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Intergovernmental Forum Participation Contribution funding is provided for Aboriginal government participation in the Intergovernmental Forum Process. Participation costs are cost shared between the GNWT and DIAND on a 1/3 to 2/3 basis.	490	490	330	330
Devolution and Governance Structures Contribution funding has been made available to undertake projects related to Devolution and Resource Revenue Sharing. An equal amount will be funded by the federal government.	500	500	-	75
NWT Economic Development Advisory Forum - Contribution funding has been made available to fund the GNWT's portion of the NWT Economic Development Advisory Forum. An equal amount will be distributed by the federal government.	240	240	-	-
Regional Reorganization & Capacity Building - Contribution funding is provided to support initiatives aimed at developing / building self-government capacity.	-	-	-	95
Self Government Contributions - Funding is provided to municipalities to allow for planning and participation in self-government negotiations.	20	20	20	20
	1,400	**1,450**	**400**	**620**
TOTAL GRANTS AND CONTRIBUTIONS	**1,700**	**2,000**	**950**	**919**

Detail of Work Done on Behalf of Third Parties

	(thousands of dollars)			
	2003/2004 Main Estimates	**2002/2003 Revised Estimates**	**2002/2003 Main Estimates**	**2001/2002 Actuals**
Inuvialuit Implementation - A Flexible Transfer Agreement respecting the implementation of the Inuvialuit Final Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories came into effect on April 1, 2002. Under the terms of this agreement, funding is provided to the Ministry of Aboriginal Affairs to undertake activities for which it is responsible pursuant to the Inuvialuit Final Agreement.	92	108	83	80
Gwich'in Land Claim Implementation - A Flexible Transfer Agreement respecting the implementation of the Gwich'in Final Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories came into effect on April 1, 2002. Under the terms of this agreement, funding is provided to the Ministry of Aboriginal Affairs to undertake activities for which it is responsible pursuant to the Implementation Plan.	125	107	124	106
Sahtu Land Claim Implementation - A Flexible Transfer Agreement respecting the implementation of the Sahtu Final Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories came into effect on April 1, 2002. Under the terms of this agreement, funding is provided to the Ministry of Aboriginal Affairs to undertake activities for which it is responsible pursuant to the Implementation Plan.	87	106	83	86

Detail of Work Done on Behalf of Third Parties – (continued)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Interchange Canada Agreement - Through a secondment agreement with the Department of Indian and Northern Affairs Canada, an employee was seconded for a five year period from September 1, 1997 to March 31, 2002. Salary and benefits were administered by the Department of Executive and invoiced to DIAND.	-	108	85	305
Interchange Agreement - Through a secondment agreement with the NWT Development Corporation, an employee was seconded from March 31, 1999 indefinitely. Salary and benefits are administered by the Department of Executive and invoiced to NWT Development Corp.	268	268	196	248
Interchange Canada Agreement - Through a secondment agreement with the Department of Indian and Northern Affairs Canada, an employee is seconded for a two year period from August 12, 2001 to August 12, 2003. Salary and benefits are administered by the Department of Executive and invoiced to DIAND.	86	133	133	84
Intergovernmental Forum - Capacity Building - Under the auspices of the Intergovernmental Forum MOU, Indian and Northern Affairs Canada channels additional funds to the GNWT to support ongoing discussions, projects and initiatives of the Intergovernmental Forum and to provide technical capacity to the Aboriginal Summit.	-	-	-	291

Detail of Work Done on Behalf of Third Parties – (continued)

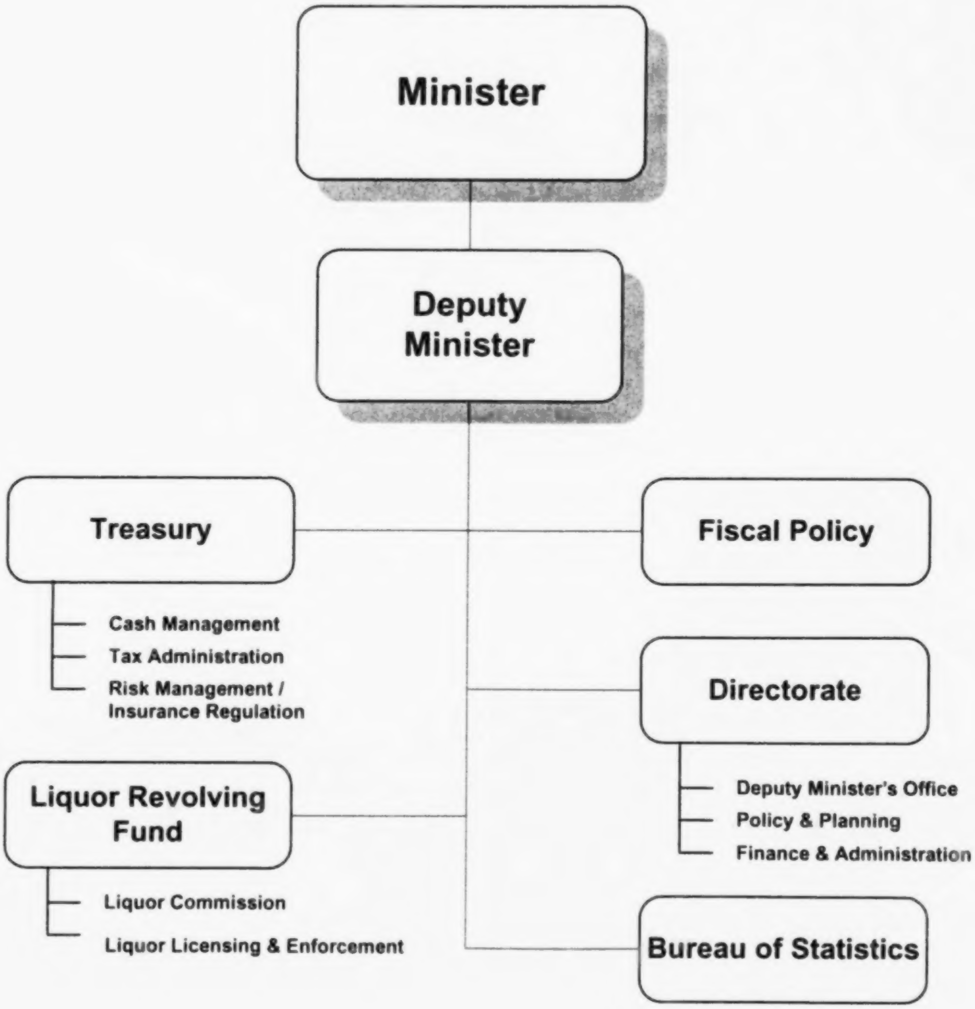
(thousands of dollars)

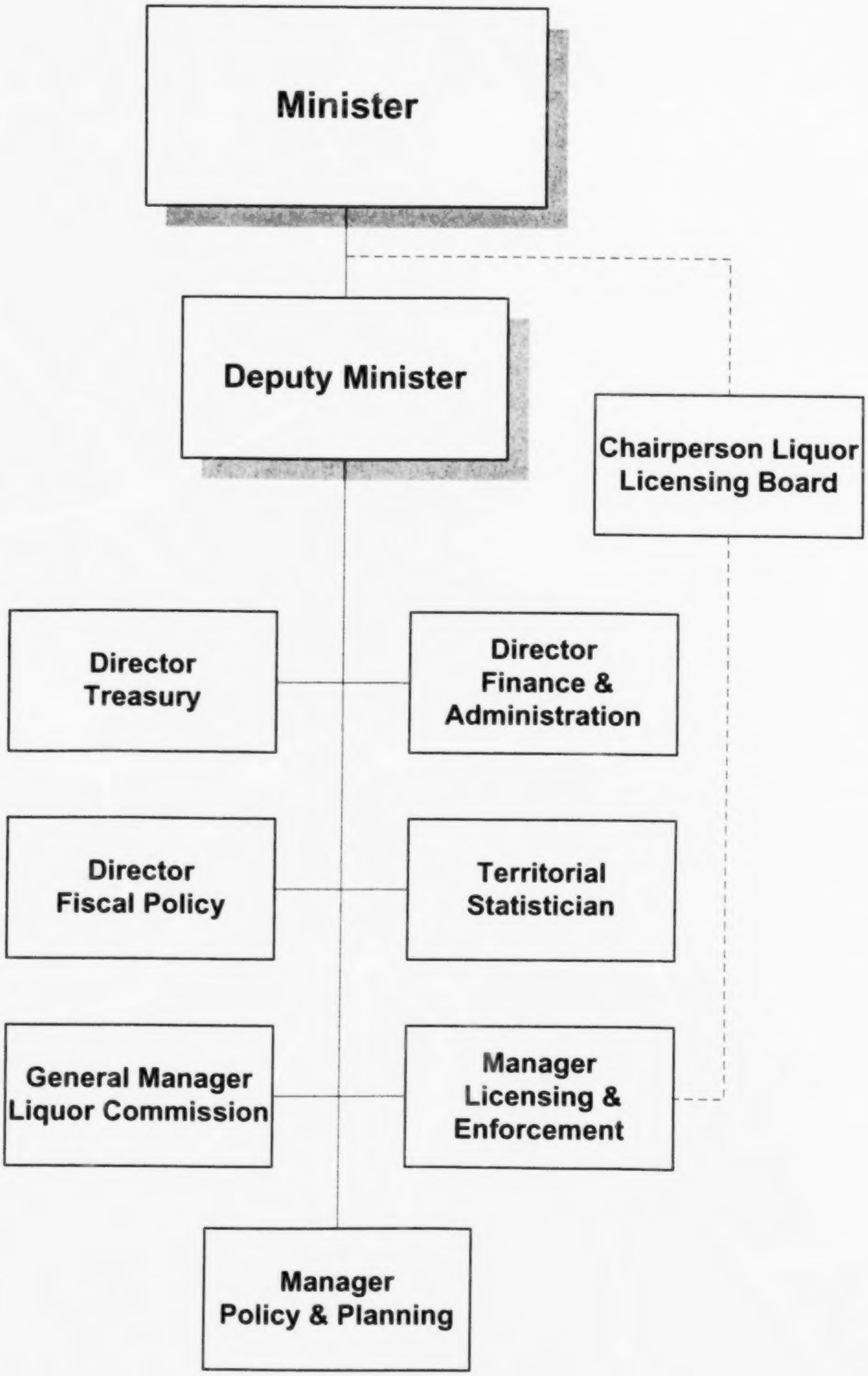
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Intergovernmental Forum Contributions - Aboriginal Summit - The GNWT and Indian and Northern Affairs Canada have committed to provide funding to ensure that the Aboriginal Summit can participate as full and equal partners in the IGF process. The GNWT and INAC reached a cost sharing arrangement whereby the funding for Summit general operations will be split 2/3 INAC, 1/3 GNWT and funding for Devolution and Economic Development be split equally (50-50). INAC's share of the funding is forwarded to the GNWT and the GNWT in turn administers the funds via a contribution agreement with the Aboriginal Summit.	1,720	1,720	-	-
TOTAL DEPARTMENT	**2,378**	**2,550**	**704**	**1,200**

ACTIVE POSITIONS

	2003/2004 Main Estimates	2002/2003 Main Estimates
Headquarters		
Indeterminate full time	42	38
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	1
	42	39
North Slave		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Fort Smith		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Fort Simpson		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Inuvik		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Total department		
Indeterminate full time	42	38
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	1
	42	**39**

FINANCE


Minister
Deputy Minister
Treasury
Cash Management
Tax Administration
Risk Management / Insurance Regulation
Fiscal Policy
Directorate
Deputy Minister's Office
Policy & Planning
Finance & Administration
Liquor Revolving Fund
Liquor Commission
Liquor Licensing & Enforcement
Bureau of Statistics


Minister
Deputy Minister
Chairperson Liquor Licensing Board
Director Treasury
Director Finance & Administration
Director Fiscal Policy
Territorial Statistician
General Manager Liquor Commission
Manager Licensing & Enforcement
Manager Policy & Planning

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VISION

The Department of Finance will be the recognized leader in obtaining the financial resources necessary to establish and maintain a viable Northwest Territories.

MISSION

The mission of the Department of Finance is to foster an environment for stable, effective and efficient government in the Northwest Territories and to manage the Government's fiscal, financial and regulatory programs by:

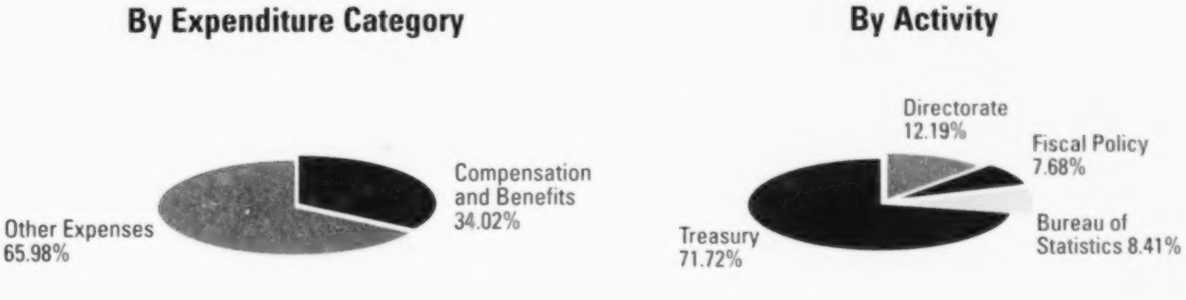
1. Acquiring and managing the necessary financial resources to ensure delivery of programs and services to residents in an affordable and sustainable manner.
2. Maintaining a stable, fair and equitable taxation environment, meeting the needs of individuals and businesses.
3. Providing the highest quality statistical information to the satisfaction of clients.
4. Regulating the insurance industry and liquor sales, distribution and consumption to contribute to the well-being of communities and residents.

GOALS

The Department of Finance for the most part, provides support to the executive branch and to program departments, rather than delivering programs and services directly to the public. However, the department, through its responsibilities for revenue generation and management, and information gathering and dissemination, plays an important role in ensuring that the GNWT is able to deliver the programs and to make the informed decisions necessary to achieve the goals it has set for itself. The Department has focused its outcomes and strategies on Cabinet priorities. The goals of the Department of Finance are:

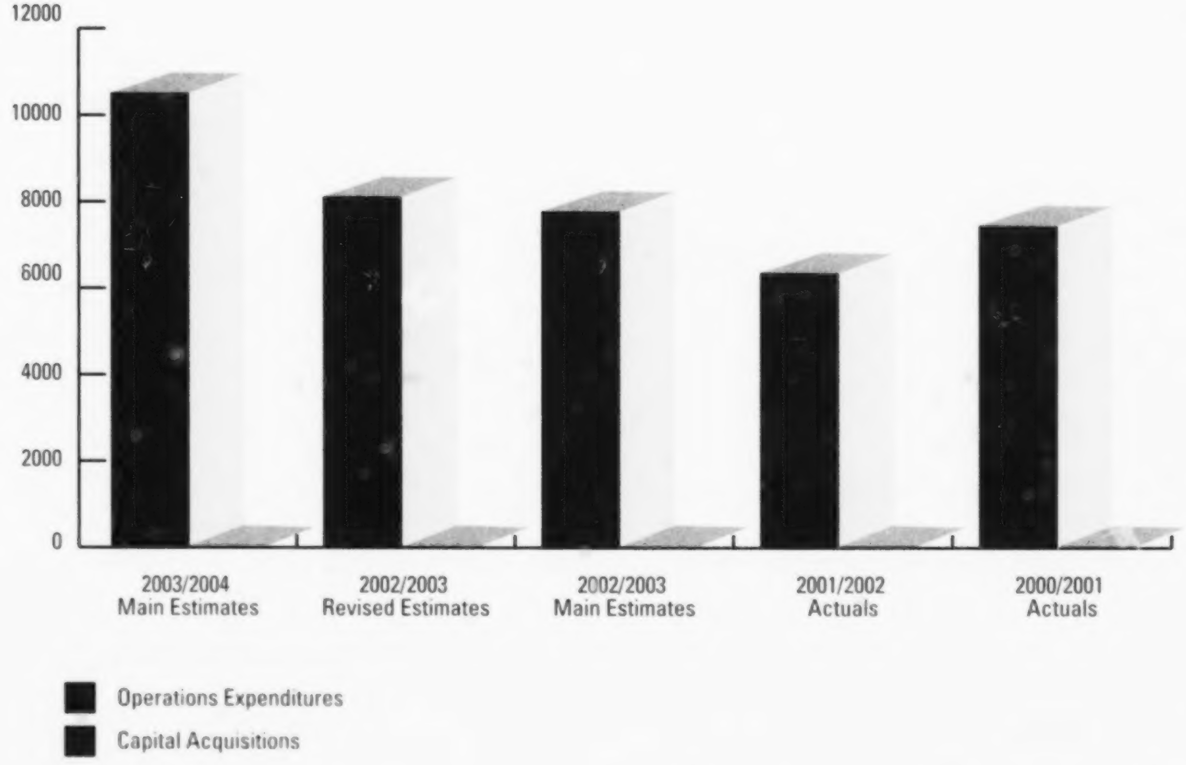
1. The fiscal regime of the Northwest Territories supports a stable political environment and a strong economy.
2. The Government has the fiscal and statistical information and analysis necessary to support policy development and decision making, particularly for key social and economic initiatives.
3. The Department of Finance is more responsive to client needs.

Proposed Expenditures


By Expenditure Category

By Activity

Prior Years Expenditure Comparison (thousands of dollars)



(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	3,579	3,371	3,122	2,963
Grants and Contributions	-	-	-	-
Other Expenses	6,942	4,736	4,644	3,390
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**10,521**	**8,107**	**7,766**	**6,353**

CHANGES IN CAPITAL ASSETS AND AMORTIZATION

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

DIRECTORATE

Activity Description

The Directorate is responsible for the overall direction and coordination of the department and consists of the offices of the Deputy Minister, Policy and Planning and Finance and Administration. This activity provides support to the senior management of the department in the areas of policy and planning, aboriginal self government, budgets, human resources, information technology and administration. The activity also includes responsibility for maintaining budget, human resource, revenue and expenditure records and departmental financial control services for the department.

DIRECTORATE

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	967	921	870	880
Grants and Contributions	-	-	-	-
Other Expenses	315	315	315	287
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**1,282**	**1,236**	**1,185**	**1,167**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

TREASURY

Activity Description

Treasury is responsible for managing the government's cash position; conducting the government's banking, borrowing and investing activities; providing related advisory and cash management services and protecting government activities and assets from risk of loss by means of insurance coverage and risk management activities.

Treasury is also responsible for the licensing and regulation of insurance companies, agents, brokers and adjusters operating in the Northwest Territories through the Office of the Superintendent of Insurance as well as administering legislated tax programs by collecting taxes owing and by issuing and controlling a system of permits and collection agreements. Treasury responds to taxpayer inquiries, provides taxation revenue analysis, maintains a database of taxpayer information and participates in inter-jurisdictional exchange agreements to minimize tax evasion.

TREASURY

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	1,209	1,178	1,142	1,028
Grants and Contributions	-	-	-	-
Other Expenses	6,337	4,109	4,109	2,843
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**7,546**	**5,287**	**5,251**	**3,871**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

TREASURY

Program Delivery Detail

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Bank Fees	120	120	120	138
Short Term Debt	2,234	500	500	5
Insurance Premiums	3,654	3,160	3,160	2,178
TOTAL PROGRAM DELIVERY EXPENDITURES	**6,008**	**3,780**	**3,780**	**2,321**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

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FISCAL POLICY

Activity Description

Fiscal Policy is responsible for developing policies and providing research, analysis, and recommendations on the fiscal policies of the government; monitoring economic conditions as they affect the government's fiscal policy; providing analysis and advice on Canadian and NWT tax policies; monitoring and advising on intergovernmental fiscal relations, in particular, the Formula Financing Agreement with Canada; providing input into multi-year fiscal plans; and preparing the annual budget address. The division also provides technical support for the Minister and Deputy Minister of Finance in federal-provincial-territorial discussions, and represents the Government on intergovernmental Finance committees.

FISCAL POLICY

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	651	634	613	619
Grants and Contributions	-	-	-	-
Other Expenses	157	157	157	143
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**808**	**791**	**770**	**762**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

BUREAU OF STATISTICS

Activity Description

As the central statistics office for the Government, the Bureau of Statistics: (i) develops, interprets and disseminates economic, social and demographic statistics; (ii) circulates official government statistical information in print and electronic format to ensure that the statistics the government uses are current, consistent and accurate; (iii) assists departments with the analysis of statistical information and completes statistical surveys on their behalf; (iv) provides for the continuing and effective representation of territorial statistical interests within the national statistical system; and (v) provides a limited statistical service to the general public, to the private sector, and to other governments.

BUREAU OF STATISTICS

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	752	638	497	436
Grants and Contributions	-	-	-	-
Other Expenses	133	155	63	117
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**885**	**793**	**560**	**553**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

ACTIVE POSITIONS

	2003/2004 Main Estimates	2002/2003 Main Estimates
Headquarters		
Indeterminate full time	34	33
Indeterminate part time	-	-
Seasonal	-	-
Casual	1	1
	35	34
North Slave		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Fort Smith		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Fort Simpson		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Inuvik		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Total department		
Indeterminate full time	34	33
Indeterminate part time	-	-
Seasonal	-	-
Casual	1	1
	35	**34**

Detail of Work Performed on Behalf of Others

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Official Languages - The Canada – Northwest Territories Co-Operation Agreement for French Languages in the Northwest Territories provides funding for the provision of French services within the Government of the Northwest Territories and its agencies.	3	3	3	1
Nunavut - Contracting Back of Services - The Government of the Northwest Territories and the Office of the Interim Commissioner for Nunavut have entered into agreements for the provision of programs and services by the Government of the Northwest Territories for an interim period to allow Nunavut to build capacity. The Department of Finance has entered into the following agreements:				
Bureau of Statistics	-	-	-	24
Superintendent of Insurance	-	-	-	10
TOTAL DEPARTMENT	**3**	**3**	**3**	**35**

Liquor Commission Revolving Fund

The Liquor Revolving Fund was established under the Liquor Act and provides working capital to finance the operations of the Liquor Licensing Board and the Liquor Commission. The Liquor Licensing Board is responsible for the issuance of all types of liquor permits and for the enforcement of liquor-related regulations and restrictions. The Liquor Commission is responsible for the purchase, warehousing, distribution and sale of all alcoholic beverages in the Northwest Territories. Both the Board and Commission are funded by the sale of alcoholic beverages.

	(thousands of dollars)			
	2003/2004 Main Estimates	**2002/2003 Revised Estimates**	**2002/2003 Main Estimates**	**2001/2002 Actuals**
Authorized Fund Limit	6,500	6,500	6,500	6,500
OPERATING RESULTS				
Income				
Liquor Sales	37,695	35,889	33,231	34,580
Import Permits	1	1	2	2
Other Income	89	89	128	360
Liquor Licensing Board Revenue	571	571	573	568
	38,356	**36,550**	**33,934**	**35,510**
Expenses				
Salaries and Wages	640	651	649	622
Agency Commissions	2,189	2,011	2,150	2,960
Other Expenses	385	448	336	256
Cost of Goods Sold	13,750	13,155	12,594	12,671
LLB Salaries and Wages	265	256	260	287
LLB Other Expenses	230	229	254	193
	17,459	**16,750**	**16,243**	**16,989**
SURPLUS	**20,897**	**19,800**	**17,691**	**18,521**

Note: The Northwest Territories Liquor Commission Revolving Fund operated the Nunavut Liquor Commission Revolving Fund under contract for the fiscal years ending March 31 2000, 2001, 2002 and 2003. It is not known whether the Northwest Territories will be asked to operate the Nunavut Liquor Commission in 2003-2004, so no revenues or expenses relating to Nunavut have been included.

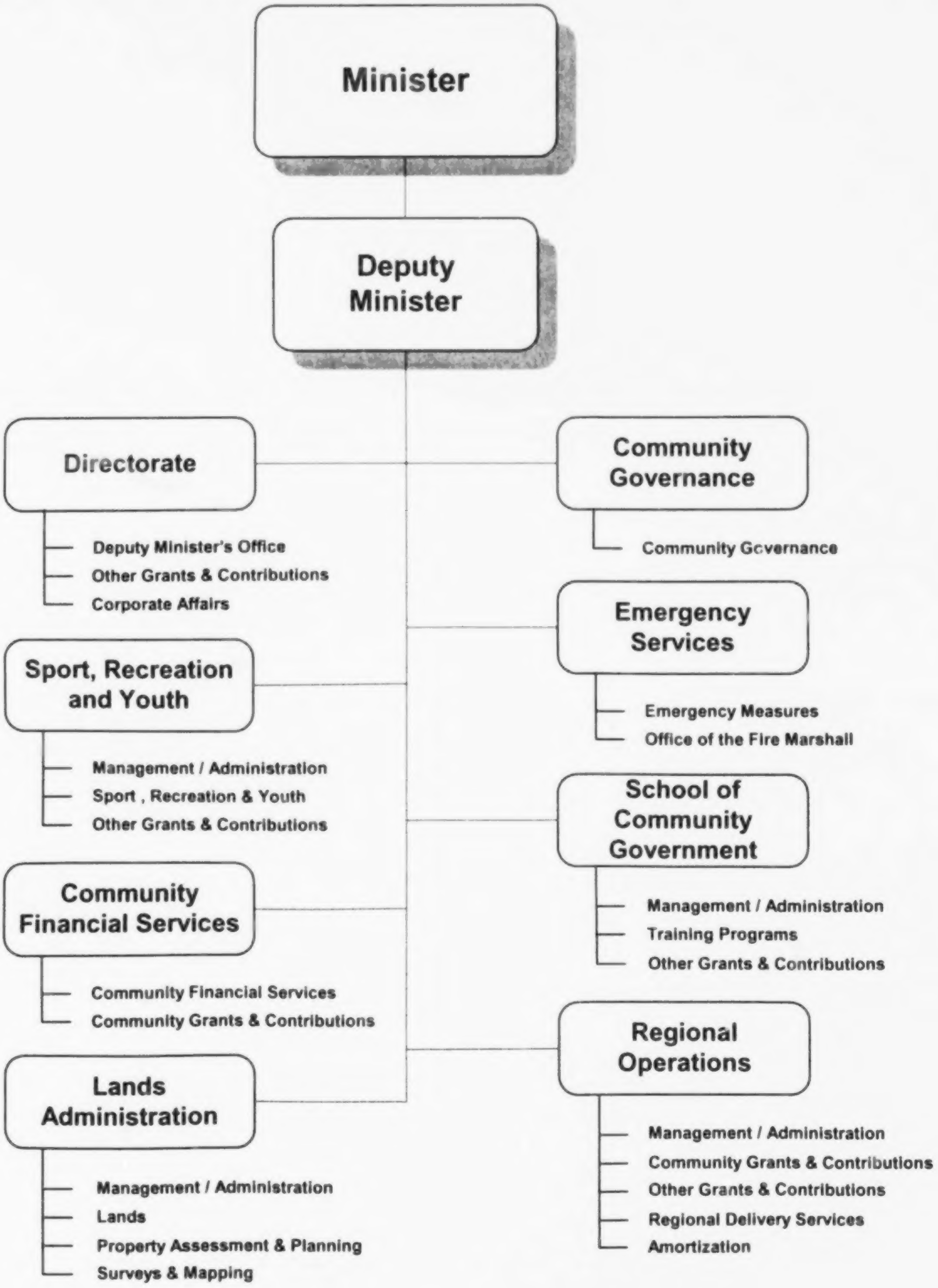
Liquor Commission Revolving Fund – Active Positions

	2003/2004 Main Estimates	2002/2003 Main Estimates
Headquarters		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
North Slave		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Fort Smith		
Indeterminate full time	11	11
Indeterminate part time	-	-
Seasonal	-	-
Casual	1	1
	12	12
Fort Simpson		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Inuvik		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Total department		
Indeterminate full time	11	11
Indeterminate part time	-	-
Seasonal	-	-
Casual	1	1
	12	12

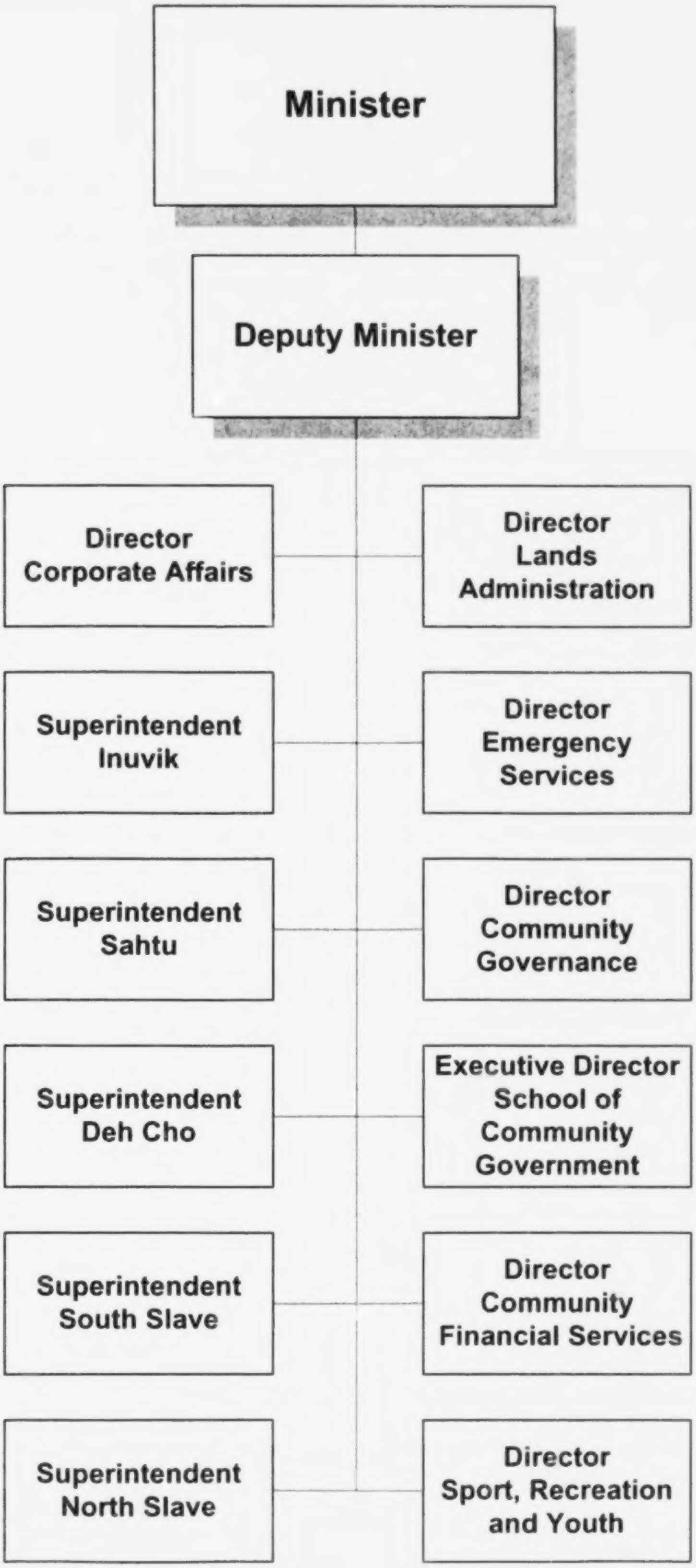
Revenues, Recoveries and Transfer Payments

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Operations Revenue				
Grant from Canada	809,191	280,907	386,579	290,347
	809,191	**280,907**	**386,579**	**290,347**
Transfer Payments				
Canada Health and Social Transfer	26,644	18,017	20,868	(4,628)
	26,644	**18,017**	**20,868**	**(4,628)**
Taxation Revenue				
Personal Income Tax	51,001	50,504	46,501	42,990
Corporate Income Tax	(181,587)	279,106	263,937	486,285
Tobacco Tax	15,048	12,489	10,229	10,542
Fuel Tax	17,580	17,023	13,809	16,854
Payroll Tax	12,369	11,818	10,107	11,439
Property Taxes & School Levies	7,047	6,958	7,278	6,455
Insurance Tax	2,150	1,700	1,700	2,150
	(76,392)	**379,598**	**353,561**	**576,715**
General Revenues				
Liquor Commission Net Revenues	20,897	19,800	17,691	18,529
Municipal Interest	313	444	444	421
Investment Interest	310	4,310	1,998	2,051
Insurance Licences	175	170	170	180
Nunavut Administration Fees	-	-	-	1
	21,695	**24,724**	**20,303**	**21,182**
Other Recoveries				
Publications	-	-	-	6
Insured and Third Party Recoveries	60	60	60	18
Investment Pool Cost Recoveries	187	187	187	147
	247	**247**	**247**	**171**
Total Revenues	**781,385**	**703,493**	**781,558**	**883,787**

MUNICIPAL AND COMMUNITY AFFAIRS



- **Minister**
  - **Deputy Minister**
    - **Directorate**
      - Deputy Minister's Office
      - Other Grants & Contributions
      - Corporate Affairs
    - **Sport, Recreation and Youth**
      - Management / Administration
      - Sport , Recreation & Youth
      - Other Grants & Contributions
    - **Community Financial Services**
      - Community Financial Services
      - Community Grants & Contributions
    - **Lands Administration**
      - Management / Administration
      - Lands
      - Property Assessment & Planning
      - Surveys & Mapping
    - **Community Governance**
      - Community Governance
    - **Emergency Services**
      - Emergency Measures
      - Office of the Fire Marshall
    - **School of Community Government**
      - Management / Administration
      - Training Programs
      - Other Grants & Contributions
    - **Regional Operations**
      - Management / Administration
      - Community Grants & Contributions
      - Other Grants & Contributions
      - Regional Delivery Services
      - Amortization


Minister
Deputy Minister
Director Corporate Affairs
Director Lands Administration
Superintendent Inuvik
Director Emergency Services
Superintendent Sahtu
Director Community Governance
Superintendent Deh Cho
Executive Director School of Community Government
Superintendent South Slave
Director Community Financial Services
Superintendent North Slave
Director Sport, Recreation and Youth

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VISION

Capable, accountable and self-directed community governments providing a safe, sustainable and healthy environment for community residents.

MISSION

The Department of Municipal and Community Affairs, together with community governments and other partners, is responsible for supporting community residents to organize and manage democratic, responsible and accountable community governments. The Department also safeguards the health and well-being of Northwest Territories residents by:

- Promoting sport and recreation
- Promoting the development of youth
- Ensuring compliance with safety standards
- Coordinating the emergency services, and
- Protecting consumer rights.

GOALS

At the outset of their term of office, the 14th Legislative Assembly of the Northwest Territories identified its priorities and strategies, and outlined its key goals and desired outcomes, in Towards a Better Tomorrow. The four key goals are:

- Healthy, educated individuals making responsible personal choices for themselves and their families
- Strong and effective Aboriginal and public governments operating cooperatively with no reduction in program and service levels as a result of implementing self-government agreements
- A healthy and diversified economic providing employment opportunities for Northerners in all communities
- An effective balance between development of our resources, social economic impacts, and preservation and protection of our natural environment

In working to achieve these strategies, the GNWT has recognised the need to strengthen and develop community governments so that they become sustainable and self reliant in the long term. This creates the need to provide community governments with a level of autonomy that ensures control over their economic, social, and political future.

To support this vision, the Department of Municipal and Community Affairs has set the following six goals for the 2003-2006 planning period:

1. Increase community government authority and responsibility through changes to legislation and funding arrangements.

2. Develop the abilities of communities, their government councils and employees so that they can manage increasing authorities and responsibilities.

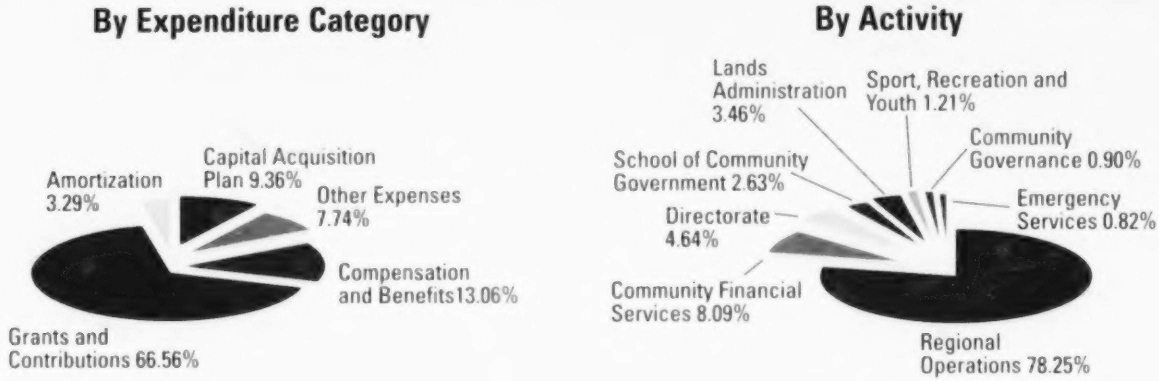
3. Strengthen land management at the local and territorial levels.

4. Support the development of effective and affordable community government arrangements through self-government agreements.

5. Ensure that essential municipal services are available on an equitable basis, and ensure a safe, healthy and attractive environment for all NWT residents.

6. Improve the health and well-being of NWT residents through increased participation in recreation, sport and youth activities.

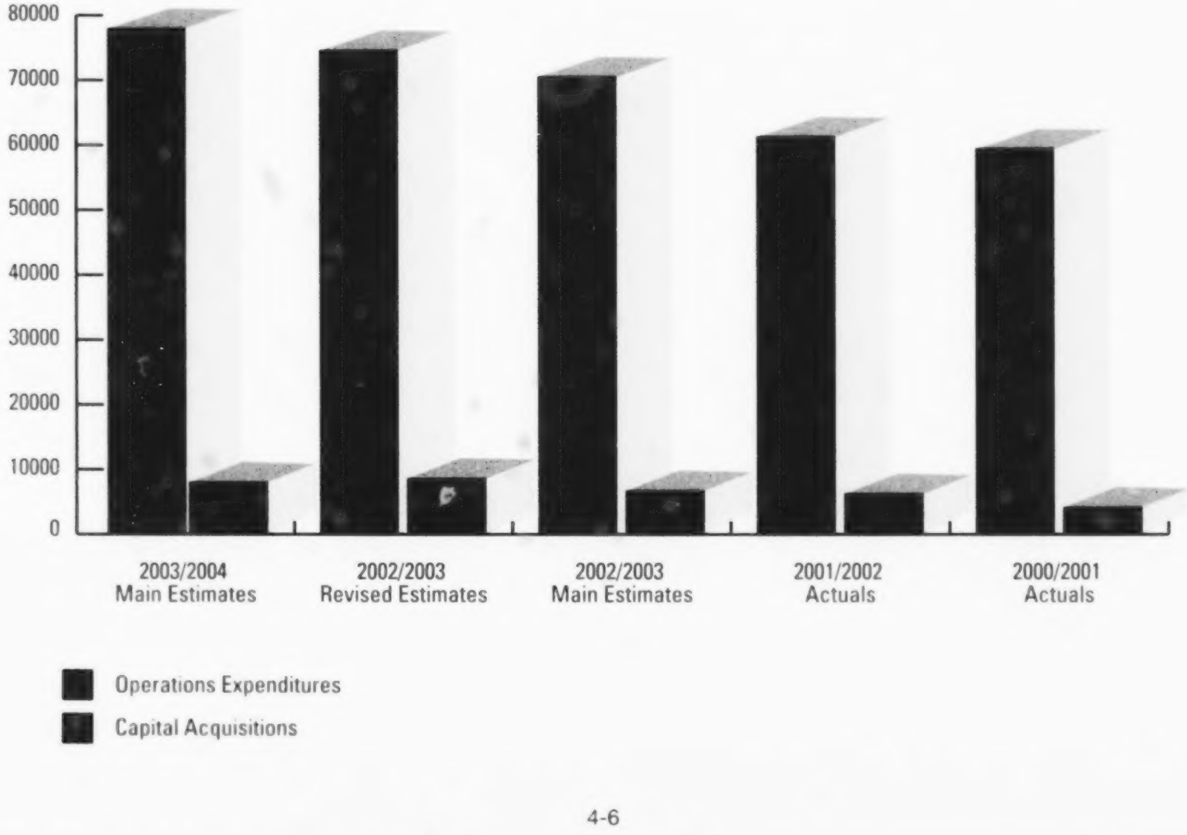
Proposed Expenditures



By Expenditure Category

By Activity

Prior Years Expenditure Comparison (thousands of dollars)



(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	11,235	10,763	10,328	10,450
Grants and Contributions	57,272	53,664	51,557	43,650
Other Expenses	6,656	7,349	7,061	5,947
Amortization	2,831	2,790	1,565	1,182
TOTAL OPERATIONS EXPENSE	**77,994**	**74,566**	**70,511**	**61,229**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	54,353	41,929	50,127	40,756
Accumulated amortization	(14,913)	(12,123)	(11,258)	(10,941)
Net book value	39,440	29,806	38,869	29,815
CHANGES IN BUDGET YEAR				
Assets put into service during the year	3,311	12,424	6,196	1,173
Disposals	-	-	-	-
Amortization expense	(2,831)	(2,790)	(1,565)	(1,182)
END OF THE YEAR				
Net book value of assets in service	39,920	39,440	43,500	29,806
Work in progress	10,676	7,050	5,860	11,886
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**50,596**	**46,490**	**49,360**	**41,692**

DIRECTORATE

Activity Description

The Directorate includes the Deputy Minister's Office and the Corporate Affairs Division. The Directorate coordinates the development and the implementation of the Department's strategies with the senior management team and links the Department's activity to the goals of the Minister and Government.

Corporate Affairs coordinates planning and reporting activities for the Department, provides expert financial, policy and human resources advice and manages many administrative services. The Policy and Planning unit provides strategic planning, legislative and policy support to the Minister and Deputy Minister and supports many Departmental information and communications activities. The unit administers consumer, lottery and business licensing legislation, responds to consumer complaints and provides consumer education. The Policy and Planning unit is also responsible for administering the property assessment appeals process. The Human Resources unit manages services such as staffing, affirmative action initiatives, and employee recognition programs and benefits administration. The Information Technology unit maintains the Department's local area network and supports information technology planning. The Financial Services unit provides services such as the development and monitoring of departmental business plans and annual budgets.

DIRECTORATE

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	2,046	1,958	1,936	2,313
Grants and Contributions	565	2,220	2,220	888
Other Expenses	1,385	1,296	1,456	1,013
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**3,996**	**5,474**	**5,612**	**4,214**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

DIRECTORATE

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Directorate	731	462	622	645
Other Grants & Contributions	565	2,220	2,220	888
Corporate Affairs	2,700	2,792	2,770	2,681
TOTAL PROGRAM DELIVERY EXPENDITURES	**3,996**	**5,474**	**5,612**	**4,214**

DIRECTORATE

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Grants				
Community Government Funding - Extraordinary funding to eligible community governments.	225	1,925	1,925	616
TOTAL GRANTS	**225**	**1,925**	**1,925**	**616**
Contributions				
Contribution Funding - Contribution funding is provided to NWT Association of Communities, Local Government Administrators of the NWT, NWT Fire Chiefs Association, and other organizations who work in partnership with the Department to achieve the Department's mission and goals.	340	295	295	272
TOTAL GRANTS	**340**	**295**	**295**	**272**
TOTAL GRANTS AND CONTRIBUTIONS	**565**	**2,220**	**2,220**	**888**

COMMUNITY FINANCIAL SERVICES

Activity Description

The Community Financial Services division, in partnership with the Regional Offices, provides financial advisory services to community governments to help promote their financial viability, good financial management and proper financial reporting practices. The division also assists in the review of by-laws related to financial matters and prepares recommendations for the Minister about financial issues related to community governments.

COMMUNITY FINANCIAL SERVICES

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	466	639	612	691
Grants and Contributions	3,750	250	2,750	321
Other Expenses	741	695	695	627
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**4,957**	**1,584**	**4,057**	**1,639**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

COMMUNITY FINANCIAL SERVICES

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Community Financial Services	1,207	1,334	1,307	1,318
Community Government Grants & Contributions	3,750	250	2,750	321
TOTAL PROGRAM DELIVERY EXPENDITURES	**4,957**	**1,584**	**4,057**	**1,639**

COMMUNITY FINANCIAL SERVICES

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions				
Granular Materials	250	250	250	-
Infrastructure Contributions				
Cost-shared water/sewer projects with tax-based communities	2,500	-	2,500	321
Main Street Paving- Various Territorial	1,000	-	-	-
TOTAL CONTRIBUTIONS	**3,750**	**250**	**2,750**	**321**

EMERGENCY SERVICES

Activity Description

The Emergency Services Division is responsible for the Emergency Measures Organization and the Office of the Fire Marshal. The Division also works in partnership with the RCMP and Regional Operations to deliver search and rescue training and public education programs in emergency preparedness, fire safety and search and rescue.

The Emergency Measures Organization (EMO) is responsible for developing GNWT emergency response plans, coordinating GNWT emergency operations at the territorial and regional levels, supporting communities in the preparation of emergency response plans and responding to emergencies and administering disaster assistance programs. EMO also conducts exercises to test emergency plans.

The Office of the Fire Marshal (OFM) administers the *Fire Prevention Act* and its *Regulations*. The OFM sets training standards, fire fighter training, public education and fire prevention programs. The OFM reviews plans for new construction and major renovation projects, conducts fire safety inspections and takes enforcement action when fire safety regulations are contravened.

EMERGENCY SERVICES

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	447	507	409	487
Grants and Contributions	-	-	-	-
Other Expenses	256	339	267	254
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**703**	**846**	**676**	**741**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

EMERGENCY SERVICES

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Emergency Services	347	518	348	476
Office of the Fire Marshall	356	328	328	265
TOTAL PROGRAM DELIVERY EXPENDITURES	**703**	**846**	**676**	**741**

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COMMUNITY GOVERNANCE

Activity Description

The Community Governance division, including regional and headquarters positions, coordinates the Department's involvement in the negotiation and implementation of Aboriginal Land Claims and Self Government processes. The division provides advice on community governance development, including legislative assistance, at the request of community governments, and processes bylaws requiring Ministerial or Executive Council approval. The Chief Municipal Electoral Officer provides advice and support related to community government elections.

COMMUNITY GOVERNANCE

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	626	587	561	480
Grants and Contributions	-	-	-	-
Other Expenses	145	124	124	161
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**771**	**711**	**685**	**641**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

COMMUNITY GOVERNANCE

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Community Governance	771	711	685	641
TOTAL PROGRAM DELIVERY EXPENDITURES	**771**	**711**	**685**	**641**

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LANDS ADMINISTRATION

Activity Description

The Lands Administration Division manages land leases and property assessment services on behalf of community governments. The Lands section manages Commissioner's Land in accordance with the *Commissioner's Land Act* and *Territorial Lands Act* and prepares land disposition documents. The Surveys and Mapping unit contracts for legal surveys on Commissioner's Land and manages community air photo/mapping programs. The Property Assessment and Community Planning unit administers the assessment portion of the *Property Assessment and Taxation Act*, conducts property assessments and produces Certified Assessment Rolls. It also supports planners in regional offices by reviewing subdivision plans, community plans and zoning by-laws. The Division also implements the Capital Area Plan and provides advice about the environmental protection of Commissioner's Land.

LANDS ADMINISTRATION

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	1,461	1,309	1,259	1,214
Grants and Contributions	-	-	-	-
Other Expenses	717	1,125	825	875
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**2,178**	**2,434**	**2,084**	**2,089**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

LANDS ADMINISTRATION

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Management/Administration	337	686	336	312
Property Assessment & Planning	663	635	635	815
Lands	696	648	648	483
Surveys & Mapping	482	465	465	479
TOTAL PROGRAM DELIVERY EXPENDITURES	**2,178**	**2,434**	**2,084**	**2,089**

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SPORT, RECREATION AND YOUTH

Activity Description

The Division provides advice and assistance with recreation and sport programs and represents the GNWT in its partnership with the Sport North Federation, the Aboriginal Sport Circle of the Western Arctic and the NWT Recreation and Parks Association. The Division also coordinates volunteer recognition programs and assists with the promotion of volunteerism.

The Youth Secretariat within the Division was established to assist the Minister Responsible for Youth to promote youth initiatives and act as a first point of contact for youth issues within the GNWT.

SPORT, RECREATION AND YOUTH

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	528	493	484	595
Grants and Contributions	223	223	223	176
Other Expenses	292	320	320	577
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**1,043**	**1,036**	**1,027**	**1,348**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

SPORT, RECREATION AND YOUTH

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Management and Administration	452	450	411	879
Sport, Recreation & Youth	368	363	393	293
Other Grants & Contributions	223	223	223	176
TOTAL PROGRAM DELIVERY EXPENDITURES	**1,043**	**1,036**	**1,027**	**1,348**

SPORT, RECREATION AND YOUTH

Grants and Contributions

	(thousands of dollars)			
	2003/2004 Main Estimates	**2002/2003 Revised Estimates**	**2002/2003 Main Estimates**	**2001/2002 Actuals**
Grants				
Grant-in-Kind - A subsidized lease for the Sport North Federation.	28	28	28	-
TOTAL GRANTS	**28**	**28**	**28**	**-**
Contributions				
Recreation Contributions - Contribution towards the NWT Parks and Recreation Association.	150	150	150	163
Volunteer Contributions - Funding to assist non-profit non-government agencies with training for volunteers.	20	20	20	12
Youth Contributions - To support eligible organizations with their youth initiatives.	25	25	25	1
TOTAL CONTRIBUTIONS	**195**	**195**	**195**	**176**
TOTAL GRANTS & CONTRIBUTIONS	**223**	**223**	**223**	**176**

REGIONAL OPERATIONS

Activity Description

Regional Offices are responsible for the delivery of many of the Department's programs and services to community governments. Regional staff assist community governments with budgeting, debt recovery, financial reporting and other activities to support the use of sound financial management practices. They also assist communities with capital planning and the operation and maintenance of community infrastructure and equipment. Assistant Fire Marshals participate in training activities, local inspections and investigations. Governance advisors in Regional Offices represent the Department at self-government negotiations and provide advice and support to community governments on a range of issues. Regional community development and recreation staff assist with local recreation, sport and youth programs. They also provide leadership for community capacity-building initiatives. Regional staff assist community governments with community planning activities, administer leases for Commissioner's Lands.

REGIONAL OPERATIONS

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	4,752	4,478	4,310	4,005
Grants and Contributions	52,709	50,946	46,339	42,265
Other Expenses	1,788	1,836	1,910	1,728
Amortization	2,831	2,790	1,565	1,182
TOTAL OPERATIONS EXPENSE	**62,080**	**60,050**	**54,124**	**49,180**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	54,353	41,929	50,127	40,756
Accumulated amortization	(14,913)	(12,123)	(11,258)	(10,941)
Net book value	39,440	29,806	38,869	29,815
CHANGES IN BUDGET YEAR				
Assets put into service during the year	3,311	12,424	6,196	1,173
Disposals				
Amortization expense	(2,831)	(2,790)	(1,565)	(1,182)
END OF THE YEAR				
Net book value of assets in service	**39,920**	**39,440**	**43,500**	**29,806**
Work in progress	10,676	7,050	5,860	11,886
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**50,596**	**46,490**	**49,360**	**41,692**

REGIONAL OPERATIONS

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Management/Administration	2,137	2,258	2,048	2,115
Community Government Grants & Contributions	48,808	48,045	43,438	41,505
Other Grants & Contributions	3,901	2,901	2,901	760
Regional Delivery Services	4,403	4,056	4,172	3,618
Amortization	2,831	2,790	1,565	1,182
TOTAL PROGRAM DELIVERY EXPENDITURES	**62,080**	**60,050**	**54,124**	**49,180**

REGIONAL OPERATIONS

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Community Government Grants and Contributions				
Grants				
Community Government Funding - Formula based funding to eligible community governments to assist them with providing municipal services.	30,566	26,615	26,615	26,772
Grant in Lieu of Taxes - Grants are provided to tax based communities in lieu of property taxes.	4,543	3,927	3,927	3,524
Additional Funding - Grants to eligible community governments to assist with the rising cost of insurances and mobile equipment operations.	1,679	3,398	2,956	1,418
Senior Citizens and Disabled Persons Property Tax Relief - Matching grants to tax based communities.	205	205	205	215
	36,993	**34,145**	**33,703**	**31,929**
Contributions				
Water Sewer Services Subsidy - To provide funding to community governments to assist with the provision of water and sewer services.	6,475	6,225	6,225	6,222
Transfer Payments (Other Government Departments) - Funding to community governments which have agreements to provide services for other GNWT departments.	105	105	105	159
	6,580	**6,330**	**6,330**	**6,381**

REGIONAL OPERATIONS

Grants and Contributions (continued)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Infrastructure Contributions				
Aklavik				
Curling Rink	1,240	-	-	-
Fort McPherson				
Community Office	15	-	-	-
Fire Truck	220	-	-	-
Sachs Harbour				
Fire Truck	220	-	-	-
Tsiigetchic				
Fire Hall	15	-	-	-
Tuktoyaktuk				
Fire Hall	20	-	-	-
Nahanni Butte				
Sewage Truck	100	-	-	-
Water Truck	100	-	-	-
Rae-Edzo				
Firehall (Edzo)	300	-	-	-
Fire Truck (Edzo)	220	-	-	-
Wekweti				
Grader	115	-	-	-
Wha Ti				
Community Hall	1,400	-	-	-
Grader	200	-	-	-
Fort Providence				
Above Ground Pool	500	-	-	-
Lutsel K'e				
Fire Truck	220	-	-	-
Water Truck	100	-	-	-
Grader	250	-	-	-
	5,235	-	-	-
Total Community Government Grants and Contributions	**48,808**	**40,475**	**40,033**	**38,310**

REGIONAL OPERATIONS

Grants and Contributions (continued)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Other Grants and Contributions				
Grants				
Seniors Citizens and Disabled Persons Property Tax Relief - Grants to the elderly and disabled property tax payers in other communities.	49	49	44	61
	49	**49**	**44**	**61**
Contributions				
Recreation Organization Funding - Contributions to eligible organizations for Sport and Recreation initiatives.	1,125	1,125	150	164
Community Programs - Funding to address community priorities (e.g. Youth and Families with a focus on active living).	1,000	-	-	-
Youth Corps - Funding for eligible organizations for Youth Corps initiatives.	750	750	-	-
Community Development Fund - Funding for eligible organizations for community development initiatives.	575	575	575	433
Regional Leadership -To fund eligible organizations for regional leadership meetings.	187	187	187	45
Youth Contribution Programs - Funding for eligible youth initiatives.	125	125	-	-
Fire Training - To provide funding for attending fire fighting training.	90	90	90	57
	3,852	**2,852**	**1,002**	**699**
Total Other Grants and Contributions	**3,901**	**2,901**	**1,046**	**760**
Total Grants and Contributions	**52,709**	**43,376**	**41,079**	**39,070**

SCHOOL OF COMMUNITY GOVERNMENT

Activity Description

The School of Community Government supports community government capacity-building by designing training and development opportunities in areas of governance, management, public safety and operations. The School provides an integrated approach to community government capacity-building programs in partnership with the GNWT and federal government departments, Aboriginal and other territorial organizations. Programs offered by the School include:

- Governance;
- Political development and leadership;
- Community management;
- Community finance and administration;
- Community land management;
- Public safety;
- Works and works management;
- Information and communication technology;
- Fire protection;
- Emergency services;
- Search and rescue; and
- Recreational facility operations.

SCHOOL OF COMMUNITY GOVERNMENT

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	909	792	757	665
Grants and Contributions	25	25	25	-
Other Expenses	1,332	1,614	1,464	712
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**2,266**	**2,431**	**2,246**	**1,377**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

SCHOOL OF COMMUNITY GOVERNMENT

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Administration	320	332	307	324
Training Programs	1,921	2,074	1,914	1,053
Other Grants & Contributions	25	25	25	-
TOTAL PROGRAM DELIVERY EXPENDITURES	**2,266**	**2,431**	**2,246**	**1,377**

SCHOOL OF COMMUNITY GOVERNMENT

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions				
Community Development Fund - To support eligible organizations with their initiatives.	25	25	25	-
	25	**25**	**25**	**-**
TOTAL GRANTS AND CONTRIBUTIONS	**25**	**25**	**25**	**-**

ACTIVE POSITIONS

	2003/2004 Main Estimates	2002/2003 Main Estimates
Headquarters		
Indeterminate full time	69	68
Indeterminate part time	2	2
Seasonal	-	-
Casual	-	-
	71	70
North Slave		
Indeterminate full time	10	10
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	10	10
Fort Smith		
Indeterminate full time	11	11
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	11	11
Fort Simpson		
Indeterminate full time	11	11
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	11	11
Inuvik		
Indeterminate full time	23	23
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	23	23
Total department		
Indeterminate full time	124	123
Indeterminate part time	2	2
Seasonal	-	-
Casual	-	-
	126	**125**

Details of Work Performed on Behalf of Others

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Gwich'in Implementation - A Bilateral Funding Agreement respecting the implementation of the Gwich'in Final Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories came into effect on December 22, 1992. Under the terms of this contribution agreement, funding is provided to the Department to undertake activities for which it is responsible pursuant to the Implementation Plan.	2	1	2	1
Sahtu Implementation - A Bilateral Funding Agreement respecting the implementation of the Sahtu Final Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories came into effect on June 23, 1994. Under the terms of this contribution agreement funding is provided to the Department to undertake activities for which it is responsible pursuant to the Implementation Plan.	7	5	7	1
Canada/NWT Infrastructure Agreement - To fund municipal infrastructure projects on a cost-shared basis with the Government of Canada. Water and Sewer projects receive special priority.	2,275	1,860	2,860	-
Official Languages, French - The Canada-Northwest Territories Co-operation Agreement for French Languages in the Northwest Territories provides funding for the provision of French services within the Government of the Northwest Territories and its agencies.	12	12	15	11

Details of Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Inuvialuit Land Claim - This project is established pursuant to the "Agreement on Western Arctic (Inuvialuit) Land Claim Implementation costs and programs". The Government of Canada has recognized the nature and costs of the new responsibilities of the GNWT which are set out in the agreement. These programs shall be managed within existing GNWT departments. The Department of Municipal and Community Affairs will be managing the "Recovery of Sand and Gravel Royalties" program.	102	278	102	57
Search and Rescue Prevention - To enhance public awareness of the need for personal responsibility in reducing the risk of becoming lost or stranded. Agreement with National Search and Rescue Secretariat.	75	75	109	21
Search and Rescue Training - To train youth, RCMP, community volunteers in basic Search and Rescue. Agreement with National Search and Rescue Secretariat.	75	-	90	38
Community Training Program - To deliver broader finance and human resource training programs. Agreement with DIAND.	150	230	150	150
TOTAL DEPARTMENT	**2,698**	**2,461**	**3,335**	**279**

Revenues, Recoveries and Transfer Payments

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Operations Revenue				
General Revenues				
Lottery Licences	75	76	76	68
Business Licences	30	34	34	18
Land Document Fees	10	10	40	4
Quarry Fees	20	20	40	29
Real Estate Agents and Salepersons	5	6	6	3
Vendor/Direct Seller Licences	5	8	8	9
Plan Review Fees	20	20	625	-
Registration Fees	150	150	-	6
	315	**324**	**829**	**131**
Other Recoveries				
Land Leases	975	800	800	779
Land Administration	-	-	-	9
Misc Recoveries	-	-	-	560
Joint Emergency Preparedness	-	-	-	154
	975	**800**	**800**	**1,502**
Total Revenues	**1,290**	**1,124**	**1,629**	**1,633**

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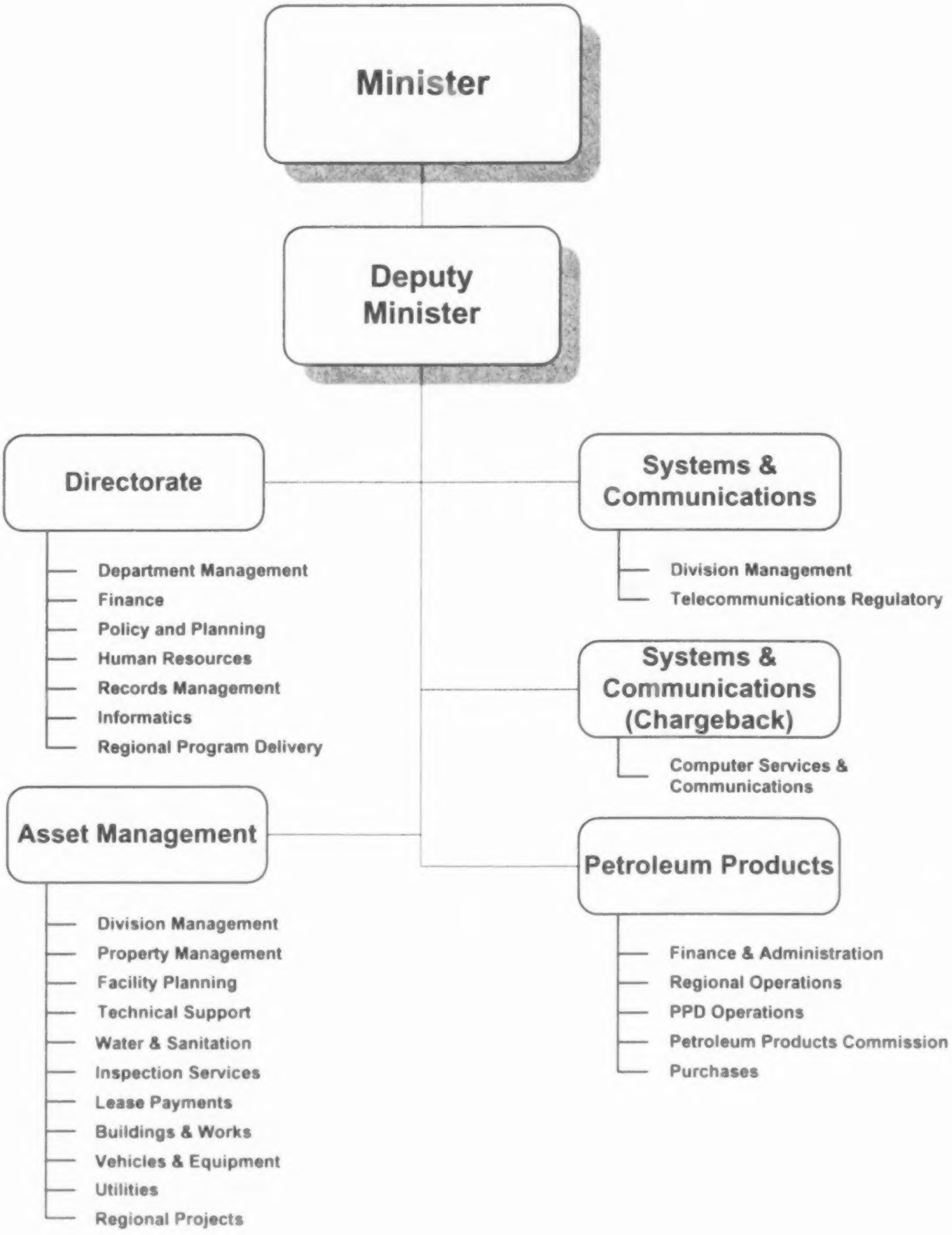
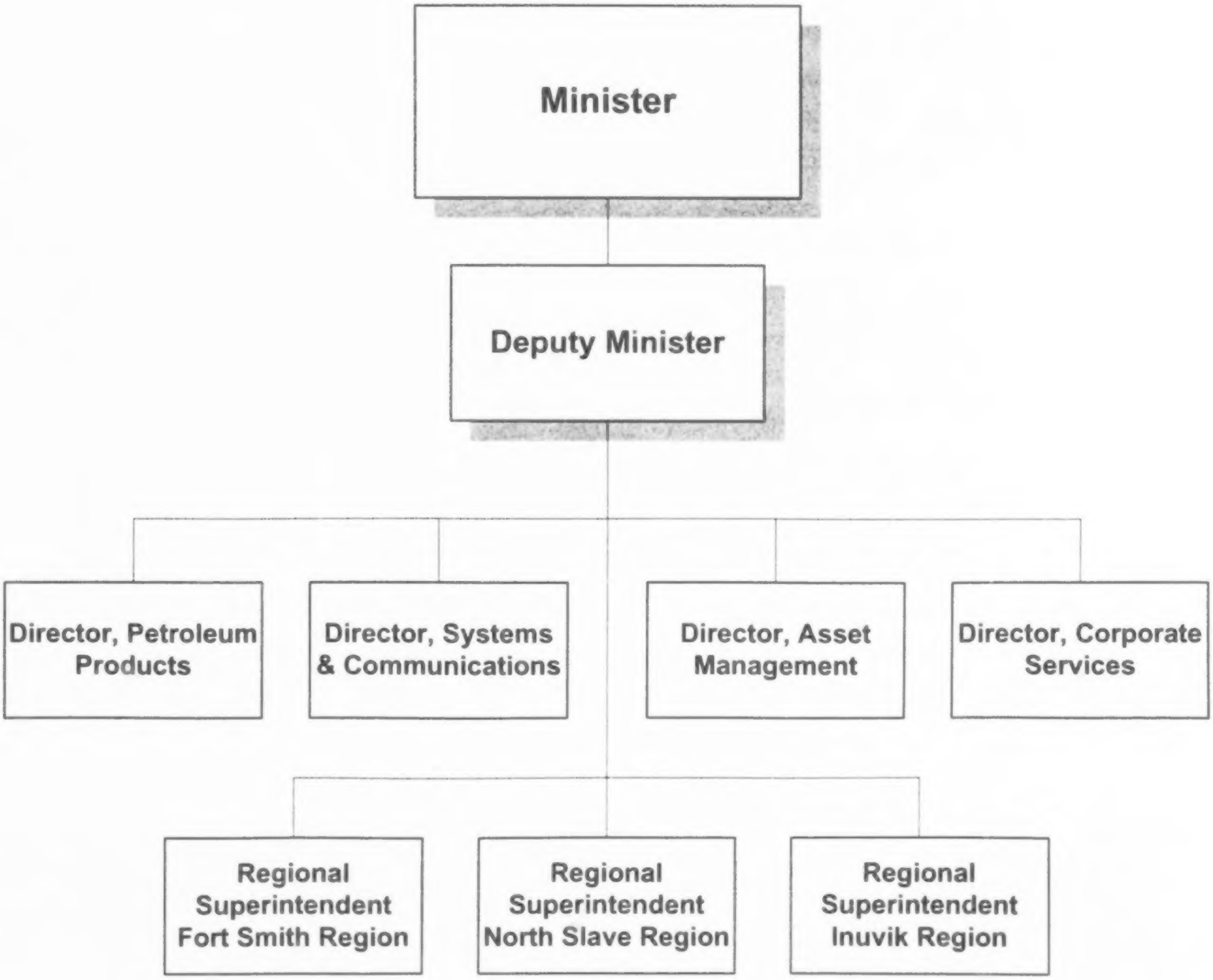
PUBLIC WORKS AND SERVICES


Minister
Deputy Minister
Directorate
Department Management
Finance
Policy and Planning
Human Resources
Records Management
Informatics
Regional Program Delivery
Systems & Communications
Division Management
Telecommunications Regulatory
Systems & Communications (Chargeback)
Computer Services & Communications
Asset Management
Division Management
Property Management
Facility Planning
Technical Support
Water & Sanitation
Inspection Services
Lease Payments
Buildings & Works
Vehicles & Equipment
Utilities
Regional Projects
Petroleum Products
Finance & Administration
Regional Operations
PPD Operations
Petroleum Products Commission
Purchases


Minister
Deputy Minister
Director, Petroleum Products
Director, Systems & Communications
Director, Asset Management
Director, Corporate Services
Regional Superintendent Fort Smith Region
Regional Superintendent North Slave Region
Regional Superintendent Inuvik Region

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VISION

The Department of Public Works and Services is an essential partner in the achievement of government goals through the provision of high quality services, expert support and innovative leadership in:

- Asset management
- Computer systems and communications
- Procurement
- Records management
- Community water supply
- Community fuel provision
- Telecommunications regulation
- Electrical and mechanical safety

MISSION

The Department of Public Works and Services mission is to deliver quality services to satisfy the needs of its clients, while achieving the best value for government, communities, business and residents.

GOALS

The Legislative Assembly has proposed specific goals, priorities and strategies within its publication *Towards a Better Tomorrow*. Public Works and Services indirectly contributes to the achievement of the broad government goals through the services that it provides to program departments and agencies. More direct contributions are made to the following goals.

Towards a Better Tomorrow - Goal 1: Healthy, educated individuals making responsible personal choices for themselves and their families.

PWS Goals in response:

1. **Protection of life and property is achieved through the enforcement of the provisions of electrical, gas, boiler and pressure vessel legislation.**

2. **Protection of life is achieved through the provision of core expertise in water treatment to support the delivery of community water services.**

3. **Basic community needs for heating and transportation fuels are met through the safe and reliable provision of fuel services.**

Towards a Better Tomorrow - Goal 2: Strong and effective aboriginal and public governments operating co-operatively with no reduction in program and service levels as a result of implementing self-government agreements.

PWS Goals in response:

4. **Effective leadership and support are provided for the management of government facilities.**

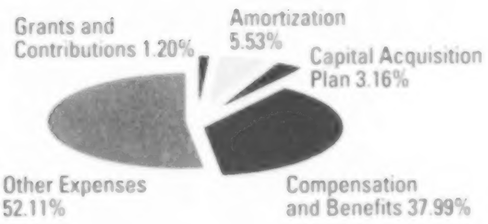
5. **Effective and efficient communication and information technology services are provided to support delivery of government programs and services.**

6. **Territorial interests are effectively promoted during telecommunication regulatory proceedings.**

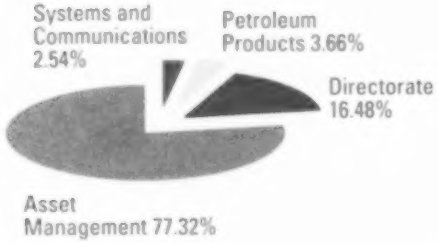
7. **Effective leadership and support are provided for management of government records.**

Proposed Expenditures

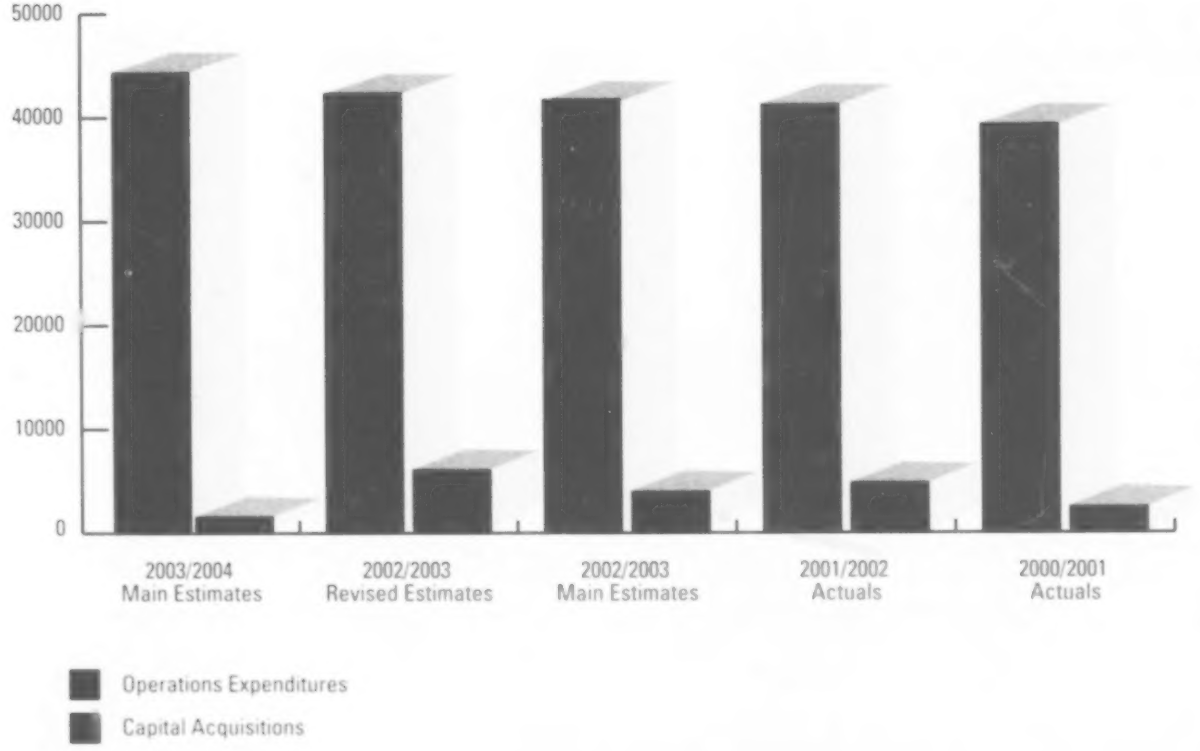
By Expenditure Category



By Activity



Prior Years Expenditure Comparison (thousands of dollars)



	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	17,347	16,069	15,549	14,862
Grants and Contributions	549	549	499	499
Other Expenses	23,796	23,171	22,851	23,222
Amortization	2,526	2,413	2,664	2,463
TOTAL OPERATIONS EXPENSE	**44,218**	**42,202**	**41,563**	**41,046**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	69,848	61,052	62,889	60,591
Accumulated amortization	(39,701)	(37,288)	(37,666)	(34,825)
Net book value	30,147	23,764	25,223	25,766
CHANGES IN BUDGET YEAR				
Assets put into service during the year	1,750	8,796	9,468	859
Disposals	-	-	-	(398)
Amortization expense	(2,526)	(2,413)	(2,664)	(2,463)
END OF THE YEAR				
Net book value of assets in service	29,371	30,147	32,027	23,764
Work in progress	1,158	830	150	4,761
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**30,529**	**30,977**	**32,177**	**28,525**

DIRECTORATE

Activity Description

The Directorate includes the Deputy Minister's office and Corporate Services Division at Headquarters. In the regions, the Directorate includes the Superintendent and the Finance and Administrative Services section. The Directorate is responsible for the senior management of the department, including effectively managing human and financial resources and providing overall direction and planning. Activities in the Directorate include financial administration, policy and planning, human resources functions, information technology, and regional program delivery. Records management for the GNWT is another task in the PWS Directorate.

The Directorate co-ordinates activities in support of the GNWT's priorities and department's goals, and maintains effective communication with department staff as well as with other departments, governments, the private sector, and aboriginal and other interest groups.

DIRECTORATE

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	5,903	5,605	5,259	5,504
Grants and Contributions	-	-	-	-
Other Expenses	1,596	1,528	1,690	1,483
Amortization	26	26	23	26
TOTAL OPERATIONS EXPENSE	**7,525**	**7,159**	**6,972**	**7,013**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	158	158	158	158
Accumulated amortization	(102)	(76)	(74)	(50)
Net book value	56	82	84	108
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	(26)	(26)	(23)	(26)
END OF THE YEAR				
Net book value of assets in service	**30**	**56**	**61**	**82**
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	30	56	61	82

ASSET MANAGEMENT

Activity Description

The Asset Management activity is responsible for the planning, design, construction, operation and maintenance of buildings and works throughout the Northwest Territories on behalf of government departments. Regional offices manage the delivery of maintenance and construction services, ensuring that client needs are met and facility lifetime costs are minimized. Headquarters supports the regions by providing facility programming, technical expertise for program and design standards, facility evaluations, granular materials planning and coordination, procurement support, and coordination of safe drinking water initiatives.

Inspection Services is responsible for the administration and regulation of electrical, elevator, boiler, pressure vessel and gas safety. This task protects the public in these areas by ensuring that all installations are constructed, all equipment is approved, and all workers are certified in accordance with the various codes and NWT Acts.

This activity also includes the planning, acquisition and management of general office space for the GNWT, including leases, and the disposal of the GNWT's surplus real property assets.

ASSET MANAGEMENT

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	11,256	10,285	10,113	9,219
Grants and Contributions	549	549	499	499
Other Expenses	21,925	21,411	20,929	21,493
Amortization	1,375	1,294	1,343	1,359
TOTAL OPERATIONS EXPENSE	**35,105**	**33,539**	**32,884**	**32,570**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	40,645	34,585	35,430	34,600
Accumulated amortization	(24,440)	(23,146)	(23,495)	(21,787)
Net book value	16,205	11,439	11,935	12,813
CHANGES IN BUDGET YEAR				
Assets put into service during the year	200	6,060	5,988	383
Disposals	-	-	-	(398)
Amortization expense	(1,375)	(1,294)	(1,343)	(1,359)
END OF THE YEAR				
Net book value of assets in service	**15,030**	**16,205**	**16,580**	**11,439**
Work in progress	200	200	-	4,135
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**15,230**	**16,405**	**16,580**	**15,574**

ASSET MANAGEMENT

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Grants				
Asset Management - Grant-in-kind associated with the rental revenue and the provision of property management services for Rockhill apartments.	260	260	260	260
	260	**260**	**260**	**260**
Contributions				
Asset Management - Funding to community governments which have agreements for the provision of operation and maintenance services to government infrastructure.	289	289	239	239
	289	**289**	**239**	**239**
TOTAL GRANTS AND CONTRIBUTIONS	**549**	**549**	**499**	**499**

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SYSTEMS AND COMMUNICATIONS

Activity Description

The Systems and Communications activity plans and directs all divisional activities as well as representing territorial and GNWT interests at regulatory hearings.

SYSTEMS AND COMMUNICATIONS

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	188	179	177	139
Grants and Contributions	-	-	-	-
Other Expenses	275	232	232	246
Amortization	376	356	438	341
TOTAL OPERATIONS EXPENSE	**839**	**767**	**847**	**726**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	5,654	5,454	5,467	5,329
Accumulated amortization	(3,873)	(3,517)	(3,512)	(3,176)
Net book value	1,781	1,937	1,955	2,153
CHANGES IN BUDGET YEAR				
Assets put into service during the year	200	200	400	125
Disposals	-	-	-	-
Amortization expense	(376)	(356)	(438)	(341)
END OF THE YEAR				
Net book value of assets in service	**1,605**	**1,781**	**1,917**	**1,937**
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**1,605**	**1,781**	**1,917**	**1,937**

PETROLEUM PRODUCTS

Activity Description

The Petroleum Products activity purchases, transports, and stores the annual requirements for petroleum products in NWT communities not served by the private sector. The products are then sold to residents of the communities through local contractors, who are paid a commission.

The Petroleum Products Division has its administrative headquarters in Fort Simpson, with responsibilities for credit, invoicing, collections and financial planning. Regional Operations oversees PPD functions in the communities and manages local delivery contractors. The PPD Operations task determines resupply quantities, provides quality control, capital standards and planning, as well as environmental management.

PETROLEUM PRODUCTS

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	-	-	-	-
Grants and Contributions	-	-	-	-
Other Expenses	-	-	-	-
Amortization	749	737	860	737
TOTAL OPERATIONS EXPENSE	**749**	**737**	**860**	**737**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	23,391	20,855	21,834	20,504
Accumulated amortization	(11,286)	(10,549)	(10,585)	(9,812)
Net book value	12,105	10,306	11,249	10,692
CHANGES IN BUDGET YEAR				
Assets put into service during the year	1,350	2,536	3,080	351
Disposals	-	-	-	-
Amortization expense	(749)	(737)	(860)	(737)
END OF THE YEAR				
Net book value of assets in service	**12,706**	**12,105**	**13,469**	**10,306**
Work in progress	958	630	150	626
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**13,664**	**12,735**	**13,619**	**10,932**

ACTIVE POSITIONS

	2003/2004 Main Estimates	2002/2003 Main Estimates
Headquarters		
Indeterminate full time	58	58
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	58	58
North Slave		
Indeterminate full time	34	29
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	34	29
Fort Smith		
Indeterminate full time	44	45
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	44	45
Fort Simpson		
Indeterminate full time	13	16
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	13	16
Inuvik		
Indeterminate full time	41	41
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	41	41
Total department		
Indeterminate full time	190	189
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	190	**189**

LEASE COMMITMENTS - INFRASTRUCTURE

		(thousands of dollars)	
Type of Property	**Community**	**2003/2004 Main Estimates**	**Future Lease Payments**
Office Space	Aklavik	42,802	299,614
Office Space	Deline	83,032	788,804
Office Space	Fort Good Hope	7,500	-
Office Space	Fort McPherson	129,558	1,025,668
Office Space	Fort Providence	109,516	985,644
Office Space	Fort Resolution	97,040	1,229,173
Office Space	Fort Simpson	139,212	1,531,332
Office Space	Fort Smith	353,857	1,441,864
Office Space	Hay River	298,749	683,027
Office Space	Hay River Reserve	39,230	-
Office Space	Inuvik	534,718	870,273
Office Space	Norman Wells	82,949	50,383
Office Space	Rae	438,877	2,730,706
Office Space	Tuktoyaktuk	56,020	144,717
Office Space	Tulita	64,650	457,938
Office Space	Yellowknife	4,690,795	12,098,662
		7,168,505	24,337,805

Note: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

SYSTEMS & COMMUNICATIONS (CHARGEBACK)

The Systems and Communications division is responsible for providing centralized mainframe processing to departments. The division maintains and supports a Wide Area Network that provides connectivity to GNWT offices, schools and health centres in all communities, enabling access to remote servers and mainframes within the government and to the Internet. Systems and Communications also manages the GNWT's corporate electronic mail system and internet web site.

	(thousands of dollars)			
	2003/2004 Main Estimates	**2002/2003 Revised Estimates**	**2002/2003 Main Estimates**	**2001/2002 Actuals**
OPERATING RESULTS				
Income				
Executive	101	110	110	110
Financial Management Board Secretariat	857	898	869	897
Legislative Assembly	98	107	108	108
Finance	72	78	78	78
Municipal & Community Affairs	206	213	223	214
Transportation	525	568	558	578
Public Works & Services	609	604	638	615
Health & Social Services	1,606	1,725	1,672	1,725
Resources, Wildlife & Economic Development	499	544	536	532
Education, Culture & Employment	767	819	894	874
Justice	435	507	487	513
NWTHC	198	212	212	213
Aboriginal Affairs	59	65	65	65
	6,032	**6,450**	**6,450**	**6,522**
Expenditures				
Salaries	1,643	1,517	1,550	1,478
Other Operations	4,227	4,386	4,244	4,252
Amortization	87	77	51	51
	5,957	**5,980**	**5,845**	**5,781**
Surplus (Note 1)	**75**	**470**	**605**	**741**

Note 1: Any deficit is funded through the Department of Public Works and Services appropriations, and any surplus earnings are lapsed.

Systems and Communications – Active Positions

	2003/2004 Main Estimates	2002/2003 Main Estimates
Headquarters		
Indeterminate full time	18	18
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	18	18
North Slave		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Fort Smith		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Fort Simpson		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Inuvik		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Total department		
Indeterminate full time	18	18
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	18	**18**

Public Stores Revolving Fund

Public Stores Revolving Fund was established to provide working capital to finance central warehousing of standard supply inventories. The authorized limit of the fund is $ 1,175,000. Currently, only Yellowknife has a public stores inventory which services all the regions.

	(thousands of dollars)			
	2003/2004 Main Estimates	**2002/2003 Revised Estimates**	**2002/2003 Main Estimates**	**2001/2002 Actuals**
OPERATING RESULTS				
Opening Balance	100	129	130	157
Net Purchases	210	201	200	206
Net Issues	(220)	(230)	(230)	(234)
Inventory Write-downs	-	-	-	-
Closing Balance	**90**	**100**	**100**	**129**

Petroleum Products Revolving Fund

The Petroleum Products Revolving Fund was established January 19, 1973. The fund provides working capital to finance inventory, accounts receivable and operating expenses, such as salaries, commissions, taxes and quality control, required for the distribution of petroleum products. Operating expenses are recovered through the price structure to achieve a break-even operation.

(thousands of dollars)

	2003/2004 Main Estimates	**2002/2003 Revised Estimates**	**2002/2003 Main Estimates**	**2001/2002 Actuals**
Authorized Limit	55,000	55,000	55,000	55,000
OPERATING RESULTS				
Income				
Sales Income After Taxes	12,578	13,020	14,197	13,066
Other Revenue	70	70	65	85
	12,648	**13,090**	**14,262**	**13,151**
Expenditures				
Salaries	1,040	936	880	898
Other Operations and Maintenance	2,816	2,760	3,220	2,733
Cost of Goods Sold	8,884	9,624	10,162	9,548
	12,740	**13,320**	**14,262**	**13,179**
Surplus (Deficit)	**(92)**	**(230)**	**-**	**(28)**
Petroleum Products Stabilization Fund				
Opening Balance	(4,421)	(4,191)	(4,519)	(4,163)
Surplus (Deficit)	(92)	(230)	-	(28)
Closing Balance	**(4,513)**	**(4,421)**	**(4,519)**	**(4,191)**

Petroleum Product Revolving Fund – Active Positions

	2003/2004 Main Estimates	2002/2003 Main Estimates
Headquarters		
Indeterminate full time	1	1
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	1	1
North Slave		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Fort Smith		
Indeterminate full time	-	-
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	-	-
Fort Simpson		
Indeterminate full time	7	7
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	7	7
Inuvik		
Indeterminate full time	3	3
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	3	3
Total department		
Indeterminate full time	11	11
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	11	11

Details of Work Performed on Behalf of Others

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Aurora College - Through a memorandum of agreement with Aurora College, the Department of Public Works and Services provides maintenance services on all college program facilities. Costs incurred by the department on behalf of the college are recovered through the chargeback arrangement.	668	668	664	693
Divisional Education Boards Beaufort-Delta - Through a memorandum of agreement with the Beaufort-Delta Education Board, the Department of Public Works and Services provides direct services for the leasing of office space. Costs incurred by the department on behalf of the education board are recovered through the chargeback arrangement.	95	95	93	94
French Language Agreement - Provision of French services within the government is funded through a contribution agreement between the Federal Department of the Secretary of State and the Government of the Northwest Territories. The Department of Public Works and Services uses this funding to provide office space for French language positions, French language signage for GNWT buildings and the printing of French advertising for the department.	86	86	80	81
Inuvik Regional Health Board - Through a memorandum of agreement with the Inuvik Regional Health Board, the Department of Public Works and Services provides maintenance services for the Inuvik Regional Hospital. Costs incurred by the department on behalf of the hospital are recovered through the chargeback agreement.	285	285	285	310

Details of Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Nishi Khon Centre Building Upgrades - Through a memorandum of agreement with the Rae/Edzo Dene Band Development Corporation, the Department of Public Works and Services provided project management services for the base building upgrades to the Nishi Khon Centre.	-	-	-	119
Jan Stirling Centre Tenant Improvements- Through a memorandum of agreement with the Yellowknife Health and Social Services Board, the Department of Public Works and Services provided project management services for the design and construction of tenant improvements to the Jan Stirling Centre.	-	-	-	27
Sir John Franklin School - Equipment Purchase - Through a memorandum of agreement with the Yellowknife Education District No. 1, the Department of Public Works and Services provided purchasing services to buy TV and VCR equipment for Sir John Franklin School.	-	-	-	30
Tenant Improvements - Panda I - Through a memorandum of agreement with the Yellowknife Health and Social Services Board, the Department of Public Works and Services provided project management services for the design and construction of tenant improvements at the Panda I for the new Family Services Office.	-	220	-	-

Details of Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Project Management Services - Helen Kalvak School - Through a memorandum of agreement with the Hamlet of Holman, the Department of Public Works and Services provided project management services for the completion of mechanical and electrical maintenance work, and interior painting at the Helen Kalvak School.	-	97	-	-
Project Management Services - Ecole Alain St Cyr - Through a memorandum of agreement with the Commission Scolaire, the Department of Public Works and Services provided project management services for the completion of site development work for the new playground equipment at Ecole Alain St Cyr.	-	44	-	-
Renovations/Upgrade 5020 - 47th Street - Through a memorandum of agreement with Yellowknife Health and Social Services Board, the Department of Public Works and Services provided project management services for the design and construction of renovations/upgrades to the building located at 5020 - 47th Street in Yellowknife, formerly known as the Yellowknife Women's Centre.	-	-	-	62
Fuel Tank Removal and Abatement - Mildred Hall School - Through a memorandum of agreement with Yellowknife Education District #1, the Department of Public Works and Services provided project management services for the completion of the fuel tank removal and abatement project at Mildred Hall School.	-	40	-	-

Details of Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Nunavut Services- Contracting Back of Services - The Government of the Northwest Territories and the Government of Nunavut have entered into agreements for the provision of programs and services by the GNWT for the Government of Nunavut for an interim period to allow Nunavut to build capacity. The Department of Public Works and Services has entered into the following agreements:				
Systems and Communications Services	-	7	-	44
PPD Services	-	-	-	13
TOTAL DEPARTMENT	**1,134**	**1,542**	**1,122**	**1,473**

Revenues, Recoveries and Transfer Payments

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Operations Revenue				
General Revenues				
Electrical Permits	450	400	400	551
Boiler Registration	285	285	285	251
Gas Permits	80	97	97	79
Elevator Permits	35	37	37	35
Tender Document Fees	15	15	15	8
Sale of Surplus Assets	65	65	65	163
Administration Fees	-	-	-	20
	930	**899**	**899**	**1,107**
Transfer Payments				
Labour Canada Agreement	37	37	37	34
	37	**37**	**37**	**34**
Grants				
Grant in Kind	288	288	288	387
	288	**288**	**288**	**387**
Other Recoveries				
Water/Sewer Maintenance Services	1,209	735	335	520
Rental to Others	242	298	298	273
Parking Stall Rentals	25	25	25	16
Sale of Heat Supply	50	50	50	35
Publications	-	-	-	1
Systems and Communications Recoveries	162	547	605	792
	1,688	**1,655**	**1,313**	**1,637**
Total Operations Revenue	**2,943**	**2,879**	**2,537**	**3,165**
Capital Recoveries				
Disposal of Tangible Assets				
Gain on Disposal of Tangible Assets	100	100	100	-
Total Capital Revenues	**100**	**100**	**100**	**-**
Total Revenues	**3,043**	**2,979**	**2,637**	**3,165**

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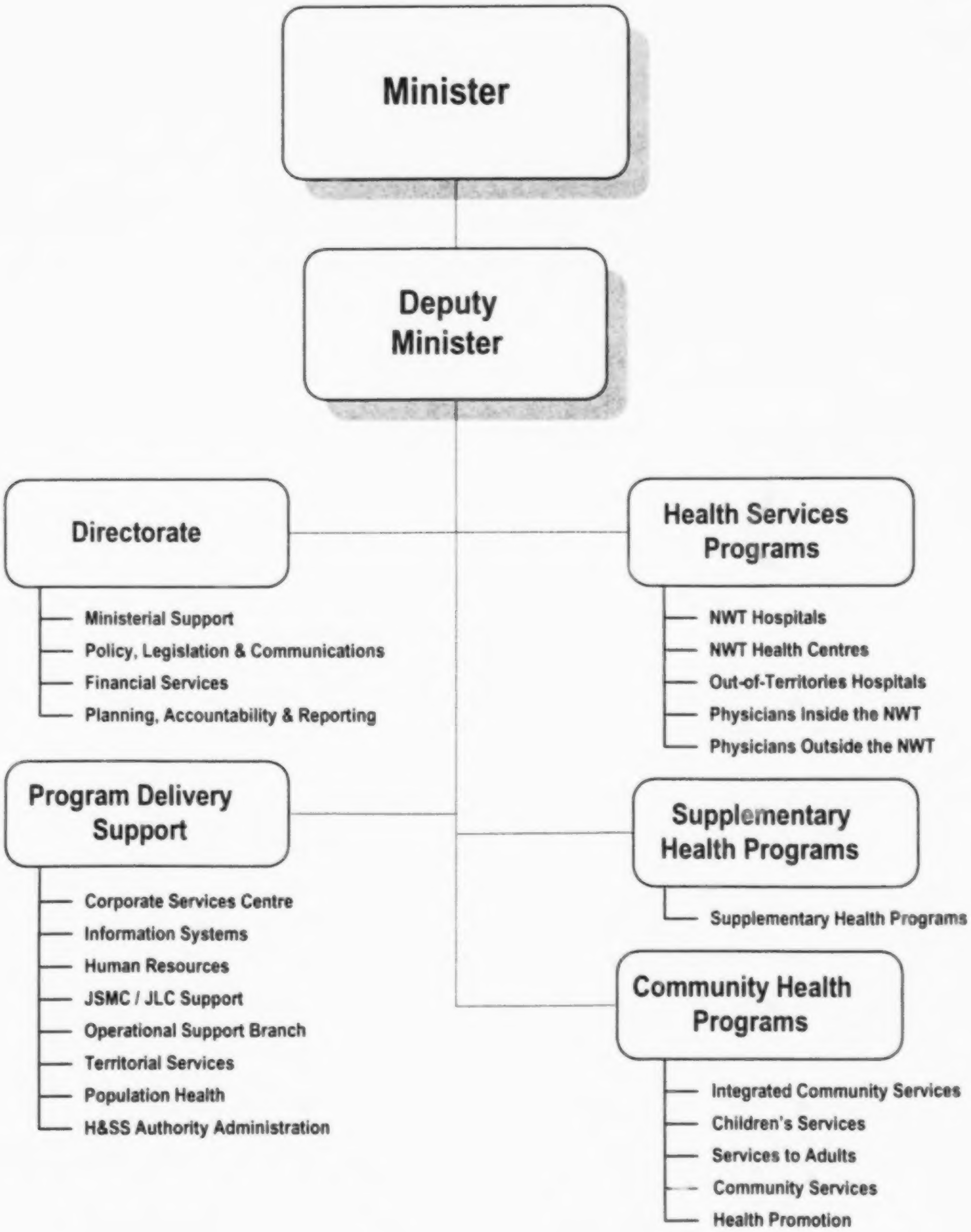
HEALTH AND SOCIAL SERVICES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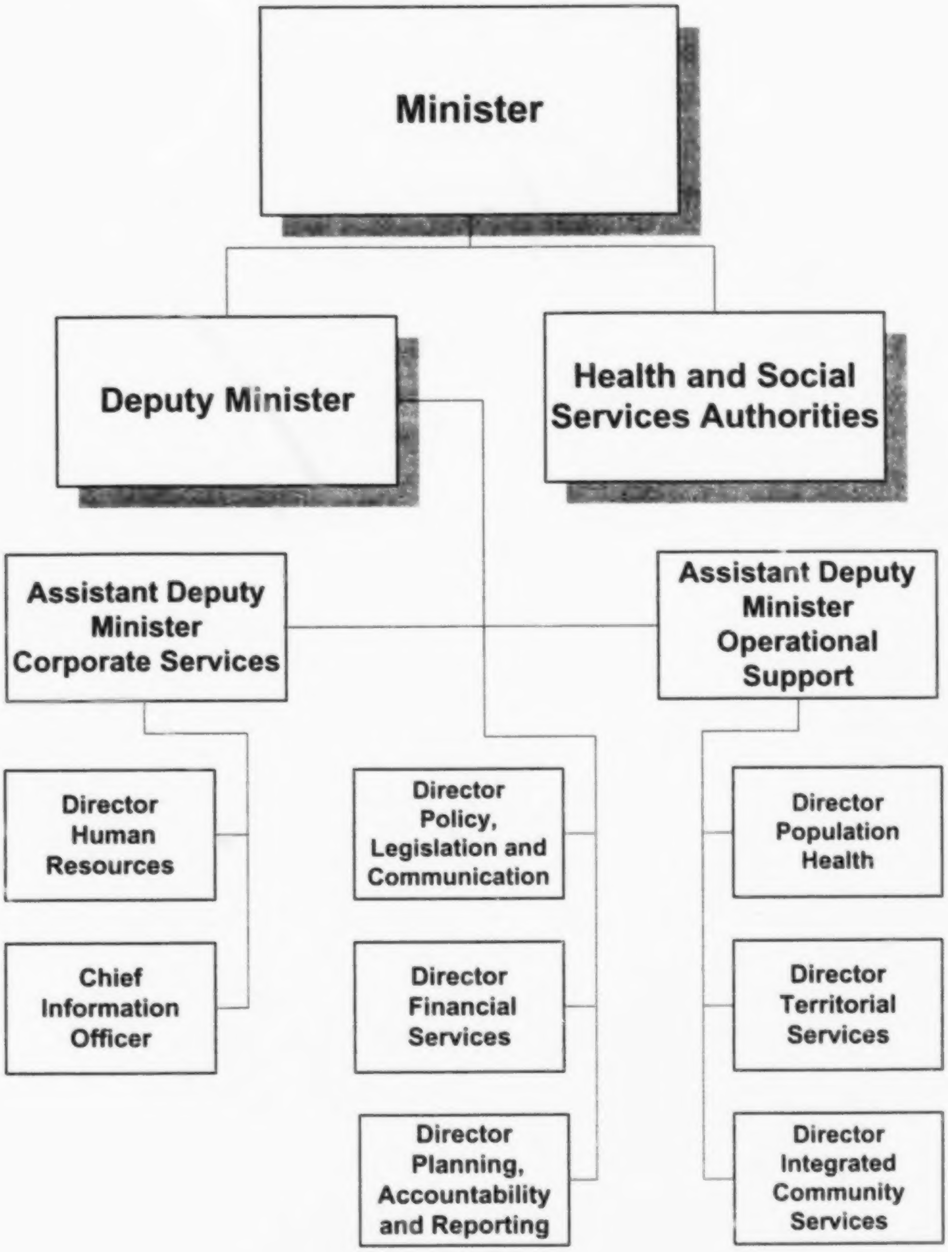
Deputy Minister
Directorate
Ministerial Support
Policy, Legislation & Communications
Financial Services
Planning, Accountability & Reporting
Health Services Programs
NWT Hospitals
NWT Health Centres
Out-of-Territories Hospitals
Physicians Inside the NWT
Physicians Outside the NWT
Program Delivery Support
Corporate Services Centre
Information Systems
Human Resources
JSMC / JLC Support
Operational Support Branch
Territorial Services
Population Health
H&SS Authority Administration
Supplementary Health Programs
Supplementary Health Programs
Community Health Programs
Integrated Community Services
Children's Services
Services to Adults
Community Services
Health Promotion


Minister
Deputy Minister
Health and Social Services Authorities
Assistant Deputy Minister Corporate Services
Assistant Deputy Minister Operational Support
Director Human Resources
Chief Information Officer
Director Policy, Legislation and Communication
Director Financial Services
Director Planning, Accountability and Reporting
Director Population Health
Director Territorial Services
Director Integrated Community Services

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VISION

The Department's vision was developed in collaboration with the regional health and social services' boards, now called the Health and Social Services Authorities (HSS Authorities):

> *Our children will be born healthy and raised in a safe family and community environment which supports them in leading long, productive and happy lives.*

This vision supports the vision of the Government of the Northwest Territories (GNWT) as expressed in *Towards a Better Tomorrow*, particularly the following areas:

- self-reliant, healthy, well educated individuals, families and communities doing their part in improving the quality of their own lives;
- a motivated young generation prepared to take advantage of the opportunities the North has to offer;
- safety, security and respect for all citizens, with a focus on women, children, elders and person with disabilities; and
- resource development that balances economic benefit, social impacts and environmental preservation and protection.

MISSION

The purpose of the Department is:

> *To promote, protect and provide for the health and well-being of the people of the Northwest Territories.*

GOALS

Towards a Better Tomorrow Goal 1: Healthy, educated Northerners making responsible personal choices for themselves and their families.

Departmental goals in response:

1. **Improve the health status of people in the NWT.**
2. **Improve social and environmental conditions for people in the NWT.**

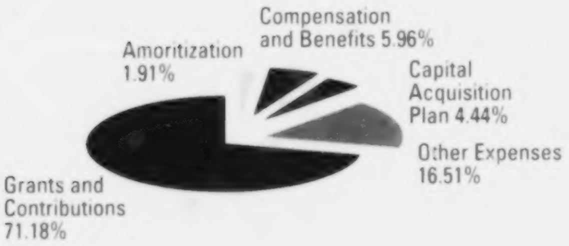
Towards a Better Tomorrow Goal 2: Strong and effective aboriginal and public governments operating cooperatively with no reduction in program and service levels as a result of implementing self government agreements.

Departmental goals in response:

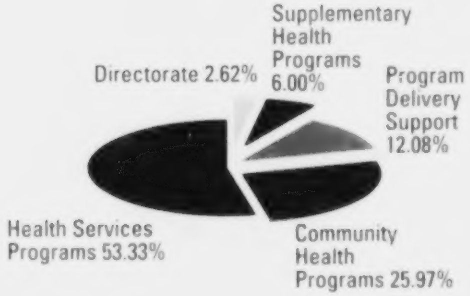
3. **Improve integration and coordination of health and social services, including services by government, non-government agencies, and private and volunteer sectors.**
4. **Develop more responsive, responsible and effective methods of delivering and managing services.**

Proposed Expenditures

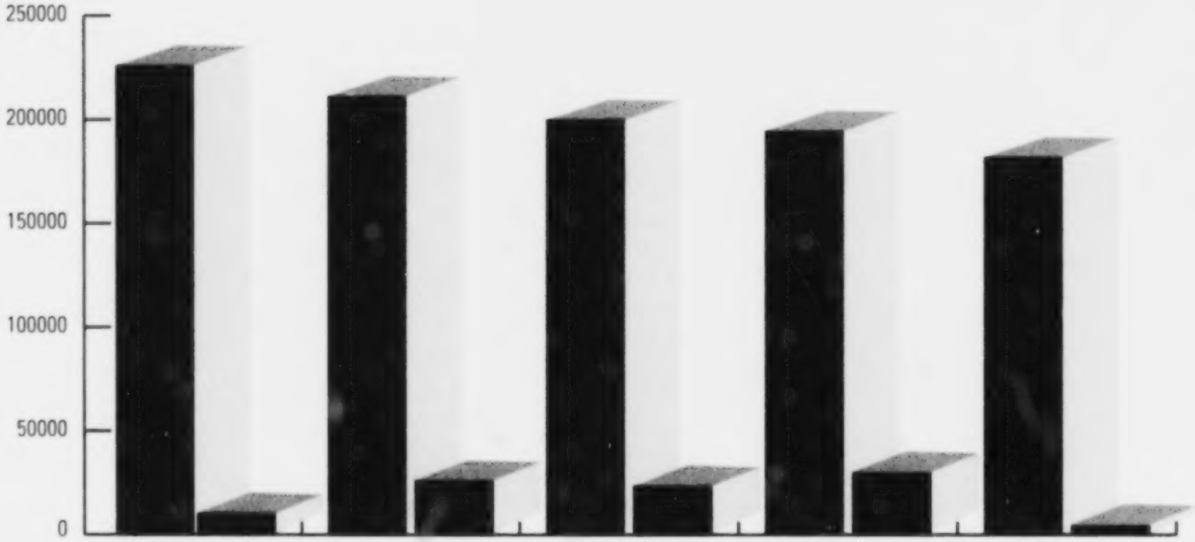
By Expenditure Category



By Activity



Prior Years Expenditure Comparison (thousands of dollars)



(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	14,110	13,323	12,885	13,631
Grants and Contributions	168,480	156,239	146,822	143,199
Other Expenses	39,070	38,353	36,078	34,118
Amortization	4,522	3,222	4,096	3,268
TOTAL OPERATIONS EXPENSE	**226,182**	**211,137**	**199,882**	**194,217**

CHANGES IN CAPITAL ASSETS AND AMORTIZATION

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	112,156	105,252	116,493	105,029
Accumulated amortization	(42,522)	(39,300)	(48,638)	(36,032)
Net book value	69,634	65,952	67,855	68,997
CHANGES IN BUDGET YEAR				
Assets put into service during the year	49,031	6,904	1,600	223
Disposals	-	-	-	-
Amortization expense	(4,522)	(3,222)	(4,096)	(3,268)
END OF THE YEAR				
Net book value of assets in service	114,143	69,634	65,359	65,952
Work in progress	13,714	52,241	55,907	32,206
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**127,857**	**121,875**	**121,266**	**98,158**

DIRECTORATE

Activity Description

Under authority of the Minister, the Directorate provides leadership and direction to the Department and administrative services for Department operations, leadership and direction to the health and social services system and support to the Minister.

As such, the Directorate is responsible for setting a system-wide framework for planning, governance, program and service development and resource allocation. This includes legislation, regulation and policy development and strategic communications. Department and Authority priorities must respond to relevant health and social issues and reflect priorities set by the government. It must also reflect the direction set by the Legislative Assembly and the Minister and support the effective delivery of programs and services.

Support, leadership and direction are also provided to the Department and, where appropriate to the Authorities, in the areas of financial management and control, and capital assets.

Health and social trends are monitored, and the effectiveness of public health programs and services is evaluated. Health and Social Service Authority operations are monitored and evaluated, and accountability frameworks are developed to assist with planning and operational issues.

The Directorate is also responsible for monitoring and evaluation of the system and for creating an effective accountability framework. The Department, in consultation with its partners, sets common goals, priorities and strategic direction for the territorial system. The Department also participates on a national level in setting agendas for health and social issues.

DIRECTORATE

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	4,966	4,627	4,474	4,766
Grants and Contributions	-	30	-	37
Other Expenses	1,213	1,686	1,291	1,010
Amortization	19	19	125	-
TOTAL OPERATIONS EXPENSE	**6,198**	**6,362**	**5,890**	**5,813**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	92	92	650	-
Accumulated amortization	(19)	-	(65)	-
Net book value	73	92	585	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	92
Disposals	-	-	-	-
Amortization expense	(19)	(19)	(125)	-
END OF THE YEAR				
Net book value of assets in service	**54**	**73**	**460**	**92**
Work in progress	-	-	2,825	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**54**	**73**	**3,285**	**92**

DIRECTORATE

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions				
NWT Registered Nurses Association	-	30	-	25
Legislative Action Plan	-	-	-	12
TOTAL CONTRIBUTIONS	**-**	**30**	**-**	**37**

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PROGRAM DELIVERY SUPPORT

Activity Description

To ensure effective program and service delivery across the system a number of program delivery supports are required. The Department provides Territory-wide assistance, including recruitment and training, trustee training and orientation, and implementing and setting a system-wide framework for information systems technology.

In addition, administrative functions at the authority level allow the management and administration of programs, services and personnel in the regions. Health insurance is also administered at both the Authority and Department level, to ensure eligible northerners receive the appropriate insured and non-insured services.

PROGRAM DELIVERY SUPPORT

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	6,361	5,998	5,805	6,256
Grants and Contributions	15,715	14,449	14,485	14,125
Other Expenses	6,509	7,028	6,269	6,940
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**28,585**	**27,475**	**26,558**	**27,321**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

PROGRAM DELIVERY SUPPORT

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Corporate Services Centre	332	338	296	313
Information Systems	5,457	5,216	5,175	5,584
Human Resources	6,422	5,990	5,597	4,989
Joint Senior Management Committee / Joint Leadership Council Support	251	447	242	1,001
Operational Support Branch	269	235	228	259
Territorial Services	1,725	1,675	1,620	1,127
Population Health	1,344	1,192	843	913
TOTAL PROGRAM DELIVERY EXPENDITURES	**15,799**	**15,093**	**14,001**	**14,186**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

PROGRAM DELIVERY SUPPORT

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions				
Contributions to H&SS Authorities - Funding for Professional Development & Retention.	2,007	1,525	1,525	405
Contributions to H&SS Authorities - Telehealth Coordinators.	922	542	722	633
Contributions to H&SS Authorities - Program Delivery Support - Funding for the administration of H&SS Authorities that provide services to eligible Northwest Territories residents in Territorial Health Insured Services.	12,786	12,382	12,238	13,088
TOTAL CONTRIBUTIONS	**15,715**	**14,449**	**14,485**	**14,125**

HEALTH SERVICES PROGRAMS

Activity Description

Health services, including inpatient and outpatient care, public health and chronic care, are provided to eligible Northerners. Funding is provided for primary, secondary and emergency care through health centres and hospitals located throughout the NWT. Pursuant to the relevant legislation, Health and Social Services Authorities operate and manage health facilities, programs and services.

In addition, the Department administers health services provided to Northerners in facilities outside the NWT.

HEALTH SERVICES PROGRAMS

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	-	-	-	-
Grants and Contributions	97,651	91,114	84,827	83,070
Other Expenses	16,689	16,664	14,839	14,514
Amortization	4,195	2,960	3,480	2,943
TOTAL OPERATIONS EXPENSE	**118,535**	**110,738**	**103,146**	**100,527**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	96,853	91,722	100,664	91,591
Accumulated amortization	(37,172)	(34,212)	(43,002)	(31,269)
Net book value	59,681	57,510	57,662	60,322
CHANGES IN BUDGET YEAR				
Assets put into service during the year	48,431	5,131	1,408	131
Disposals				
Amortization expense	(4,195)	(2,960)	(3,480)	(2,943)
END OF THE YEAR				
Net book value of assets in service	**103,917**	**59,681**	**55,590**	**57,510**
Work in progress	7,879	48,666	50,490	30,652
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**111,796**	**108,347**	**106,080**	**88,162**

HEALTH SERVICES PROGRAMS

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
NWT Hospitals	53,578	51,678	48,342	47,008
NWT Health Centres	19,913	20,679	17,728	18,008
Out-of-Territories Hospitals	12,001	12,001	10,061	9,288
Physicians Inside the NWT	26,219	20,790	20,905	21,120
Physicians Outside the NWT	2,629	2,629	2,629	2,159
TOTAL PROGRAM DELIVERY EXPENDITURES	**114,340**	**107,778**	**99,665**	**97,584**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

HEALTH SERVICES PROGRAMS

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Grants				
Medical Professional Development - Contributions to the NWT Medical Association for professional development of eligible individual NWT physicians.	50	100	100	100
	50	**100**	**100**	**100**
Contributions				
Contributions to H&SS Authorities - Health Services Programs - Funding for H&SS Authorities that provide services to eligible Northwest Territories residents in the areas of Hospital Services, Health Centres, Physician Services and Capital Equipment under $50,000.	97,601	91,014	84,727	82,970
	97,601	**91,014**	**84,727**	**82,970**
TOTAL GRANTS & CONTRIBUTIONS	**97,651**	**91,114**	**84,827**	**83,070**

SUPPLEMENTARY HEALTH PROGRAMS

Activity Description

The Department provides Supplementary Health Benefits in accordance with policy. Benefits are in addition to the NWT Health Insurance program. Additional benefits are provided for residents with specific conditions, seniors, indigent and Metis. In the Fort Smith Region GNWT employee Medical Travel Assistance is also administered for all Departments.

SUPPLEMENTARY HEALTH PROGRAMS

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	-	-	-	-
Grants and Contributions	9,849	9,270	9,270	8,460
Other Expenses	4,351	4,126	4,126	5,338
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**14,200**	**13,396**	**13,396**	**13,798**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-			
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

SUPPLEMENTARY HEALTH PROGRAMS

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Indigent Health Benefits	105	105	105	193
Metis Health Benefits	404	404	404	436
Extended Health Benefits	3,675	3,460	3,460	3,901
Medical Travel	9,714	9,124	9,124	8,964
Medical Travel Assistance to Departments (Ft. Smith)	303	303	303	303
TOTAL PROGRAM DELIVERY EXPENDITURES	**14,201**	**13,396**	**13,396**	**13,798**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

SUPPLEMENTARY HEALTH PROGRAMS

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions				
Contributions to H&SS Authorities - Supplementary Health Programs - Funding for H&SS Authorities that provide services to eligible Northwest Territories residents in the areas of Medical Travel and Employee Medical Travel Assistance.	9,849	9,270	9,270	8,460
TOTAL CONTRIBUTIONS	**9,849**	**9,270**	**9,270**	**8,460**

COMMUNITY HEALTH PROGRAMS

Activity Description

Community Health Programs are delivered outside health facilities and include institutional care, continuing care services, counseling, promotion, intervention and screening.

Children receive particular attention under departmental programming. Through the Early Childhood Development Initiative, programs and resources for screening, support for child development, as well as family and community support are developed and delivered in communities. In addition, other programming related to the protection of children, including activities associated with the Adoption Act and the Child and Family Services Act are also administered.

Funding is also provided for adult needs. Funding flows directly to Authorities and health care and social service providers to provide community programs and services to eligible NWT residents for promotion, prevention, assessment, treatment, rehabilitation and assisted living services. Emotional and social problems, as well as emergency shelter services are provided. As well, in accordance with legislation and policy, the Department responds to the needs of persons requiring assisted decision-making through the Office of the Public Guardian.

In keeping with strategic directions of the Department, an emphasis is placed on health promotion. This service provides resources and professional assistance to community-based programs that encourage healthy lifestyles and healthy children.

COMMUNITY HEALTH PROGRAMS

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	2,783	2,698	2,606	2,609
Grants and Contributions	45,265	41,376	38,241	37,508
Other Expenses	10,308	8,848	9,554	6,316
Amortization	308	243	491	325
TOTAL OPERATIONS EXPENSE	**58,664**	**53,165**	**50,892**	**46,758**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	15,211	13,438	15,179	13,438
Accumulated amortization	(5,331)	(5,088)	(5,571)	(4,763)
Net book value	9,880	8,350	9,608	8,675
CHANGES IN BUDGET YEAR				
Assets put into service during the year	600	1,773	192	-
Disposals	-	-	-	-
Amortization expense	(308)	(243)	(491)	(325)
END OF THE YEAR				
Net book value of assets in service	**10,172**	**9,880**	**9,309**	**8,350**
Work in progress	5,835	3,575	2,592	1,554
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**16,007**	**13,455**	**11,901**	**9,904**

COMMUNITY HEALTH PROGRAMS

Program Delivery Details

	(thousands of dollars)			
	2003/2004 Main Estimates	**2002/2003 Revised Estimates**	**2002/2003 Main Estimates**	**2001/2002 Actuals**
Program				
Integrated Community Services	15,679	14,304	13,593	11,574
Children's Services	11,772	11,780	10,135	9,942
Services to Adults	14,355	11,547	11,578	11,049
Community Services	13,464	12,257	12,146	11,855
Health Promotion	3,086	3,034	2,949	2,014
TOTAL PROGRAM DELIVERY EXPENDITURES	**58,356**	**52,922**	**50,401**	**46,433**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

COMMUNITY HEALTH PROGRAMS

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions				
Contributions to H&SS Authorities - Integrated Community Services - Funding for H&SS Authorities that provide services to eligible Northwest Territories residents in the areas of Social Services Delivery, Intervention Services, Social Services Programs - Capital (under $50,000).	10,738	9,124	8,853	7,080
Community Services Support - Funding for community organizations and governments at the community level to promote mental health.	434	390	384	422
Contributions to H&SS Authorities - Children's Services - Funding for H&SS Authorities that provide services to eligible Northwest Territories residents in the areas of Foster Care and Residential Care for Children.	8,127	8,510	7,221	7,060
Contributions to H&SS Authorities - Adult Services - Funding for H&SS Authorities that provide services to eligible Northwest Territories residents in the areas of Residential Care - Elderly & Persons with Disabilities.	12,857	10,562	9,181	10,491
Contributions to H&SS Authorities & Community-Based Programs - Community Services - Funding for H&SS Authorities that provide services to eligible Northwest Territories residents in the areas of Community Based A & D Programs, Residential Care A & D, Family Violence, Community Wellness Programs and Homecare.	12,552	12,257	12,146	11,855

COMMUNITY HEALTH PROGRAMS

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions to H&SS Authorities & Community-Based Programs - Health Promotion - provide resources and professional assistance to community-based programs that encourage healthy lifestyles	414	314	314	422
Health Awareness, Activities and Education - For organizations to promote increased understanding of health awareness, health-related activities and education.	143	143	143	178
TOTAL CONTRIBUTIONS	**45,265**	**41,300**	**38,242**	**37,508**

ACTIVE POSITIONS

	2003/2004 Main Estimates	2002/2003 Main Estimates
Headquarters		
Indeterminate full time	145	145
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	145	145
North Slave		
Indeterminate full time	1	1
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	1	1
Fort Smith		
Indeterminate full time	2	2
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	2	2
Fort Simpson		
Indeterminate full time	1	1
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	1	1
Inuvik		
Indeterminate full time	18	18
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	18	18
Total department		
Indeterminate full time	167	167
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	167	**167**

Health and Social Services Authorities –Active Positions

	2003/2004 Main Estimates	**2002/2003 Main Estimates**
Deh Cho Health & Social Services Authority		
Indeterminate full time	64	67
Indeterminate part time	13	10
Casual	-	-
	77	77
Dogrib Community Services Board		
Indeterminate full time	62	64
Indeterminate part time	28	9
Casual	-	-
	90	73
Inuvik Regional Health & Social Services Authority		
Indeterminate full time	220	226
Indeterminate part time	30	25
Casual	-	-
	250	251
Stanton Territorial Health Authority		
Indeterminate full time	319	303
Indeterminate part time	66	37
Casual	-	-
	385	340
Fort Smith Health & Social Services Authority		
Indeterminate full time	83	77
Indeterminate part time	11	4
Casual	-	-
	94	81
Hay River Community Health Board		
Indeterminate full time	113	116
Indeterminate part time	31	27
Casual	-	-
	144	143
Yellowknife Health & Social Services Board		
Indeterminate full time	112	100
Indeterminate part time	26	21
Casual	-	-
	138	121
Total Health and Social Services Authorities		
Indeterminate full time	973	953
Indeterminate part time	205	133
Casual	-	-
	1,178	**1,086**

Details of Work Performed on Behalf of Others

	(thousands of dollars)			
	2003/2004 Main Estimates	**2002/2003 Revised Estimates**	**2002/2003 Main Estimates**	**2001/2002 Actuals**
Aboriginal Language: Terminology Development - Development of culturally appropriate medical and social services terminology, and the production and distribution of reference and health and social services information materials. Achieved through consultation with language communities, Aboriginal language service coordinators and interpreter/translators who verify and develop terminology.	45	45	35	35
French Language: French Language Services - Coordination, development and delivery of French language services within the Department and participating health and social services authorities. Designed to increase the public's understanding of public health issues, medical procedures, health and social services programs and services, and to ensure informed consent is given. Includes service in French, interpretation services when requested, and the production and distribution of NWT-wide and authority-specific French language materials.	245	245	230	188
Non-Insured Health Benefits - provides coverage for First Nation and Inuit residents requiring benefits that are not covered under the Hospital or Medical Care programs. Costs meeting defined criteria for eligible beneficiaries are recovered from Health Canada.	5,927	5,927	5,928	6,489

Details of Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Health Services Contribution Agreement Funding - Health Canada funding is provided under one funding agreement for a number of health and wellness programs: Brighter Futures Program, Northern Native Alcohol and Drug Addiction Program, the Canada Prenatal Nutrition Program, the Aboriginal Diabetes Initiative, and the First Nation / Inuit Home & Community Care Program.	7,729	7,729	7,765	7,047
The WestNet Tele-Opthalmology Project - Canadian Health Infostructure Partnership (CHIPP) - A pilot project to determine the effectiveness of assessing NWT residents for diabetic retinopathy with portable stereoscopic digital imaging technology. This project complements current programming and builds on existing Telehealth technology already in place in the NWT.	-	270	100	166
Primary Health Care Transition Fund (PHCTF) - Health Canada funds initiatives for renewal of the health care system. The aim is to support transitional costs of implementing reforms in primary health care. This project will facilitate continued improvements towards integration and coordination of health care services for residents of the NWT.	1,301	664	-	-
Specialist Physicians Services - Inter-territorial Billing / Charge back for Stanton services provided to Nunavut Territory residents at Stanton Regional Hospital.	1,202	1,145	995	995

Details of Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Hospital Insurance and Health & Social Services Administration - Inter-territorial Billing / Charge back for services provided to Nunavut Territory residents at Stanton Regional Hospital.	6,573	6,260	5,443	5,443
Nunavut - Contracting Back of Services - Agreements for the provision of programs and services by the Government of the Northwest Territories to the Government of Nunavut for an interim period to allow Nunavut to build capacity.				
Information Systems and Support	150	150	-	171
TOTAL DEPARTMENT	**23,172**	**22,435**	**20,496**	**20,534**

Revenues, Recoveries and Transfer Payments

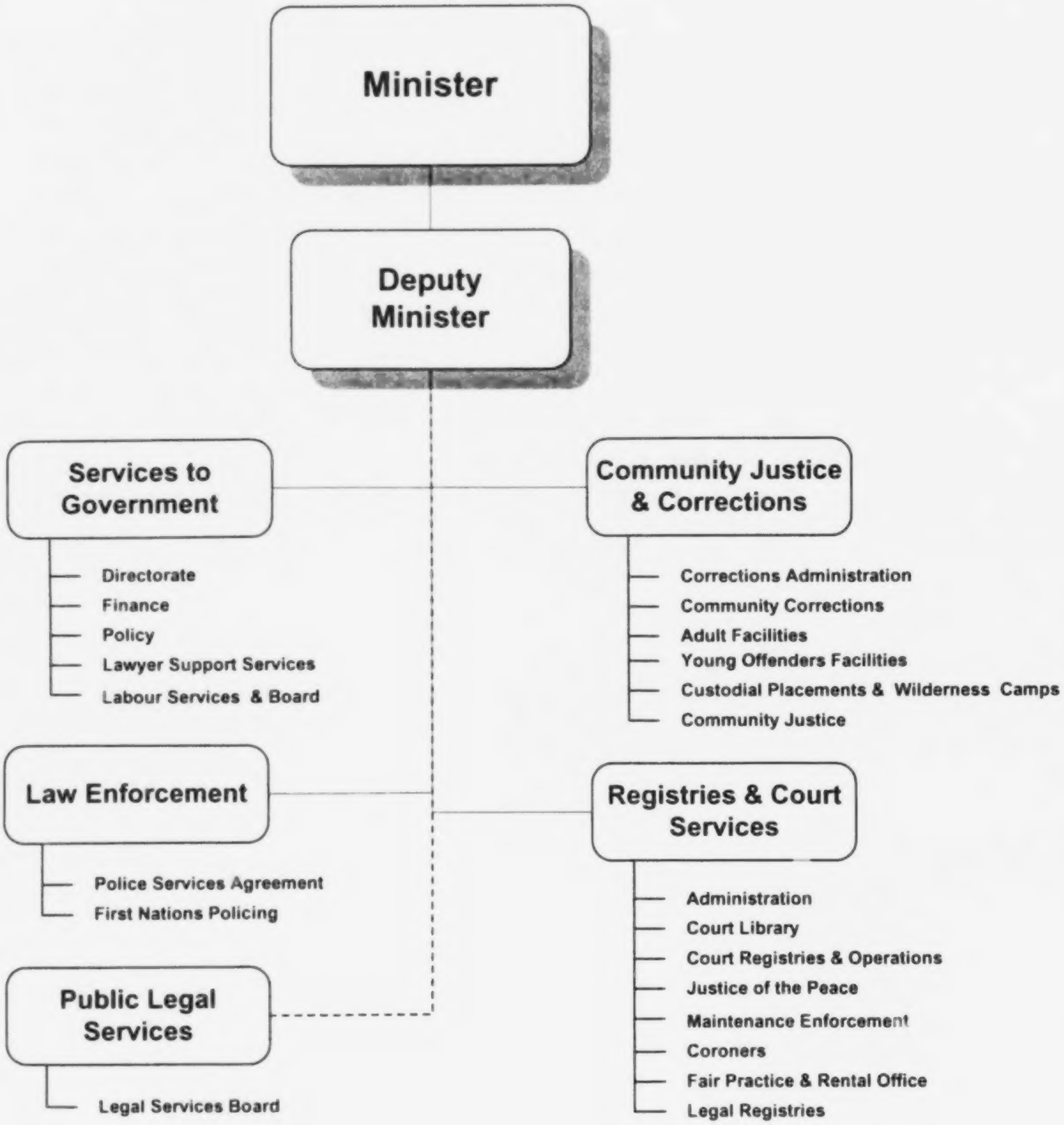
(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Operations Revenue				
General Revenues				
Professional Licenses Fees	100	85	85	101
Vital Statistics Fees	50	40	40	60
Application Fees/Adoption	-	-	-	1
	150	**125**	**125**	**162**
Transfer Payments				
CHST Trust (Medical Equipment)	-	-	-	1,379
CHST Trust (Health Programs)	-	-	-	1,058
CHST *	-	-	-	(7,065)
Hospital Care - Indians and Inuit	18,456	18,079	17,891	17,739
Medical Care - Indians and Inuit	5,205	5,118	4,850	5,003
Hep C	-	-	-	130
Provision of Non-Insured Services **	-	-	-	(106)
	23,661	**23,197**	**22,741**	**18,138**
Other Recoveries				
Reciprocal Billing - Inpatient Services	1,430	1,300	1,300	1,550
Reciprocal Billing - Medical Services	968	880	880	1,044
Special Allowances	325	325	325	256
Medical Transportation	-	-	-	17
Third Party Recoveries	-	-	-	199
Capital Contributions	1,300	850	850	843
	4,023	**3,355**	**3,355**	**3,909**
Total Revenues	**27,834**	**26,677**	**26,221**	**22,209**

* *Clawback adjustments relating to prior years (CHST is now being reported by the Dept. of Finance)*

** *Program is included in 'Details of Work Performed on Behalf of Others'.*

JUSTICE



Minister

Deputy Minister

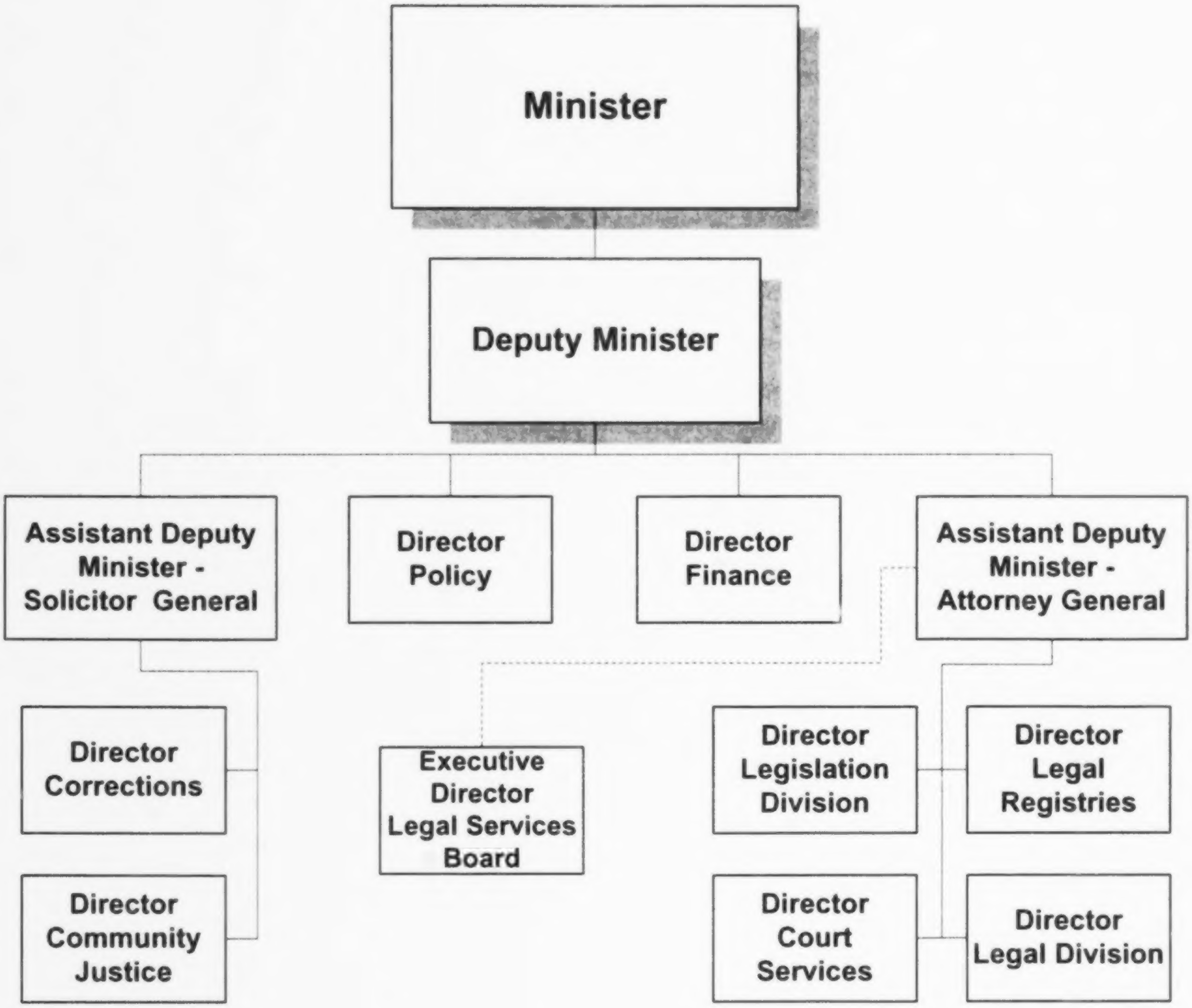
Services to Government
- Directorate
- Finance
- Policy
- Lawyer Support Services
- Labour Services & Board

Community Justice & Corrections
- Corrections Administration
- Community Corrections
- Adult Facilities
- Young Offenders Facilities
- Custodial Placements & Wilderness Camps
- Community Justice

Law Enforcement
- Police Services Agreement
- First Nations Policing

Registries & Court Services
- Administration
- Court Library
- Court Registries & Operations
- Justice of the Peace
- Maintenance Enforcement
- Coroners
- Fair Practice & Rental Office
- Legal Registries

Public Legal Services
- Legal Services Board


Minister
Deputy Minister
Assistant Deputy Minister - Solicitor General
Director Policy
Director Finance
Assistant Deputy Minister - Attorney General
Director Corrections
Director Community Justice
Executive Director Legal Services Board
Director Legislation Division
Director Legal Registries
Director Court Services
Director Legal Division

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VISION

Our vision is a Northwest Territories (NWT) where residents have a justice system that meets their needs, protects their rights and reflects their cultures and values. Communities are safe, levels of crime are reduced and residents play a meaningful role in the administration of justice. Offenders receive the support that they need to change their behavior and where victims of crime play a meaningful role in both community initiatives and the criminal justice system.

MISSION

Our Mission is to serve the residents of the NWT by:

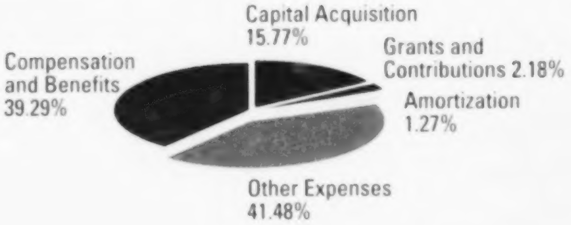
- Working with community members so that communities are safe and secure;
- Ensure that all residents have access to the courts, alternatives to the courts and other justice related services;
- Providing quality legal services to the GNWT and its agencies;
- Protecting the rights and freedoms of individuals and groups; and
- Promoting respect for the law and the Constitution of Canada.

GOALS

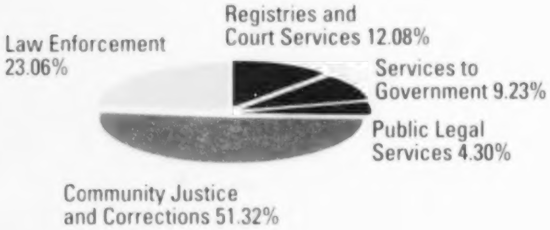
- To increase the capacity and role of communities to address justice issues.
- To provide programs, safe and secure custody and community supervision that supports the rehabilitation of offenders.
- To support victims of crime so that they have a meaningful role in the justice system.
- To ensure access to justice for all residents.
- To promote safe communities.

Proposed Expenditures

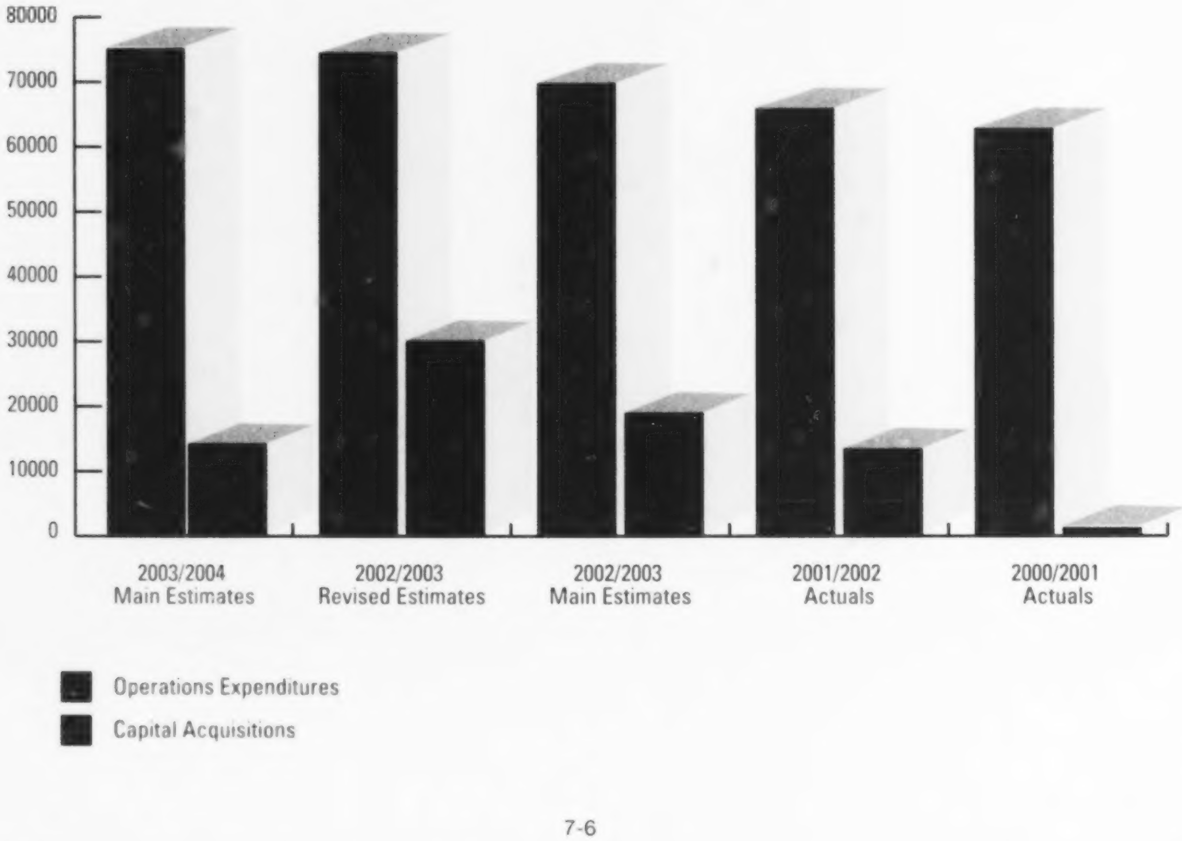
By Expenditure Category



By Activity



Prior Years Expenditure Comparison
(thousands of dollars)



(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	35,106	34,246	31,133	29,282
Grants and Contributions	1,945	1,864	1,742	1,650
Other Expenses	37,066	37,240	35,712	34,469
Amortization	1,139	997	997	309
TOTAL OPERATIONS EXPENSE	**75,256**	**74,348**	**69,584**	**65,710**

CHANGES IN CAPITAL ASSETS AND AMORTIZATION

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	18,279	10,200	18,563	10,200
Accumulated amortization	(6,766)	(5,769)	(5,695)	(5,460)
Net book value	11,513	4,431	12,868	4,740
CHANGES IN BUDGET YEAR				
Assets put into service during the year	8,774	8,079	6,969	-
Disposals	-	-	-	-
Amortization expense	(1,139)	(997)	(997)	(309)
END OF THE YEAR				
Net book value of assets in service	19,148	11,513	18,840	4,431
Work in progress	42,446	37,320	27,509	15,886
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**61,594**	**48,833**	**46,349**	**20,317**

SERVICES TO GOVERNMENT

Activity Description

Services to Government is responsible for matters relative to the department and the rest of the government including:

- Directorate
- Policy & Planning
- Finance
- Personnel Services
- Legal Services
- Legislative Drafting

Also within this activity are the budgets for the Public Trustee, Labour Services Administration and the Labour Standards Board.

SERVICES TO GOVERNMENT

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	6,566	6,493	6,093	6,024
Grants and Contributions	76	76	73	28
Other Expenses	1,596	1,626	1,602	1,764
Amortization	13	-	-	-
TOTAL OPERATIONS EXPENSE	**8,251**	**8,195**	**7,768**	**7,816**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	125	-	-	-
Disposals	-	-	-	-
Amortization expense	(13)	-	-	-
END OF THE YEAR				
Net book value of assets in service	**112**	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**112**	-	-	-

SERVICES TO GOVERNMENT

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Labour Services Administration	416	421	409	374
Labour Standards Board	175	176	171	249
Public Trustee	303	300	290	273
TOTAL PROGRAM DELIVERY EXPENDITURES	**894**	**898**	**870**	**896**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

SERVICES TO GOVERNMENT

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Grants				
Law Bursaries- A grant to assist indigenous aboriginal students pursuing a Law Degree. The program also provides career mentoring, summer employment in a Justice environment and articles for at least one successful candidate.	30	30	30	28
National Justice Issues- Grants to organizations working towards improving the Canadian Justice System.	6	6	-	-
Aboriginal Court Challenges - A grant to provide assistance to non-profit groups and individuals raising issues involving the definition and protection of aboriginal rights.	40	40	40	-
	76	**76**	**70**	**28**
Contributions				
Uniform Law Conference - Assistance in providing information to the territories on the uniform standardization of Canadian Provincial Statutes.	-	-	3	-
	-	-	3	-
TOTAL GRANTS AND CONTRIBUTIONS	**76**	**76**	**73**	**28**

LAW ENFORCEMENT

Activity Description

Policing services are contracted to the Royal Canadian Mounted Police (RCMP) through an agreement between the Government of the Northwest Territories and the Solicitor General of Canada.

There are also cost sharing programs with the Solicitor General of Canada with respect to the First Nations policing in support of aboriginal participation of the policing in their communities. The Department also oversees the administration of a Community Constable program.

An agreement exists with the Solicitor General of Canada to cost share DNA testing and analysis.

LAW ENFORCEMENT

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	-	-	-	-
Grants and Contributions	72	72	72	-
Other Expenses	20,536	19,751	19,549	19,197
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**20,608**	**19,823**	**19,621**	**19,197**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

LAW ENFORCEMENT

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
First Nations Policing	261	261	261	261
DNA Analysis	132	132	132	132
Police Services	20,108	19,323	19,121	18,804
Community Constable Program	107	107	107	0
TOTAL PROGRAM DELIVERY EXPENDITURES	**20,608**	**19,823**	**19,621**	**19,197**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

LAW ENFORCEMENT

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions				
Community Constable Program - Funding provided to Communities to develop and enhance Community Bylaw Officers and Community Police.	72	72	72	-
	72	**72**	**72**	**-**
TOTAL CONTRIBUTIONS	**72**	**72**	**72**	**-**

PUBLIC LEGAL SERVICES

Activity Description

The Legal Services Board is established under the *Legal Services Act*. It is responsible for ensuring that all eligible persons in the Northwest Territories receive legal services. The Board follows prescribed guidelines in determining applicants eligibility for criminal and civil legal services.

The Board is responsible for overseeing the operations of regional clinics. The clinics provide legal aid services, court worker and paralegal services, and public legal education and information in their respective regions. The Beaufort Delta Clinic is funded through a contribution. The remainder of N.W.T. is serviced through a clinic under the direction of the Board.

PUBLIC LEGAL SERVICES

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	1,451	858	828	924
Grants and Contributions	300	300	300	300
Other Expenses	2,046	2,450	2,450	2,523
Amortization	42	-	-	-
TOTAL OPERATIONS EXPENSE	**3,839**	**3,608**	**3,578**	**3,747**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	415	-	-	-
Disposals	-	-	-	-
Amortization expense	(42)	-	-	-
END OF THE YEAR				
Net book value of assets in service	373	-	-	-
Work in progress	-	215	220	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	373	215	220	-

PUBLIC LEGAL SERVICES

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Legal Aid	3,173	3,011	2,997	3,249
Courtworker Services	624	597	581	498
TOTAL PROGRAM DELIVERY EXPENDITURES	**3,797**	**3,608**	**3,578**	**3,747**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

PUBLIC LEGAL SERVICES

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions				
Beaufort Delta Legal Aid Clinic - Funding is provided to service the region.	300	300	300	300
	300	**300**	**300**	**300**
TOTAL CONTRIBUTIONS	**300**	**300**	**300**	**300**

REGISTRIES AND COURT SERVICES

Activity Description

Registries and Court Services includes Court Services Division and Legal Registries Division.

Court Services includes the following program areas:
- NWT Courts
- Justices of the Peace
- Coroners
- Residential Tenancies and Fair Practices Office
- Fair Practices
- Court Libraries
- Court Reporters

Legal Registries includes:
- Land Titles
- Corporation and Society registration
- Personal Property registration
- Regulation in Securities trading

REGISTRIES AND COURT SERVICES

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	5,497	5,367	4,530	4,853
Grants and Contributions	3	3	3	3
Other Expenses	4,373	4,197	3,964	4,000
Amortization	420	420	420	-
TOTAL OPERATIONS EXPENSE	**10,293**	**9,987**	**8,917**	**8,856**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	1,811	-	1,947	-
Accumulated amortization	(420)	-	-	-
Net book value	1,391	-	1,947	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	718	1,811	-	-
Disposals	-	-	-	-
Amortization expense	(420)	(420)	(420)	-
END OF THE YEAR				
Net book value of assets in service	**1,689**	**1,391**	**1,527**	-
Work in progress	-	568	220	711
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**1,689**	**1,959**	**1,747**	**711**

REGISTRIES AND COURT SERVICES

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Courts Administration	308	303	295	353
Court Library	392	388	383	321
Court Registries & Operations	4,152	4,013	3,377	3,861
Territorial Court	1,397	1,312	1,202	1,266
Justice of Peace	422	422	420	323
Maintenance Enforcement	488	481	279	339
Court Reporters	513	509	499	454
Coroners	520	518	515	451
Fair Practices/Rental Office	242	240	238	193
Legal Registries	1,439	1,382	1,289	1,296
Amortization Expense	420	420	420	0
TOTAL PROGRAM DELIVERY EXPENDITURES	**10,293**	**9,987**	**8,917**	**8,856**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

REGISTRIES AND COURT SERVICES

Grants and Contributions

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Grants				
Canadian Association of Provincial Court Judges - To assist the Canadian Association of Provincial Court Judges with their annual operating costs.	3	3	3	3
	3	3	3	3
TOTAL GRANTS	3	3	3	3

COMMUNITY JUSTICE AND CORRECTIONS

Activity Description

Community Justice and Corrections is comprised of two divisions: Community Justice and Corrections.

In Corrections Division the following tasks are administered:

- Adult Facilities - providing safe custody and detention for adults
- Young Offender Facilities - providing safe custody and detention for young offenders
- Community Corrections - probation and parole
- Open Custody and Custodial Placements - includes wilderness camps
- Corrections administration

Culturally relevant programs are provided in the facilities in support of rehabilitation.

The Community Justice Division has the responsibility to provide community justice development, including the promotion and establishment of programs to prevent crime within the communities through greater community participation and control. The division provides communities with contribution funding to enable the direct control and development of community-based projects. The *Victims of Crime Act* is administered in this division. There is also contribution funding available to support initiatives for Victims of Crime.

COMMUNITY JUSTICE AND CORRECTIONS

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	21,592	21,528	19,682	17,481
Grants and Contributions	1,494	1,413	1,294	1,319
Other Expenses	8,515	9,217	8,147	6,985
Amortization	664	577	577	309
TOTAL OPERATIONS EXPENSE	**32,265**	**32,735**	**29,700**	**26,094**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	16,468	10,200	16,616	10,200
Accumulated amortization	(6,346)	(5,769)	(5,695)	(5,460)
Net book value	10,122	4,431	10,921	4,740
CHANGES IN BUDGET YEAR				
Assets put into service during the year	7,516	6,268	6,969	-
Disposals	-	-	-	
Amortization expense	(664)	(577)	(577)	(309)
END OF THE YEAR				
Net book value of assets in service	**16,974**	**10,122**	**17,313**	**4,431**
Work in progress	42,446	36,537	27,069	15,175
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**59,420**	**46,659**	**44,382**	**19,606**

COMMUNITY JUSTICE AND CORRECTIONS

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Corrections Administration	1,844	2,409	1,748	1,765
Community Corrections	2,274	1,845	1,863	2,122
Adult Facilities	14,834	14,782	13,606	12,505
Young Offender Facilities	8,558	8,850	7,509	5,581
Psycological Services	-	0	425	-
Open Custody/Custodial Placement	1,600	1,923	1,705	1,524
Minor Renovations and Equipment	388	388	388	329
Amortization Expense	664	577	577	309
Community Justice	2,103	1,962	1,879	1,958
TOTAL PROGRAM DELIVERY EXPENDITURES	**32,265**	**32,735**	**29,700**	**26,094**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

COMMUNITY JUSTICE AND CORRECTIONS

Grants and Contributions

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions				
Community Justice Committees and Projects - Contributions are provided for community justice projects that promote and encourage the participation of communities in the justice system and the development and implementation of community-based alternatives to the formal justice system.	1079	938	879	1,026
Victims Assistance Support Projects - Contributions are provided for the development or enhancement of community-based and culturally relevant programs and projects which support or directly benefit victims of crime.	250	250	250	100
Corrections Education Support - A Contribution to the Inuvik Alternate School Program to fund a justice worker Position to assist high school students who may have difficulty attending regular school.	-	60	-	56
Wilderness Camps - Funding provided to wilderness camp operators for minor equipment that is needed to operate "On the Land Programs"	165	165	165	137
	1,494	**1,413**	**1,294**	**1,319**
TOTAL CONTRIBUTIONS	**1,494**	**1,413**	**1,294**	**1,319**

ACTIVE POSITIONS

	2003/2004 Main Estimates	2002/2003 Main Estimates
Headquarters		
Indeterminate full time	127	121
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	127	121
North Slave		
Indeterminate full time	165	158
Indeterminate part time	2	2
Seasonal	-	-
Casual	-	-
	167	160
Fort Smith		
Indeterminate full time	104	103
Indeterminate part time	1	1
Seasonal	-	-
Casual	-	-
	105	104
Fort Simpson		
Indeterminate full time	4	4
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	4	4
Inuvik		
Indeterminate full time	40	36
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	40	36
Total department		
Indeterminate full time	440	422
Indeterminate part time	3	3
Seasonal	-	-
Casual	-	-
	443	**425**

Details of Work Performed on Behalf of Others

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Gwich'in Implementation - A Bilateral Funding Agreement respecting the Implementation of the Gwich'in Final Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories came into effect on December 22, 1992. Under the terms of this contribution agreement, funding is provided to the Department of Justice to undertake activities for which it is responsible pursuant to the Implementation Plan.	23	40	23	32
Sahtu Implementation - A Bilateral Funding Agreement respecting the Implementation of the Sahtu Final Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories came into effect on June 23, 1994. Under the terms of this contribution agreement funding is provided to the Department of Justice to undertake activities for which it is responsible pursuant to the Implementation Plan.	21	37	21	22
Estates Clerk - On behalf of Indian and Northern Affairs Canada, administer estates of native persons.	81	81	81	81
Legal Services for NWTHC - The Northwest Territories Housing Corporation has an agreement with the Department of Justice to provide legal services to the NWT Housing Corporation.	50	50	50	50
Family Justice Project - An agreement for the purpose of providing funds to defray some of the costs associated with public awareness initiatives and administration in the Northwest Territories.	-	180	-	180

Details of Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Official Languages French - The agreement for French and Aboriginal Languages in the Northwest Territories provides funding to various Government of the Northwest Territories departments and agencies for the provision of French language services. The funding allocated to Justice is for translation of legislation into French.	440	440	440	423
NWT Law Foundation - An agreement for the purpose of providing additional funding towards the acquisition of materials and supplies for the Court Library.	-	45	-	45
Law Society of the NWT - An MOU for the purpose of providing additional funding for materials and supplies for the Court Library.	20	20	-	20
Victims Services Project - An Agreement with Justice Canada to enhance the delivery of victims services.	-	50	-	50
Youth Justice Renewal Fund - Funding available from Justice Canada in support of projects relative to the implementation of the proposed Youth Criminal Justice Act (YCJA).				
Training Seminar	-	85	-	85
Integration Project	-	71	-	47
Community Constable Program - An agrement with the Federal Government to provide funding towards the community constable program.	-	68	-	68

Details of Work Performed on Behalf of Others (continued)

(thousands of dollars)

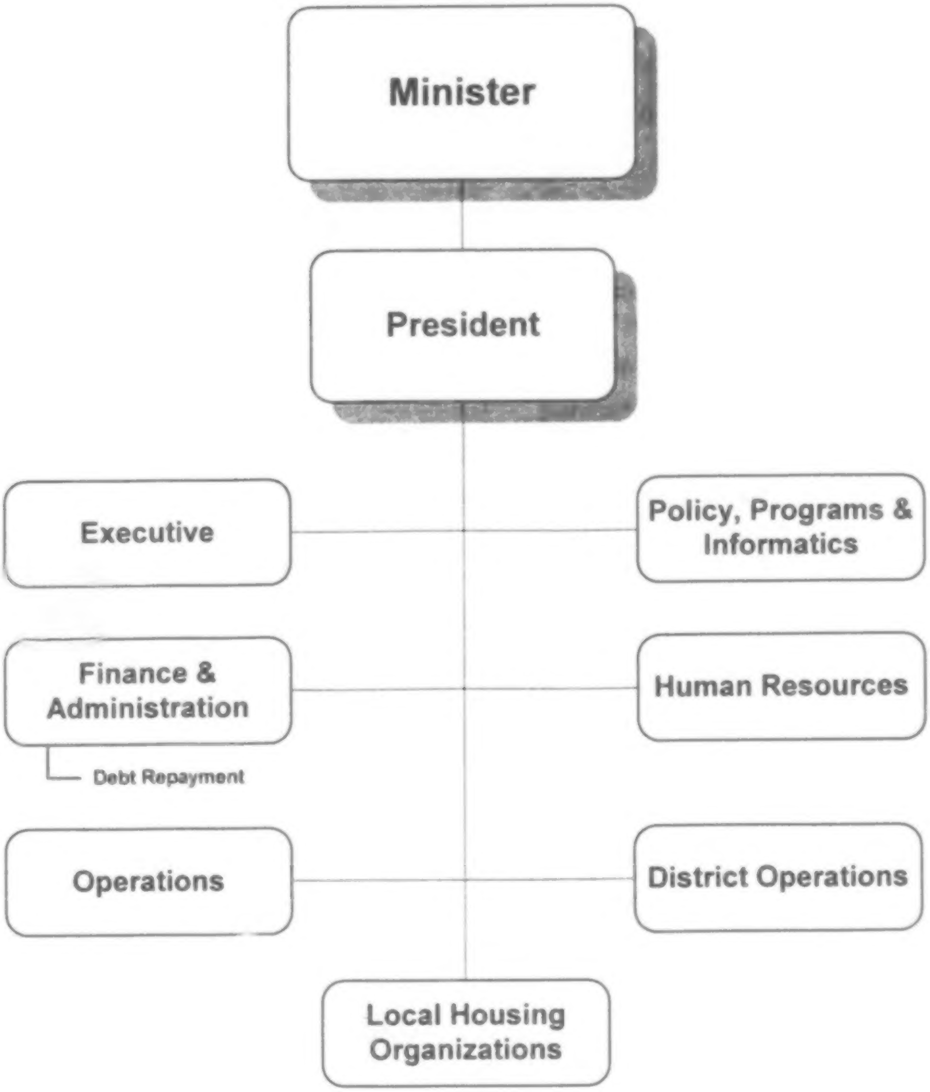
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Legal Services Board Symposium - An Agreement with Justice-Canada to fund a meeting to examine fundamental issues related to public legal education.	-	45	-	45
Canadian Centre for Justice Statistics - An Agreement with Statistics Canada to provide funding for enhancements to the maintenance enforcement system for statistical data collection purposes.	-	165	-	110
Victims Assistance Conference - An agreement with Justice-Canada to defray some of the costs associated with a conference on victims issues and services.	-	4	-	4
Nunavut - Contracting Back of Services - The Government of the Northwest Territories and the Office of the Interim Commissioner for Nunavut have entered into agreements for the provision of programs and services by the GNWT for the Government of Nunavut for an interim period to allow Nunavut to build capacity. The Department of Justice has entered into the following Agreements:				
Exchange of Services - Adult and Youth Offenders	912	1,192	912	1,249
Dogrib Land Claim Legislation - An agreement with the Federal Government to provide funding for the drafting of Dogrib Land Claim Legislation.	-	50	-	20
TOTAL DEPARTMENT	1,547	2,623	1,527	2,531

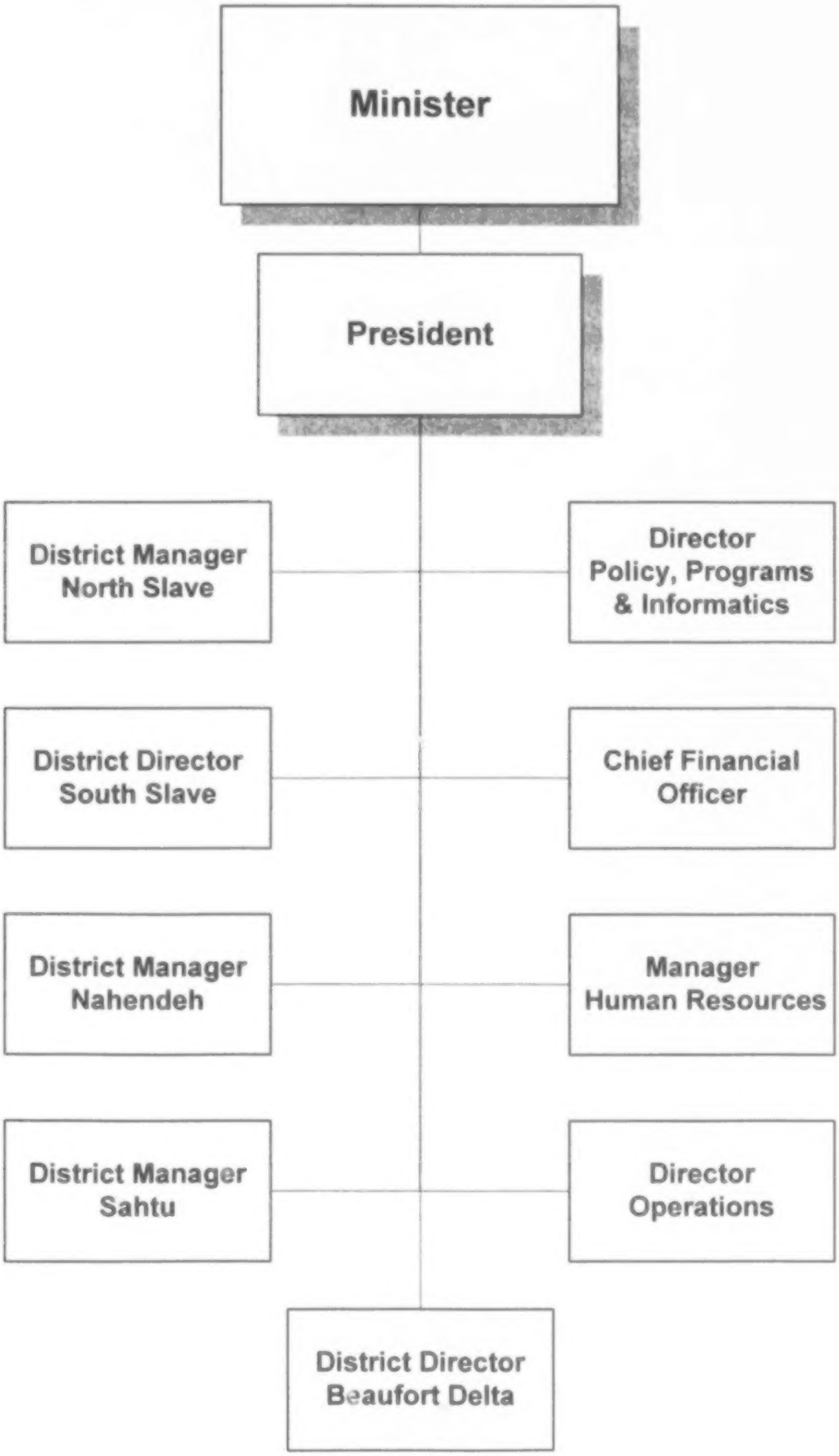
Revenues, Recoveries and Transfer Payments

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Operations Revenue				
General Revenues				
Public Trustee Fees	87	87	87	101
Court Fees	168	168	168	181
Land Title & Legal Registries	3,081	2,870	2,800	2,621
Court Fines	372	372	372	372
Interest	4	4	4	-
	3,712	**3,501**	**3,431**	**3,275**
Transfer Payments				
Access to Justice	1,434	1,657	1,657	1,657
Youth Justice Services	3,400	3,455	3,455	3,216
Exchange of Services	980	980	980	610
Community Parole	25	25	25	22
YOA Special Allowance	70	70	70	88
	5,909	**6,187**	**6,187**	**5,593**
Other Recoveries				
NWTHC Lawyer	75	75	75	74
Legal Aid Repayments	39	39	39	28
Air Charter Recoveries	48	48	48	61
Sale of Publications	16	16	16	22
Inmate Recoveries	4	4	4	3
	182	**182**	**182**	**188**
Total Revenues	**9,803**	**9,870**	**9,800**	**9,056**

NWT HOUSING CORPORATION


Minister
President
Executive
Policy, Programs & Informatics
Finance & Administration
Debt Repayment
Human Resources
Operations
District Operations
Local Housing Organizations


Minister
President
District Manager North Slave
Director Policy, Programs & Informatics
District Director South Slave
Chief Financial Officer
District Manager Nahendeh
Manager Human Resources
District Manager Sahtu
Director Operations
District Director Beaufort Delta

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VISION

The Northwest Territories Housing Corporation is committed to working in partnership with communities and Aboriginal groups to assist them to become responsible for their own choices in housing. By working together, all community residents are provided with opportunities for homes that support a healthy, secure, independent and dignified lifestyle.

MISSION

The Northwest Territories Housing Corporation, in partnership with all NWT residents and community organizations, is responsible for the provision of adequate, suitable and affordable housing. Through the fulfillment of this responsibility, the Northwest Territories Housing Corporation contributes to the development of a healthy NWT housing industry, which has a positive impact upon territorial, regional and local economies.

The mandate of the Northwest Territories Housing Corporation is to assist communities to assume the role of providing housing to their residents and to contribute to Northern economic development. This is achieved by providing mentorship and support to communities in the areas of technical research and services, financial support, information sharing, training, and economic development.

GOALS

The long-term goals for the Northwest Territories Housing Corporation support the GNWT's goals, particularly the following goal statements outlined in *Towards a Better Tomorrow*:

> *Towards a Better Tomorrow*, Goal One: Healthy educated Northerners making responsible personal choices for themselves and their families. NWT Housing Corporation Goals in response:

1. **Improved housing conditions for low and moderate income households in the NWT;**

> *Towards a Better Tomorrow*, Goal Two: Strong and effective aboriginal and public governments operating cooperatively with no reduction in program and service levels as a result of implementing self government agreements. NWT Housing Corporation Goals in response:

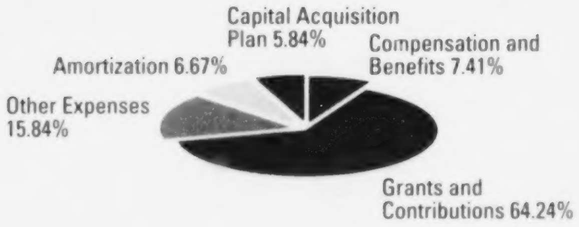
2. **Improve the system of social housing to become more flexible and responsive to the needs of the people of the NWT;**

> *Towards a Better Tomorrow*, Goal Three: A healthy and diversified economy providing employment opportunities for Northerners in all communities. NWT Housing Corporation Goals in response:

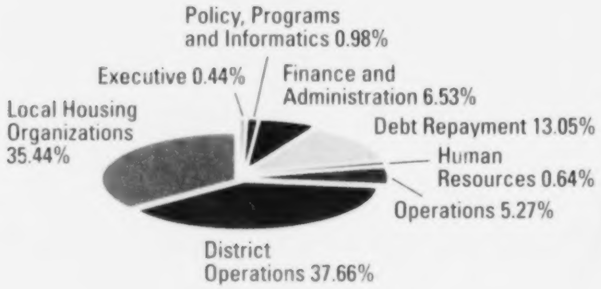
3. **Increased impact of the Housing Industry on NWT employment and Northern capacity building; and**
4. **Assist with increasing the supply of private housing units across the NWT.**

Proposed Expenditures (Total Corporation Expenditures)

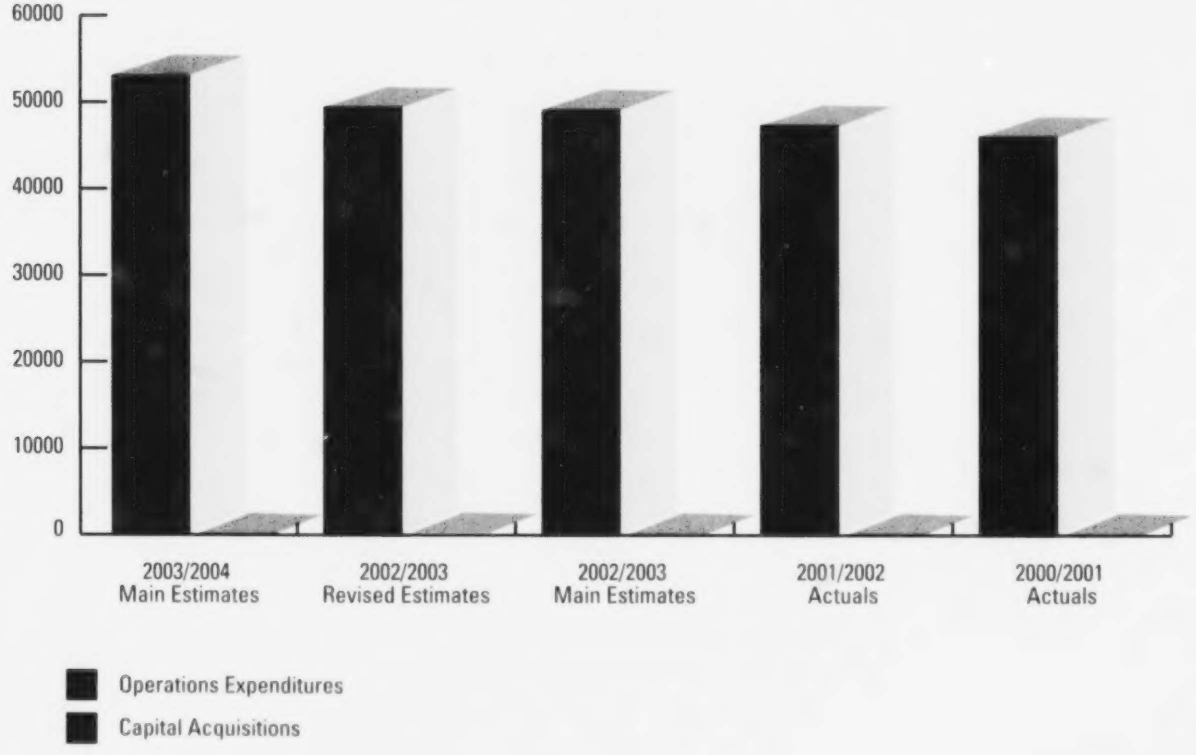
By Expenditure Category



By Activity



Prior Years Expenditure Comparison (thousands of dollars)



(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	-	-	-	-
Grants and Contributions	52,971	49,276	48,981	47,165
Other Expenses	-	-	-	-
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**52,971**	**49,276**	**48,981**	**47,165**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

NWT HOUSING CORPORATION

Activity Description

The Northwest Territories Housing Corporation provides public rental housing, homeownership, repair, independent housing and seniors' housing programs and related services to residents of the Northwest Territories. Local Housing Organizations, municipalities and bands, in partnership with the Corporation, deliver the rental programs in 26 communities. The contributions to the Corporation are the Territorial Government's share only. The Corporation receives additional funding through contributions provided through Canada Mortgage and Housing Corporation, tenant rentals and other income as disclosed in the following information items.

NWT HOUSING CORPORATION

Budget Summary

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	-	-	-	-
Grants and Contributions	52,971	49,276	48,981	47,165
Other Expenses	-	-	-	-
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**52,971**	**49,276**	**48,981**	**47,165**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

CORPORATE SUMMARY

Activity Description

Corporate Summary

This summary and the following pages provided as information items detail the full magnitude of the Corporation's programs and are for review purposes only.

Funding from the Canada Mortgage and Housing Corporation (CMHC) and other sources of $47,263,000 are included and recorded as revenue items.

The net contribution of $52,971,000 provided by the Government of the Northwest Territories towards the operation of the Corporation is outlined in the program (activity) summary of these estimates. This net contribution is the amount voted by the Legislative Assembly.

CORPORATE SUMMARY

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	7,432	7,166	6,887	8,595
Grants and Contributions	64,389	60,721	60,705	53,099
Other Expenses	15,874	15,990	15,990	16,714
Amortization	6,682	6,761	5,971	6,714
TOTAL OPERATIONS EXPENSE	**94,377**	**90,638**	**89,553**	**85,122**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	201,988	196,131	179,223	186,123
Accumulated amortization	(76,249)	(69,488)	(68,277)	(62,774)
Net book value	125,739	126,643	110,946	123,349
CHANGES IN BUDGET YEAR				
Assets put into service during the year	5,857	5,857	5,857	11,252
Disposals	-	-	-	(1,244)
Amortization expense	(6,682)	(6,761)	(5,971)	(6,714)
END OF THE YEAR				
Net book value of assets in service	124,914	125,739	110,832	126,643
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**124,914**	**125,739**	**110,832**	**126,643**

EXECUTIVE

Activity Description

The Executive provides overall management direction and administrative support to the Corporation and its community and government partners in housing across the NWT. Its mandate covers strategic planning, policy development and operational guidelines on Corporate matters for the Minister Responsible for the Northwest Territories Housing Corporation and for the Executive Council (Cabinet). As well, it ensures that the delivery of housing programs and services to residents of the NWT is in accordance to the Social Housing Agreement with Canada Mortgage and Housing Corporation.

EXECUTIVE

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	353	342	330	402
Grants and Contributions	-	-	-	-
Other Expenses	90	90	90	200
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**443**	**432**	**420**	**602**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

POLICY, PROGRAMS & INFORMATICS

Activity Description

The Policy, Programs and Informatics Division is responsible for the development of Corporate policy and planning, program development and field support and the provision of Informatics services to the Corporation. This Division also represents the Corporation on inter-departmental committees, acts as the liaison with the Corporation's federal counterpart, Canada Mortgage and Housing Corporation and provides assistance and advice on Self-Government and land claim issues as they relate to Housing Corporation interests and objectives.

POLICY, PROGRAMS & INFORMATICS

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	929	892	854	1,382
Grants and Contributions	-	-	-	-
Other Expenses	50	50	50	653
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**979**	**942**	**904**	**2,035**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

FINANCE & ADMINISTRATION

Activity Description

The Finance and Administrative Division provides cost-effective and essential financial support services to the Corporation. This includes the provision of budgetary services, accounting, treasury and mortgage and loans administration. This Division also provides financial advice and guidance to the Executive, our Program delivery staff as well as community housing organizations.

FINANCE & ADMINISTRATION

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	995	961	926	1,104
Grants and Contributions	4,090	4,090	4,090	3,962
Other Expenses	1,460	1,432	1,432	1,329
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**6,545**	**6,483**	**6,448**	**6,395**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

FINANCE & ADMINISTRATION

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions				
Federal and Territorial Funding to non-profit, community based organizations to support Rent Geared to Income, Co-op and Special Purpose Projects.	4,090	4,090	4,090	3,962
TOTAL CONTRIBUTIONS	**4,090**	**4,090**	**4,090**	**3,962**

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DEBT REPAYMENT

Activity Description

Annual amortization charges of $13,081,000 refer to the repayment of principal and interest on $94,017,000 long-term public housing loans from Canada Mortgage and Housing Corporation (CMHC). In regards to the annual repayment, CMHC contributes $11,970,000 to the Northwest Territories Housing Corporation to cost share these expenditures.

DEBT REPAYMENT

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	-	-	-	-
Grants and Contributions	-	-	-	-
Other Expenses	13,081	13,094	13,094	13,112
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**13,081**	**13,094**	**13,094**	**13,112**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

HUMAN RESOURCES

Activity Description

Human Resources provide a full range of human resource management services and programs. It provides human resource advice and assistance to LHOs through the District Offices. Some of the activities of the section include: recruitment and transfer of staff; classification of positions; labour relations advice; administration of employee pay and benefits; Affirmative Action strategies; employee training management; and employee assistance.

HUMAN RESOURCES

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	567	548	528	610
Grants and Contributions	-	-	-	-
Other Expenses	79	79	79	27
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**646**	**627**	**607**	**637**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

OPERATIONS

Activity Description

The Operations Division provides technical and procurement services to assist in the delivery of our housing programs. This includes design, contracting, project management and support to field staff and community organizations. Operations, is also responsible for Business Development initiatives, Staff Housing and Land Administration. One of the major functions of this Division is to assist communities in developing their own capacities to deliver housing programs.

OPERATIONS

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	1,329	1,279	1,226	1,232
Grants and Contributions	3,611	4,270	4,270	2,336
Other Expenses	234	234	234	246
Amortization	104	128	129	152
TOTAL OPERATIONS EXPENSE	**5,278**	**5,911**	**5,859**	**3,966**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	1,108	1,048	1,046	833
Accumulated amortization	(506)	(378)	(369)	(226)
Net book value	602	670	677	607
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	60	60	215
Disposals	-	-	-	-
Amortization expense	(104)	(128)	(129)	(152)
END OF THE YEAR				
Net book value of assets in service	498	602	608	670
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**498**	**602**	**608**	**670**

OPERATIONS

Grants and Contributions

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions				
Staff Housing Program - Funding received from the GNWT for property management of the Staff Housing Program administered through our local housing organizations.	526	640	640	431
Minor Capital Contributions - GNWT funding to assist families and communities for the provision of social housing.				
Rental Housing Programs	1,907	1,387	1,387	-
Homeownership Programs	1,178	2,243	2,243	1,905
TOTAL CONTRIBUTIONS	**3,611**	**4,270**	**4,270**	**2,336**

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DISTRICT OPERATIONS

Activity Description

The Districts support communities in program and service delivery. District offices work with Local Housing Organizations (LHOs) and individual clients to achieve the best mix of programs and approaches to meet their needs. They ensure that LHOs get the best available support and ensure that programs are being delivered to appropriate standards through monitoring and assessment. Administrative, financial, and technical (trades) assistance and instruction is also provided to LHOs.

DISTRICT OPERATIONS

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	3,259	3,144	3,023	3,865
Grants and Contributions	21,170	17,234	17,234	14,765
Other Expenses	880	1,011	1,011	1,147
Amortization	6,578	6,633	5,842	6,562
TOTAL OPERATIONS EXPENSE	**31,887**	**28,022**	**27,110**	**26,339**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	200,880	195,083	178,177	185,290
Accumulated amortization	(75,743)	(69,110)	(67,908)	(62,548)
Net book value	125,137	125,973	110,269	122,742
CHANGES IN BUDGET YEAR				
Assets put into service during the year	5,857	5,797	5,797	11,037
Disposals	-	-	-	(1,244)
Amortization expense	(6,578)	(6,633)	(5,842)	(6,562)
END OF THE YEAR				
Net book value of assets in service	124,416	125,137	110,224	125,973
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**124,416**	**125,137**	**110,224**	**125,973**

DISTRICT OPERATIONS

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions				
Minor Capital Contributions - GNWT funding to assist families and communities for the provision of social housing.				
Rental Programs	3,879	2,719	2,719	4,835
Homeownership Programs	17,291	14,515	14,515	9,930
TOTAL CONTRIBUTIONS	**21,170**	**17,234**	**17,234**	**14,765**

CAPITAL ACQUISITION PLAN

(thousands of dollars)

Activity / Project	Region / Community	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
District Operations						
	Headquarters					
Computer Networks, Information Technology	Yellowknife	-	-	-	-	200
1 Public Housing unit, major repair	Dettah	-	-	-	96	-
		-	**-**	**-**	**96**	**200**
	North Slave					
4 Single Housing Units, New	Gameti	-	500	-	-	-
4 Single Housing Units, New	Wha Ti	-	500	-	-	-
6 Single Housing Units, New	Rae Edzo	-	-	750	-	-
Rural & Remote, 1 housing unit, major repair	Rae Edzo	95	-	-	-	-
Rural & Remote, 1 housing unit, major repair	Rae Edzo	95	-	-	-	-
Bay Island, 1 housing unit major repair	Rae Edzo	-	95	-	-	-
Detached, 1 housing unit, major repair	Rae Edzo	-	95	-	-	-
870 sq. ft., 1 housing unit, major repair	Rae Edzo	-	-	-	-	95
Warehouse new, replacement	Rae Edzo	-	-	-	100	-
Pin, Mattews House, 5 housing units, major repair	Rae Edzo	-	-	-	-	475
Warehouse new, replacement	Rae Edzo	-	-	-	100	-
		190	**1,190**	**750**	**200**	**570**
	Nahendeh					
10 New Singles housing units	Fort Simpson	-	-	450	800	-
Fourplex / 4 housing units, major repair	Fort Simpson	-	120	-	-	324
6 Duplex/12 housing units	Fort Simpson	-	-	800	-	-
2 Duplex / 4 housing units, major repair	Fort Simpson	-	-	-	324	-
Seniors housing roofs, major repair	Fort Simpson	648	-	-	-	-
4 New Seniors housing units, 4-plex	Wrigley	500	-	-	-	-
		1,148	**120**	**1,250**	**1,124**	**324**

CAPITAL ACQUISITION PLAN (continued)

(thousands of dollars)

Activity / Project	Region / Community	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
	South Slave					
Pin, Mattews House, 5 housing units, major repair	Fort Resolution	73	-	-	-	-
168 sq. ft., 1 housing unit, major repair	Fort Resolution	-	-	-	-	73
4 Single Housing Units, New	Fort Providence			500		
Detached / 4 housing units, major repair	Fort Providence	-	-	-	344	-
168 sq. ft., 1 housing unit, major repair	Fort Resolution	-	-	-	-	73
Pin, Mattews House, 5 housing units, major repair	Fort Resolution	73	-	-	-	-
Senior Citizen Housing / 10 units, major repair	Fort Resolution	-	-	-	365	-
8 New Seniors housing units	Fort Smith	1,000	-	-	-	-
6 Duplex / 12 housing units, major repair	Fort Smith	-	420	-	-	-
10 Duplex / 20 housing units, major repair	Fort Smith	-	700	-	-	-
4 New Singles housing units	Lutsel K'e	-	500	-		-
6 Duplex / 12 housing units, major repair	Lutsel K'e	-	-	-	1,020	-
		1,146	**1,620**	**500**	**1,729**	**146**
	Sahtu					
10 New Singles housing units	Norman Wells	-	-	1,250	-	-
Woolfende / 6 housing units, major repair	Deline	-	536	-	-	-
Duplex / 2 housing units, major repair	Deline	-	-	-	218	-
Detached / 4 housing units, major repair, NTRs	Deline	-	465	-	-	-
Duplex / 2 housing units, major repair	Norman Wells	-	300	-	-	-
10 New Singles housing units	Fort Good Hope	-	-	1,250	-	-
458 sq. ft., 1 housing unit, major repair	Fort Good Hope	90	-	-	-	-
10 Public housing units, major repairs	Fort Good Hope	-	-	-	950	300
		90	**1,301**	**2,500**	**1,168**	**300**

CAPITAL ACQUISITION PLAN (continued)

(thousands of dollars)

Activity / Project	Region / Community	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008
	Beaufort Delta					
4 Single Housing Units, New	Aklavik	-	-	500	-	-
4 New Singles housing units	Fort McPherson	500	-	-	-	-
Fiveplex / 5 Seniors housing units, new	Fort McPherson	801	-	-	-	801
Woolfende / 8 housing units, major repair	Holman	-	408	-	-	-
Detached / 3 housing units, major repair	Holman	306	-	-	-	-
Rural & Remote, 1 housing unit, major repair	Inuvik	-	-	-	-	90
Rural & Remote, 1 housing unit, major repair	Inuvik	-	-	-	-	90
Fourplex / 4 housing units, major repair	Inuvik	360	-	-	-	-
3 Nineplex / 27 housing units, major repair	Inuvik	-	-	-	-	2,020
Rural & Remote, 1 housing unit, major repair	Inuvik	108	-	-	-	-
Rural & Remote, 1 housing unit, major repair	Inuvik	95	-	-	-	-
Senior Citizen Housing / 10 units, major repair	Inuvik	-	-	-	900	-
Duplex / 2 housing units, major repair	Paulatuk	-	160	-	-	-
Duplex / 2 housing units, major repair	Sachs Harbour	204	-	-	-	-
2 New Singles housing units	Tsiigehtchic	-	250	-	-	-
2 Duplex / 4 housing units, major repair	Tsiigehtchic	-	-	357	-	-
Detached / 8 housing units, major repair	Tuktoyaktuk	-	808	-	-	-
4 Duplex / 8 housing units, major repair	Tuktoyaktuk	808	-	-	-	-
4 Fourplex / 16 housing units, major repair	Tuktoyaktuk	-	-	-	-	1,316
Rural & Remote, 1 housing unit, major repairs	Tuktoyaktuk	101	-	-	-	-
Woolfende / 5 housing units, major repair	Tuktoyaktuk	-	-	-	640	-
		3,283	**1,626**	**857**	**1,540**	**4,317**
Total Activity		**5,857**	**5,857**	**5,857**	**5,857**	**5,857**
Total Department		**5,857**	**5,857**	**5,857**	**5,857**	**5,857**

CONTRIBUTIONS TO LOCAL HOUSING ORGANIZATIONS

Activity Description

This activity provides funds for contributions to 23 local housing organizations that administer approximately 2,344 social housing units.

CONTRIBUTIONS TO LOCAL HOUSING ORGANIZATIONS

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	-	-	-	-
Grants and Contributions	35,518	35,127	35,111	32,036
Other Expenses	-	-	-	-
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**35,518**	**35,127**	**35,111**	**32,036**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

CONTRIBUTIONS TO LOCAL HOUSING ORGANIZATIONS

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions				
Public Housing Program - Funding for the provision of pubic housing and rent supplement programs to low income residents of the NWT.	35,518	35,127	35,111	32,036
TOTAL CONTRIBUTIONS	**35,518**	**35,127**	**35,111**	**32,036**

ACTIVE POSITIONS

	2003/2004 Main Estimates	2002/2003 Main Estimates
Headquarters		
Indeterminate full time	60	54
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	60	54
North Slave		
Indeterminate full time	9	9
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	9	9
Fort Smith		
Indeterminate full time	12	12
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	12	12
Fort Simpson		
Indeterminate full time	6	6
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	6	6
Inuvik		
Indeterminate full time	21	21
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	21	21
Total department		
Indeterminate full time	108	102
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	108	**102**

LEASE COMMITMENTS-INFRASTRUCTURE

(thousands of dollars)

Type of Property	Community	2003/2004 Main Estimates	Future Lease Payments
North Slave District			
Housing Rental Units	120 units, Yellowknife	1,457	5,597
Housing Rental Units	2 units, Rae Edzo	32	270
Office Space	Yellowknife	403	1,164
South Slave District			
Housing Rental Units	3 units, Ft. Providence	43	577
Housing Rental Units	4 units, Fort Smith	29	25
Housing Rental Units	4 units, Hay River	36	85
Housing Rental Units	3 units, Hay River Reserve	61	354
Office Space	Hay River	70	81
Office Space	Fort Smith	14	14
Nahendeh District			
Office Space	Fort Simpson	46	502
Sahtu District			
Office Space	Norman Wells	61	209
Beaufort Delta District			
Housing Rental Units	46 units, Inuvik	688	6,356
Office Space	Inuvik	31	27
		2,971	**15,261**

PRO FORMA INCOME STATEMENT

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Expenditures				
General Operations				
Social Housing Expenditures	35,518	35,127	35,111	32,036
Unilateral CMHC Programs	4,090	4,090	4,090	3,962
Staff Housing Expenditures	526	640	640	431
Compensation and Benefits	7,432	7,166	6,887	8,595
Other Expenses	2,793	2,896	2,896	3,602
Principal and Interest Payments	13,081	13,094	13,094	13,112
Amortization	6,682	6,761	5,971	6,714
	70,122	**69,774**	**68,689**	**68,452**
Capital and Financing				
Capital Acquisition Plan	5,857	5,857	5,857	11,252
Minor Capital Rental Housing	5,057	4,106	4,106	4,835
Minor Capital Homeownership	19,198	16,758	16,758	11,835
	30,112	**26,721**	**26,721**	**27,922**
Total Expenditures	**100,234**	**96,495**	**95,410**	**96,374**
Financing Sources				
LHO Rent Revenue	2,928	2,928	2,928	3,770
CMHC Recoveries Capital Improvements	4,268	4,018	4,018	4,297
CMHC Recoveries O&M Programs	19,056	19,056	19,056	19,038
CMHC Recoveries Debt Repayment	11,970	11,983	11,983	11,973
Sale of Mortgages and Other Recoveries	-	-	-	2,296
Other O&M Revenues	1,755	1,755	1,755	2,570
Staff Housing Recoveries FMBS	604	718	718	412
Non Cash Item - Amortization	6,682	6,761	5,971	6,714
Operating Contribution from GNWT	52,971	49,276	48,981	47,165
	100,234	**96,495**	**95,410**	**98,235**
Surplus(Deficit)	**-**	**-**	**-**	**1,861**

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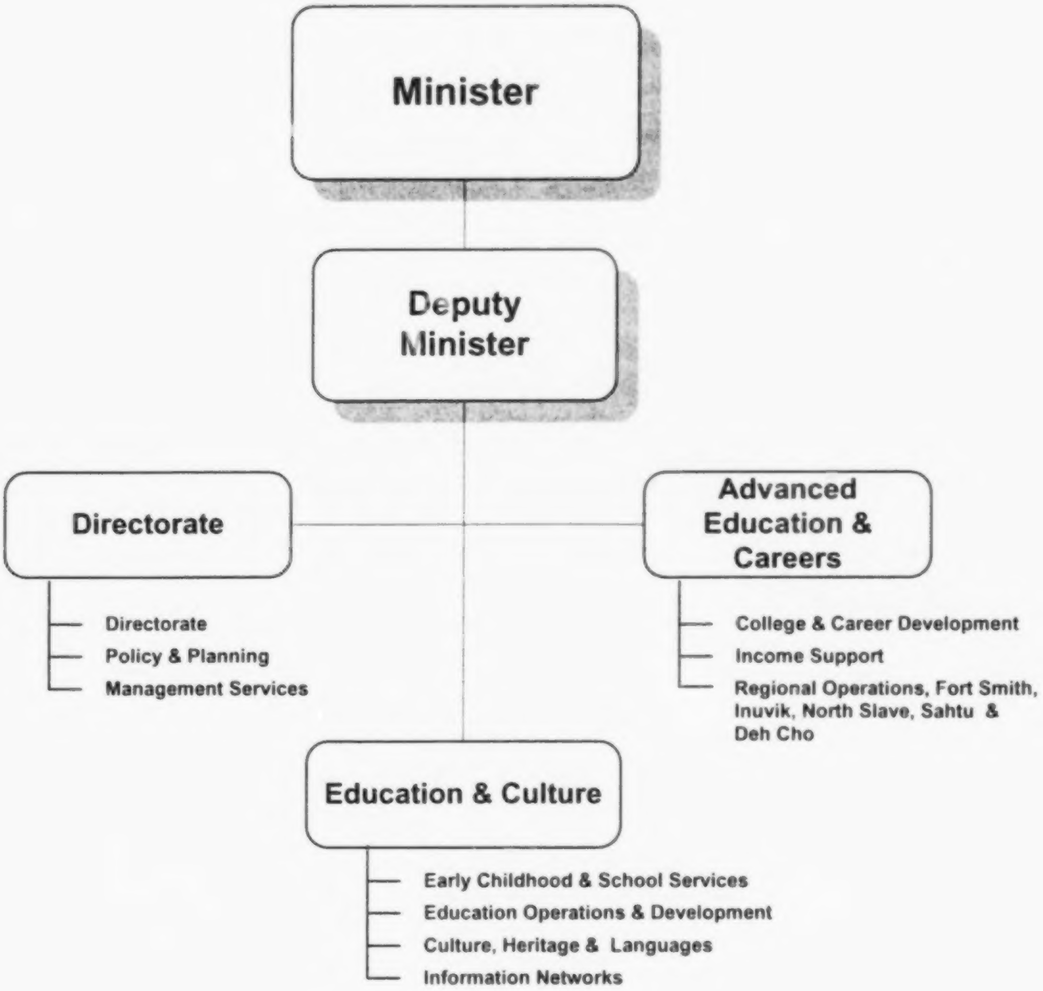
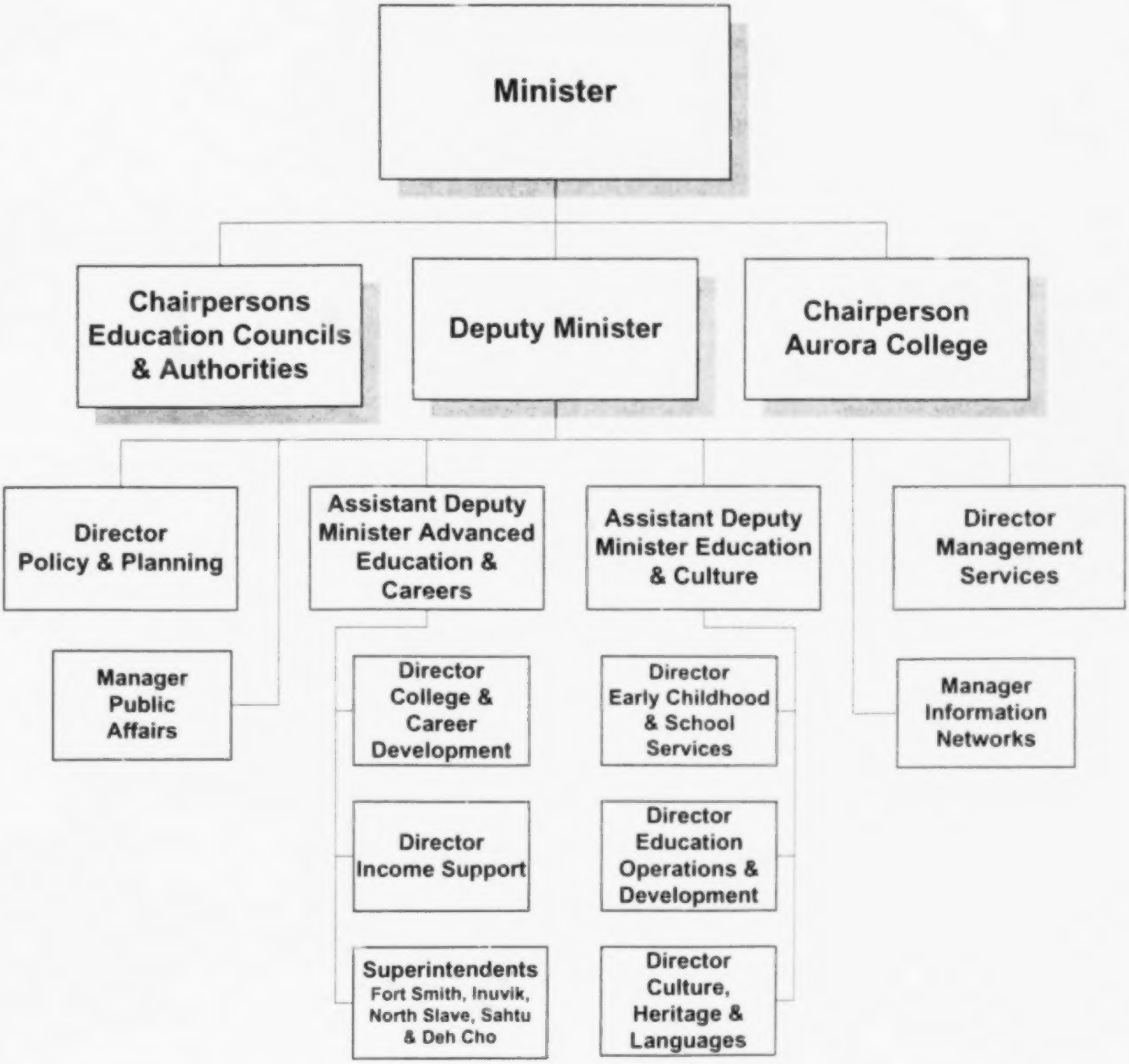
EDUCATION, CULTURE AND EMPLOYMENT


Minister
Deputy Minister
Directorate
Directorate
Policy & Planning
Management Services
Advanced Education & Careers
College & Career Development
Income Support
Regional Operations, Fort Smith, Inuvik, North Slave, Sahtu & Deh Cho
Education & Culture
Early Childhood & School Services
Education Operations & Development
Culture, Heritage & Languages
Information Networks


Minister
Chairpersons Education Councils & Authorities
Deputy Minister
Chairperson Aurora College
Director Policy & Planning
Assistant Deputy Minister Advanced Education & Careers
Assistant Deputy Minister Education & Culture
Director Management Services
Manager Public Affairs
Director College & Career Development
Director Income Support
Superintendents Fort Smith, Inuvik, North Slave, Sahtu & Deh Cho
Director Early Childhood & School Services
Director Education Operations & Development
Director Culture, Heritage & Languages
Manager Information Networks

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VISION

A new vision for learning was first described in "People: Our Focus for the Future – A Strategy to 2010":

- A community where every child grows up knowing who they are and where everyone in the community has a strong sense of belonging based on learning which is founded on their culture, language and heritage.
- A community where people respect learning as a means to provide shelter, to feed and clothe themselves, to maintain their health, to live with a sense of dignity and to respect and live in harmony with the land and with members of their community.
- A community where people value learning whether it is on the land, in the classroom, in the community, from elders and family members or in the workplace, and where they have opportunities at every stage of their lives to learn how to survive, mature and contribute to an ever advancing civilization.
- A community where people accept personal responsibility for their learning and their children's learning, where they work together to develop their own vision for learning in the community and continually nurture it, and where they develop and deliver those programs and services to ensure this vision is translated into action.
- A community that has a strong identity within the larger world and that has the ability to take advantage of all aspects of technology to communicate and share learning with communities throughout the world.
- A community that gives its youth the skills they need to compete for jobs in their community and in the world; that knows, however big or small, it is part of the global village, and is committed to lifelong learning.

MISSION

The mission of the Minister and Department of Education, Culture and Employment is to invest in and provide for the development of the people of the Northwest Territories, enabling them to reach their full potential, to lead fulfilled lives and to contribute to a strong and prosperous society.

GOALS

Communities reflecting the culture, heritage and language of Northern people

An integrated early childhood system supporting better beginnings for children

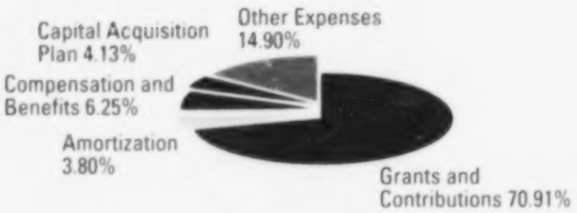
Healthy schools fostering students' development and success

Life-long learning opportunities for residents of every NWT community

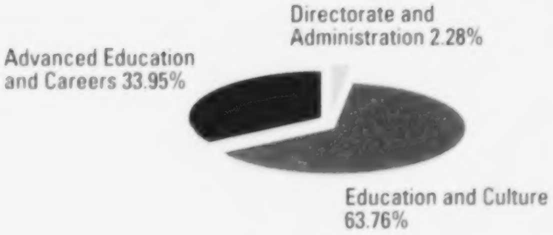
A comprehensive system of programs and services that maximize Northerners' participation in their communities and the Northern economy

Proposed Expenditures

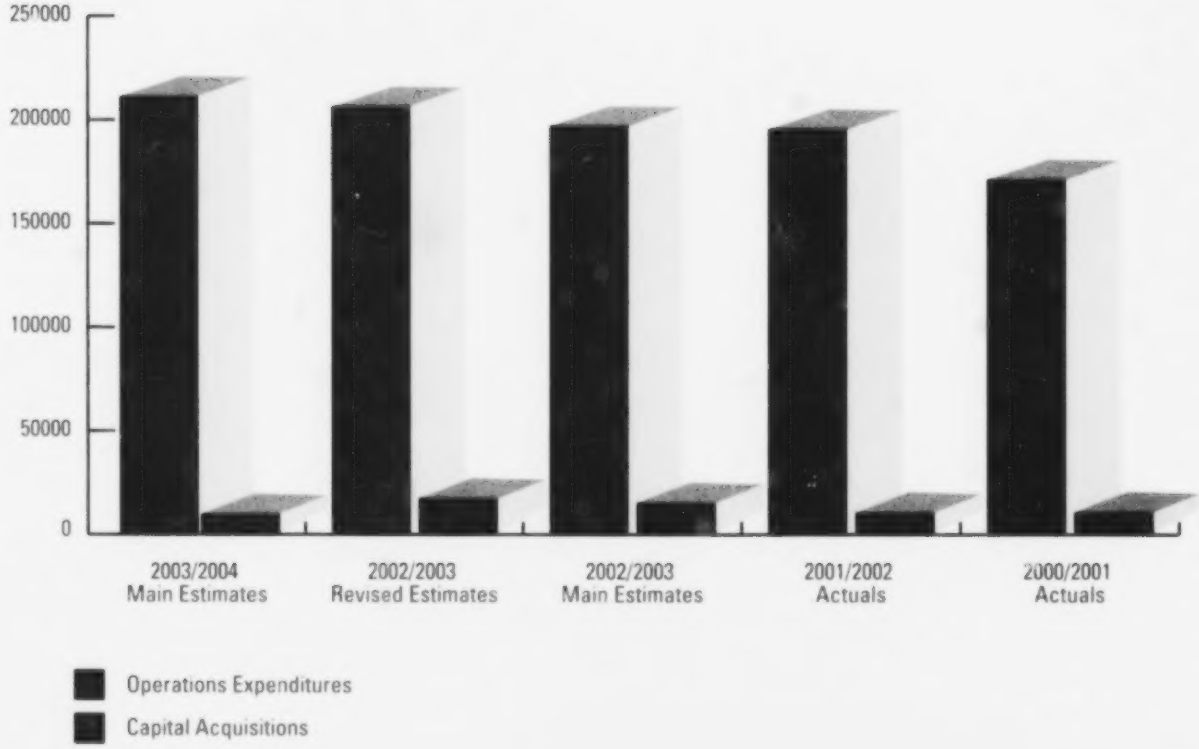
By Expenditure Category



By Activity



Prior Years Expenditure Comparison (thousands of dollars)



(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	13,731	13,125	12,670	15,361
Grants and Contributions	155,683	145,724	142,352	134,782
Other Expenses	32,716	39,175	33,947	37,334
Amortization	8,344	7,328	6,934	6,844
TOTAL OPERATIONS EXPENSE	**210,474**	**205,352**	**195,903**	**194,321**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	234,856	222,190	221,699	197,997
Accumulated amortization	(85,997)	(78,669)	(78,262)	(71,825)
Net book value	148,859	143,521	143,437	126,172
CHANGES IN BUDGET YEAR				
Assets put into service during the year	5,215	12,666	12,984	24,193
Disposals	-	-	-	-
Amortization expense	(8,344)	(7,328)	(6,934)	(6,844)
END OF THE YEAR				
Net book value of assets in service	145,730	148,859	149,487	143,521
Work in progress	16,364	12,501	12,125	8,587
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**162,094**	**161,360**	**161,612**	**152,108**

DIRECTORATE AND ADMINISTRATION

Activity Description

The Directorate and Administration Branch provides overall management, planning, communications and administrative support to the Department and its partners in education across the NWT. The Branch operates under the direction of the Deputy Minister who recommends goals, objectives, and standards for the Department to the Minister.

The Directorate provides leadership, management, planning, and public relations for the Department and its boards and agencies.

Policy and Planning guides the development and review of departmental legislation and policies, briefings, decision-making documents, strategic planning, results reporting, program evaluation and human resource management services.

Management Services provides financial, budget, capital planning, and records management support to the Department. The Division is also responsible for providing and maintaining the technological infrastructure and systems to support ECE programs.

DIRECTORATE AND ADMINISTRATION

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	3,244	3,145	3,030	3,746
Grants and Contributions	-	-	-	
Other Expenses	1,771	1,788	1,788	1,211
Amortization			-	
TOTAL OPERATIONS EXPENSE	**5,015**	**4,933**	**4,818**	**4,957**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

ADVANCED EDUCATION AND CAREERS

Activity Description

The Advanced Education and Careers Branch provides a range of programs and services related to career development, employment preparation and training, income support, and college and continuing education. The Branch also plays a major role in coordinating partnerships with other departments and organizations working in related areas, and provides support for regions, organizations, and industry in their efforts to participate in the delivery of appropriate programs.

College and Career Development provides support to northerners in developing and implementing career and educational plans through post-secondary, career education, training and employment programs and services. Key initiatives include the literacy and northern research strategies, teacher education, career development, labour force development and maximizing northern employment. The Branch works closely with industry and Aurora College in the areas of apprenticeship training, trades, and occupational certification, and works in partnership with other GNWT departments in maximizing northern employment.

Program areas :

- Colleges
- Adult Basic Education/Literacy
- Apprenticeship, Trades and Occupations
- Career & Employment Development
- Public Service Career Training

Income Support Programs provide temporary financial support for individuals and their families in ways that recognize the importance of family and community in promoting self-reliance. Assistance is available through a range of programs intended to support basic needs, including the specific needs of students, seniors and child care users. These programs help people make productive choices based on their own efforts, abilities and health, from opportunities presented through education, training, work, and community healing. Key initiatives with other GNWT departments include harmonization with subsidized housing programs, and the review of government programs and services for seniors and persons with disabilities.

Program areas:

- Income Assistance
- Student Financial Assistance

Regional Operations are responsible for managing the Career Centres, located in regional centres and area offices. These centres deliver career and employment development, income support, library, and early childhood programs for ECE.

ADVANCED EDUCATION AND CAREERS

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	5,712	5,356	5,166	6,691
Grants and Contributions	36,677	36,253	35,317	34,733
Other Expenses	25,247	25,816	26,539	24,543
Amortization	3,018	2,410	2,341	2,160
TOTAL OPERATIONS EXPENSE	**70,654**	**69,835**	**69,363**	**68,127**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	47,589	45,866	46,242	44,342
Accumulated amortization	(19,110)	(16,700)	(16,704)	(14,540)
Net book value	28,479	29,166	29,538	29,802
CHANGES IN BUDGET YEAR				
Assets put into service during the year	1,362	1,723	2,581	1,524
Disposals		-	-	-
Amortization expense	(3,018)	(2,410)	(2,341)	(2,160)
END OF THE YEAR				
Net book value of assets in service	**26,823**	**28,479**	**29,778**	**29,166**
Work in progress	10,987	8,456	7,000	179
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**37,810**	**36,935**	**36,778**	**29,345**

ADVANCED EDUCATION AND CAREERS

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Colleges	25,398	24,984	24,048	24,548
Adult Basic Education/Literacy	2,060	2,017	1,657	1,617
Apprenticeship Programs	1,898	1,801	1,801	1,727
Career Development	2,803	2,884	2,784	2,533
Public Service Career Training	582	582	582	201
Income Assistance Programs	17,350	17,962	18,685	14,699
Student Financial Assistance	11,813	11,172	11,172	10,493
	61,904	61,402	60,729	55,818
TOTAL PROGRAM DELIVERY EXPENDITURES	**61,904**	**61,402**	**60,729**	**55,818**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

ADVANCED EDUCATION AND CAREERS

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Grants				
Student Grants - Grants to Northwest Territories students for post-secondary education.	8,489	8,356	8,356	7,672
TOTAL GRANTS	**8,489**	**8,356**	**8,356**	**7,672**
Contributions				
Teacher Education Program - Contributions to the College for delivery of teacher education programs.	1,074	1,074	1,074	966
Literacy Funding - Contributions to organizations to deliver literacy programs.	2,057	2,017	2,017	1,529
College Contributions - Funding for training opportunities for northern residents. Includes science and technology funding.	23,677	23,276	22,340	22,662
Skills Canada - Funding for training opportunities for northern residents. Includes science and technology funding.	-	-	-	80
Oil and Gas Industry Contributions - Funding for advanced training initiatives in the oil and gas industry.	550	550	550	652
NWT Employment Support Program Contributions - Funding to support northern communities to undertake projects that facilitate local labour force development.	-	150	150	386

ADVANCED EDUCATION AND CAREERS

Grants and Contributions (continued)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Student Success Centres - Funding to College campuses to assist and encourage students to continue to pursue their educational goals.	180	180	180	180
Community Skills for Work - Funding to support adult basic education and job-related skills for Income Assistance clients and other individuals for whom low levels of education is a barrier to employment.	650	650	650	606
TOTAL CONTRIBUTIONS	**28,188**	**27,897**	**26,961**	**27,061**
TOTAL GRANTS AND CONTRIBUTIONS	**36,677**	**36,253**	**35,317**	**34,733**

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EDUCATION AND CULTURE

Activity Description

The Education and Culture Branch is responsible for the delivery of programs and support for early childhood development, K-12 education, official languages, culture and arts, heritage and museums, public libraries, media services, and distance learning.

Early Childhood and School Services is responsible for the development, implementation and review of K-12 curriculum and resources, and the advancement of strategies for educational programming, culture-based education, and student support. The Division helps build regional and school capacity to deliver education programs through in-service training and teacher resources, and also provides financial and developmental support to early childhood programs. Key initiatives include language immersion for pre-school children, lowering the pupil-teacher ratio, school improvement projects, and program alternatives for senior secondary students.

Program areas:
- Instructional and Support Services (K-12 school program)
- Aboriginal Culture and Language (K-12 school program)
- Early Childhood Services

Education Operations and Development supports, monitors and reviews the operation, progress, and development of education bodies in the delivery of K-12 education. The Division is also responsible for the certification of teachers/principals, the maintenance of student records, and the diploma exam program. The Division provides direct support to teachers through the Teachers Qualification Service and the Professional Improvement Fund, and by assisting with recruitment and retention. Key initiatives include teacher mentorship, leadership training for principals, and the increased availability of senior secondary courses through online learning.

Program areas:
- Education Operations and Development
- Schools
- NWTTA Professional Improvement

Culture, Heritage and Languages is responsible for preserving, promoting and enhancing the arts, the cultural heritage and the official languages of the NWT through the management of the territorial museum and NWT Archives, archaeology, geographic names and education extension programs, French translation services, promotion of indigenous languages, and support for the Arts Council and for community, culture and heritage organizations. Programs are delivered in partnerships with other agencies and by funding individuals and organizations. Key initiatives include working with the Aboriginal language communities to support the acquisition and maintenance of Aboriginal languages, and the development of a northern arts strategy.

Program areas:
- Culture and Heritage
- Language Services

Information Networks is responsible for providing access to distance learning programs through the Digital Communications Network for all schools, colleges, libraries and community learning centres. The Division also provides technical support, manages public library services and provides support to Aboriginal broadcasters through grants and contributions.

Program areas:
- Library Services
- Distance Learning Systems

EDUCATION AND CULTURE

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	4,775	4,624	4,474	4,924
Grants and Contributions	119,006	109,471	107,035	100,049
Other Expenses	5,698	11,571	5,620	11,580
Amortization	5,326	4,918	4,593	4,684
TOTAL OPERATIONS EXPENSE	**134,805**	**130,584**	**121,722**	**121,237**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	187,267	176,324	175,457	153,655
Accumulated amortization	(66,887)	(61,969)	(61,558)	(57,285)
Net book value	120,380	114,355	113,899	96,370
CHANGES IN BUDGET YEAR				
Assets put into service during the year	3,853	10,943	10,403	22,669
Disposals	-	-	-	
Amortization expense	(5,326)	(4,918)	(4,593)	(4,684)
END OF THE YEAR				
Net book value of assets in service	**118,907**	**120,380**	**119,709**	**114,355**
Work in progress	5,377	4,045	5,125	8,408
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**124,284**	**124,425**	**124,834**	**122,763**

EDUCATION AND CULTURE

Program Delivery Details

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Instructional and Support Services	15,720	19,657	12,956	10,469
Aboriginal Languages (K-12)	6,030	5,747	5,747	5,844
Early Childhood Services	4,992	4,741	4,741	3,158
Schools	90,210	83,442	81,756	78,487
NWTTA Professional Improvement	726	667	667	640
Culture, Heritage and Languages	2,695	2,444	2,344	1,194
Library Services	361	194	194	204
Distance Learning Systems	1,628	1,648	1,648	1,822
	122,362	118,540	110,053	101,818
TOTAL PROGRAM DELIVERY EXPENDITURES	**122,362**	**118,540**	**110,053**	**101,818**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

EDUCATION AND CULTURE

Grants and Contributions

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Grants				
Community Broadcasting Grants - Financial assistance for community-based radio and television stations.	52	52	52	71
TOTAL GRANTS	**52**	**52**	**52**	**71**
Contributions				
Native Communications - Contributions to incorporated regional Native communications groups.	70	70	70	70
Dene Language Programming - Contribution to the Native Communication Society to produce Dene language television programming.	100	100	100	100
Community Museums - Contributions to communities for local museum development.	186	186	186	196
Cultural Projects - Contributions for the promotion and preservation of cultural identity and the enhancement of traditional cultures in the NWT.	111	211	61	73
Northern Performers - Contributions to individuals, groups, communities and institutions involved in showcasing northern talent in the NWT.	71	36	36	36

EDUCATION AND CULTURE

Grants and Contributions (continued)

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Language Communities - Contributions to Aboriginal language communities to support research, development and promotion of Aboriginal languages.	793	793	843	482
NWT Arts Council - Contributions to communities, cultural organizations and individuals involved in the enhancement of the arts.	280	140	140	137
Cultural Organizations - Contributions to organizations for use in administration, operation or development of cultural programs or establishments.	259	259	259	269
Community Library Services - Contributions towards the administrative and operational expenses of locally operated libraries.	194	194	194	204
Early Childhood Program - Contributions for the operation of established centres and for initial equipment, insurance and other costs associated with the startup of a daycare centre or home.	1,559	1,559	1,559	1,275
Healthy Children Initiative - Contributions to communities to provide integrated early intervention services.	2,934	2,934	2,934	1,883
NWTTA Professional Improvement Fund - Contribution to NWTTA for the professional development of teachers as per the Northwest Territories Teachers' Association Collective Agreement.	726	667	667	640

EDUCATION AND CULTURE

Grants and Contributions (continued)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Education Authority Contributions - Annual O&M contributions to the Yellowknife District Education Authorities and Divisional Education Councils for the operation of school programs. Formulae based on enrolment are used to determine the majority of payments made under this contribution.	106,474	101,365	99,934	94,613
Infrastructure Contributions				
Mildred Hall - Major facility improvements to extend the life of the asset. Construction is scheduled to be completed in 2004-2005. The total cost of the project is estimated to be $9,299,000 over the fiscal years 2001/2002 to 2004/2005.	4,955	905	-	-
Community Museums - for improvements to buildings.	100	-	-	-
Community Libraries - for improvements to buildings.	142	-	-	-
TOTAL CONTRIBUTIONS	**118,954**	**109,419**	**106,983**	**99,978**
TOTAL GRANTS AND CONTRIBUTIONS	**119,006**	**109,471**	**107,035**	**100,049**

ACTIVE POSITIONS

	2003/2004 Main Estimates	2002/2003 Main Estimates
Headquarters		
Indeterminate full time	111	109
Indeterminate part time	6	6
Seasonal	-	-
Casual	12	12
	129	127
North Slave		
Indeterminate full time	16	14
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	16	14
Fort Smith		
Indeterminate full time	12	13
Indeterminate part time	6	6
Seasonal	-	-
Casual	-	-
	18	19
Fort Simpson		
Indeterminate full time	5	3
Indeterminate part time	-	-
Seasonal	-	-
Casual	-	-
	5	3
Inuvik		
Indeterminate full time	16	14
Indeterminate part time	1	1
Seasonal	-	-
Casual	-	-
	17	15
Total department		
Indeterminate full time	160	153
Indeterminate part time	13	13
Seasonal	-	-
Casual	12	12
	185	**178**

LEASE COMMITMENTS - INFRASTRUCTURE

(thousands of dollars)

Type of Property	Community	2003/2004 Main Estimates	Future Lease Payments
Program Space	Yellowknife	32	2

Note: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

STUDENT LOAN REVOLVING FUND

Purpose: To provide financial assistance to post-secondary students in accordance with the Student Financial Assistance Act and Regulations.

	(thousands of dollars)		
	2003/2004 Proposed Budget	**2002/2003 Revised Forecast**	**2001/2002 Actuals**
Authorized Limit	33,000	33,000	33,000
Operating Results :			
Loans Receivable, April 1	27,218	24,731	22,144
Loans Granted	5,900	5,539	4,686
Loans Repaid	(1,746)	(1,695)	(1,349)
Loans Written Off	(175)	(157)	-
Loans Forgiven	(1,500)	(1,200)	(1,099)
Loans Receivable, March 31	**29,697**	**27,218**	**24,382**

DETAIL OF FUNDING ALLOCATED TO EDUCATION AUTHORITIES

	(thousands of dollars)			
	2003/2004 Funded Positions	**2003/2004 School Year**	**2002/2003 Funded Positions**	**2002/2003 School Year**
Beaufort-Delta Divisional Education Council	200	$ 22,454	194	$ 21,805
Commission Scolaire Francophone de Division	15	1,418	12	1,243
Dehcho Divisional Education Council	85	10,074	82	9,832
Dogrib Divisional Education Council	104	12,427	96	11,688
Sahtu Divisional Education Council	89	10,240	84	9,631
South Slave Divisional Education Council	198	20,470	195	20,096
Yellowknife Public Denominational District Education Authority	138	12,283	133	11,798
Yellowknife District No.1 Education Authority	208	18,425	206	17,450
Private Schools/Other	-	390	-	387
Total Contributions	**1,037**	**$ 108,181**	**1,002**	**$ 103,930**

Note:

1. The above information has not been finalized with the education authorities. Changes to the level of funding or amounts will be made based upon actual enrolments and final adjustments to the funding formula.

2. Contributions are calculated on a school year basis. The fiscal year of all education authorities matches the school year of July 1 - June 30.

3. Yellowknife District No.1 Education Authority includes funding for K'alemi Dene School in Ndilo.

4. Private Schools/Other include Montessori, Koinonia Christian School, The Learning Centre and the Western Arctic Leadership Program.

COLLEGE PROGRAMS

Aurora College delivers adult and post-secondary education programs under the direction of the Minister and Department of Education, Culture and Employment. The Board of Governors of the College is responsible for the effective delivery of programs and services, including the establishment of academic and operational policies, direction of financial operations, monitoring and evaluation of programs, and recommendations to the Minister on priorities for college program activities.

Aurora College delivers education programs designed specifically for the needs of the northern labour force and economy. Courses are offered in diploma and certificate programs, trades, technical programs and certified occupations, as well as upgrading programs that enable students to access post-secondary education and training. The College also delivers programs on a contractual basis with employers, Aboriginal groups, and government departments and agencies.

Through the Aurora Research Institute, the College coordinates science, technology and northern research activities, in cooperation with the business and scientific communities.

The College operates primarily with funds received through an annual contribution from the Department as approved by the Legislative Assembly. Contributions to the College are calculated on the academic year, which runs from July 1 to June 30.

COLLEGE FUNDING ALLOCATION

(Thousands of dollars)

	2003/2004 Academic Year	2002/2003 Academic Year
Aurora College		
Base Operation	4,136	3,712
Campus Delivery	6,959	6,811
Community Delivery	2,900	2,861
Service Adjustment	2,436	2,425
Building and Works	6,833	6,828
Developmental	424	424
Total College Contributions	**23,688**	**23,061**

Notes:

1. The above information has not been finalized with the College. Adjustments to budgets will be made based upon the approved program and services proposal for 2003-2004.

2. Glossary:

Base Operations - minimum service level for administration of head office, campuses and student services
Campus Delivery - courses and programs offered at regional campuses
Community Delivery - programs and services offered through community learning and program centres
Service Adjustment - for regional cost differences and to enhance service levels at specific locations
Building and Works - college facilities, equipment and utilities
Developmental - development of new programs to address specific GNWT priorities

3. Contributions to the College are calculated on an academic year basis. The fiscal year of the College matches the academic year of July 1 - June 30.

Detail of Work Performed on Behalf of Others

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Minority-Language Education and Second-Language Instruction: French - A Bilateral Funding Agreement whereby the Department receives funding from Canadian Heritage to meet additional costs associated with the development and delivery of instruction in French.	1,066	1,122	1,122	1,161
Gwich'in Implementation - A Bilateral Funding Agreement respecting the Implementation of the Gwich'in Final Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories came into effect on December 22, 1992. Under the terms of this contribution agreement, funding is provided to the Department of Education, Culture and Employment to undertake activities for which it is responsible pursuant to the Implementation Plan.	20	34	12	16
Sahtu Implementation - A Bilateral Funding Agreement respecting the Implementation of the Sahtu Final Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories came into effect on June 23, 1994. Under the terms of this contribution agreement, funding is provided to the Department of Education, Culture and Employment to undertake activities for which it is responsible pursuant to the Implementation Plan.	17	32	16	16
University and College Entrance Program The Department receives funding to provide financial assistance to status Indian students enrolled in college and university preparation programs.	295	295	356	411

Detail of Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Official Languages, Aboriginal - The Canada-NWT Agreement for French and Aboriginal Languages in the Northwest Territories provides funding to various Government of the Northwest Territories' departments and agencies for the provision of Aboriginal language services within the GNWT and its agencies for the maintenance and revitalization of Aboriginal languages in the NWT. This is accomplished through funding to government programs and initiatives, as well as funding the cost of providing the services in any of the Aboriginal languages.	1,855	1,855	1,875	2,132
Official Languages, French - The Canada-NWT Agreement for French and Aboriginal Languages in the Northwest Territories provides funding to various Government of the Northwest Territories' departments and agencies for the provision of French language services within the GNWT and its agencies for the maintenance and revitalization of the French language in the NWT. This is accomplished through funding to government programs and initiatives, as well as funding the cost of providing the services in French.	711	711	835	792
Labour Market Development Agreement - The Canada-Northwest Territories Labour Market Development Agreement (LMDA) came into effect October 1, 1998. Under the Agreement, the Northwest Territories assumed responsibility for labour market development measures under the Employment Insurance Act.	5,285	5,102	5,060	4,606

Detail of Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Canada Millennium Scholarship Foundation Agreement - The Department receives funding to administer the awards made by the Canada Millennium Scholarship Foundation to eligible students resident in the NWT.	40	40	40	40
Smart Communities Program Contribution Agreement - The Department will receive financial assistance to assist the Prince of Wales Northern Heritage Centre with the production of on-line educational programs relating to the cultures and history of the NWT.	50	98	50	20
Nunavut - Contracting Back of Services - The Government of the Northwest Territories and the Government of Nunavut enter into agreements for the provision of programs and services by the GNWT for the Government of Nunavut to allow Nunavut to build capacity.				
Student Records	-	-	-	52
Senior Supplementary Benefits	830	830	-	792
Museums and Archives	150	150	150	150
TOTAL DEPARTMENT	**10,319**	**10,269**	**9,516**	**10,188**

Revenues, Recoveries and Transfer Payments

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Operations Revenue				
General Revenues				
Student Loan Fund Interest	525	500	500	429
Library Fees	1	1	1	(9)
Teacher Certification Fees	2	2	2	13
	528	**503**	**503**	**433**
Transfer Payments				
Canada Student Loans Program	1,000	1,000	1,000	891
	1,000	**1,000**	**1,000**	**891**
Other Recoveries				
Museum Store	15	15	15	24
NWT Literacy Strategy	-	-	-	125
Miscellaneous Recoveries	20	20	20	23
	35	**35**	**35**	**172**
Total Operations Revenue	**1,563**	**1,538**	**1,538**	**1,496**
Capital Recoveries				
Capital contributions (amortization)	133	117	117	133
Total Capital Recoveries	**133**	**117**	**117**	**133**
Total Revenues	**1,696**	**1,655**	**1,655**	**1,629**

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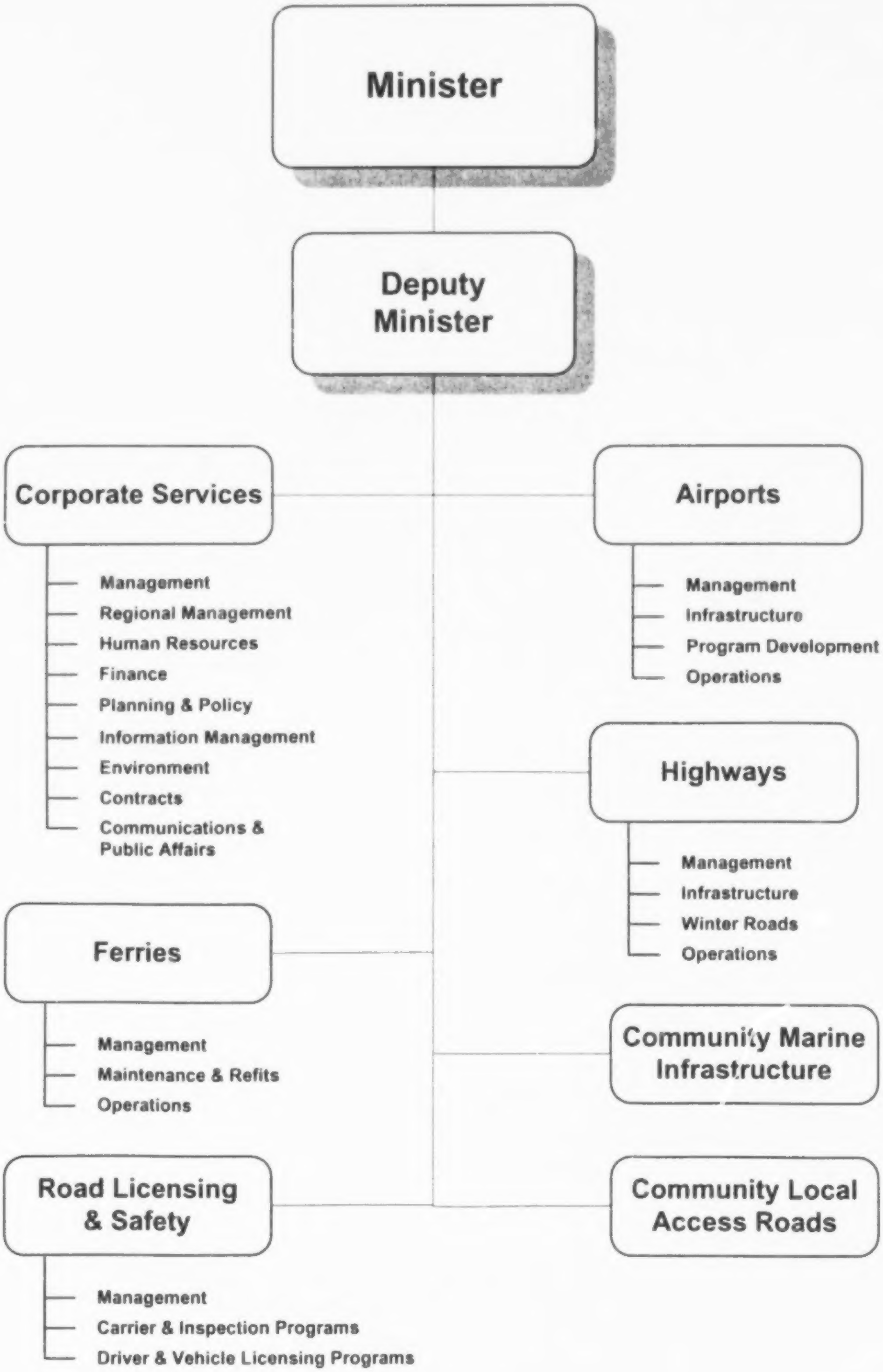
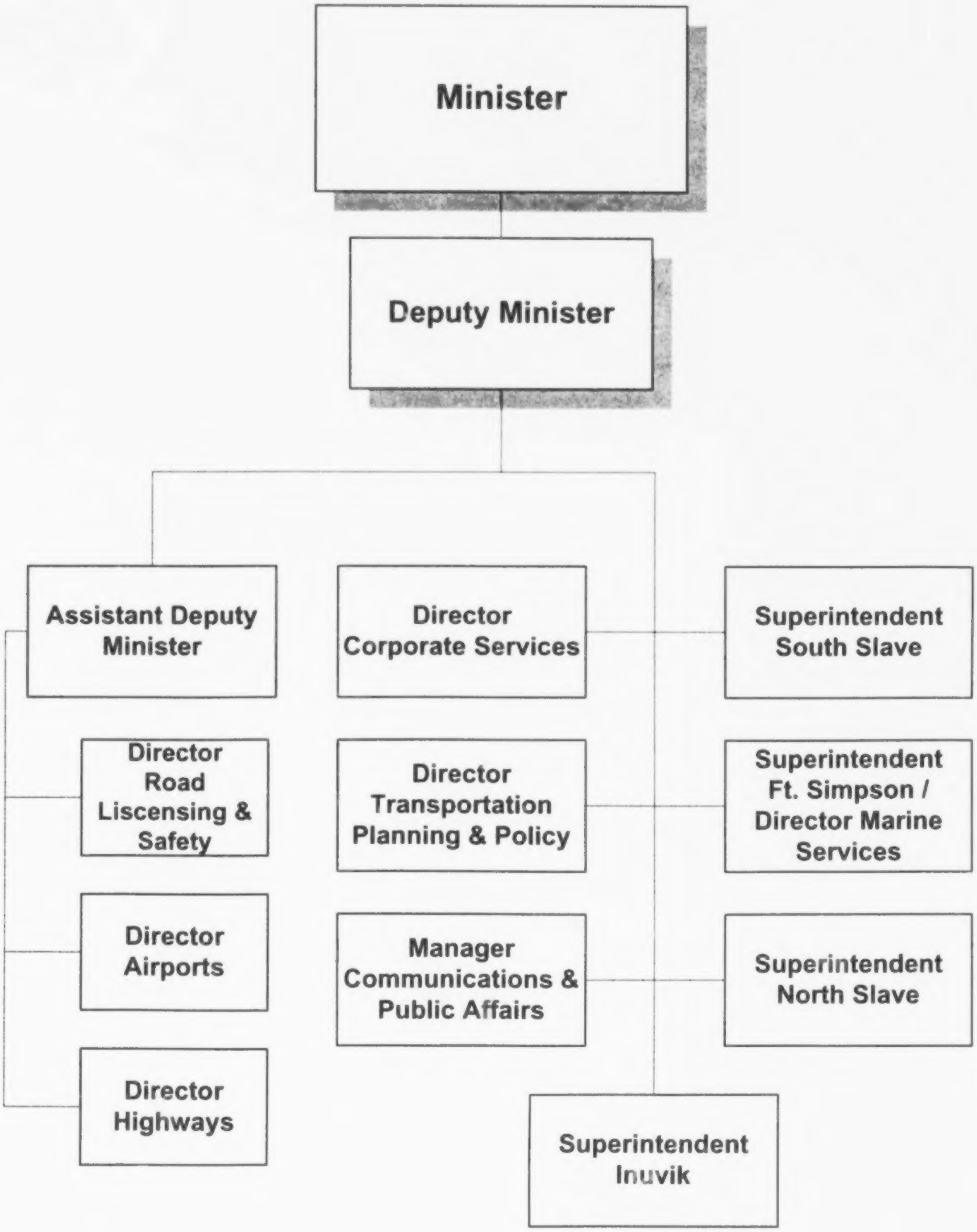
TRANSPORTATION


Minister
Deputy Minister
Corporate Services
Management
Regional Management
Human Resources
Finance
Planning & Policy
Information Management
Environment
Contracts
Communications & Public Affairs
Airports
Management
Infrastructure
Program Development
Operations
Highways
Management
Infrastructure
Winter Roads
Operations
Ferries
Management
Maintenance & Refits
Operations
Community Marine Infrastructure
Road Licensing & Safety
Management
Carrier & Inspection Programs
Driver & Vehicle Licensing Programs
Community Local Access Roads


Minister
Deputy Minister
Assistant Deputy Minister
Director Corporate Services
Superintendent South Slave
Director Road Liscensing & Safety
Director Transportation Planning & Policy
Superintendent Ft. Simpson / Director Marine Services
Director Airports
Manager Communications & Public Affairs
Superintendent North Slave
Director Highways
Superintendent Inuvik

VISION

The Department of Transportation envisions an integrated transportation system in the Northwest Territories that meets the needs and aspirations of northern residents by providing:

1. Safe, secure, affordable, reliable and accessible personal mobility;
2. A higher standard of living for the territory and its communities through more efficient and lower cost movement of freight; and
3. Sustained economic growth and prosperity by developing better access to the territory's renewable and non-renewable natural resources.

MISSION

Our Mission is to provide for the safe, secure, accessible and reliable movement of people and goods to serve the social and economic needs and aspirations of the people of the Northwest Territories.

The Department accomplishes its Mission through eight main activities:

1. AIRPORTS

The Department operates 27 community airports in the Northwest Territories. On behalf of Nav Canada, it operates Community Aerodrome Radio Stations (CARS) at 17 airports.

2. HIGHWAYS

The Department maintains 2,200 km of all-weather highways and 1,425 km of seasonal winter roads.

3. FERRIES

The Department provides ferry services at five river crossings where territorial all-weather highways traverse waterways.

4. ROAD LICENSING & SAFETY

The Department establishes and enforces the Acts, Regulations and Safety Codes that apply to drivers and motor vehicles operating in the Northwest Territories.

5. COMMUNITY LOCAL ACCESS ROADS

The Department contributes financial assistance for building locally owned roads and trails to points of interest, recreational and renewable resources harvesting areas.

6. COMMUNITY MARINE INFRASTRUCTURE

The Department provides financial and technical assistance to communities for the construction of breakwaters, docks and wharves in support of subsistence marine harvesting and recreational boating.

7. TRANSPORTATION SAFETY

In addition to its regulatory responsibilities for transportation safety, the Department delivers public education programs, in conjunction with the federal government and other GNWT Departments, on transportation safety, such as the Small Boat Safety Program, Strategy to Reduce Impaired Driving and Occupant Restraint Campaigns.

MISSION continued

8. CORPORATE SERVICES

The department establishes and utilizes corporate support and procedures in the areas of finance, human resources, contract management and information management to ensure the effective delivery of all departmental programs and services.

GOALS

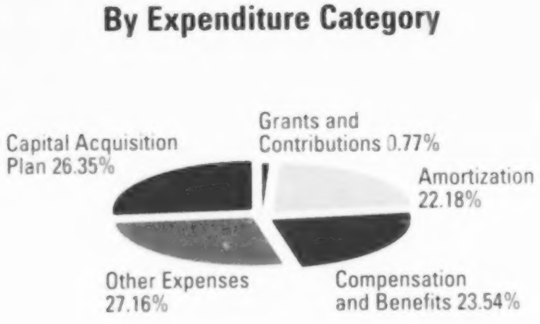
The Government has the following priorities:

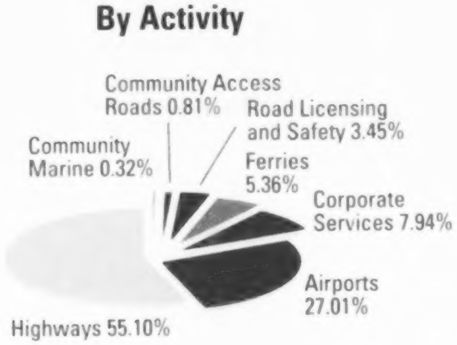
1. Self-reliant individuals, families, and communities working with governments toward social well being
2. Better governance through partnerships
3. A northern-controlled economy that is balanced, diversified, stable and vibrant
4. Adequate resources helping all levels of government to become more self-reliant in meeting the needs of the people they serve

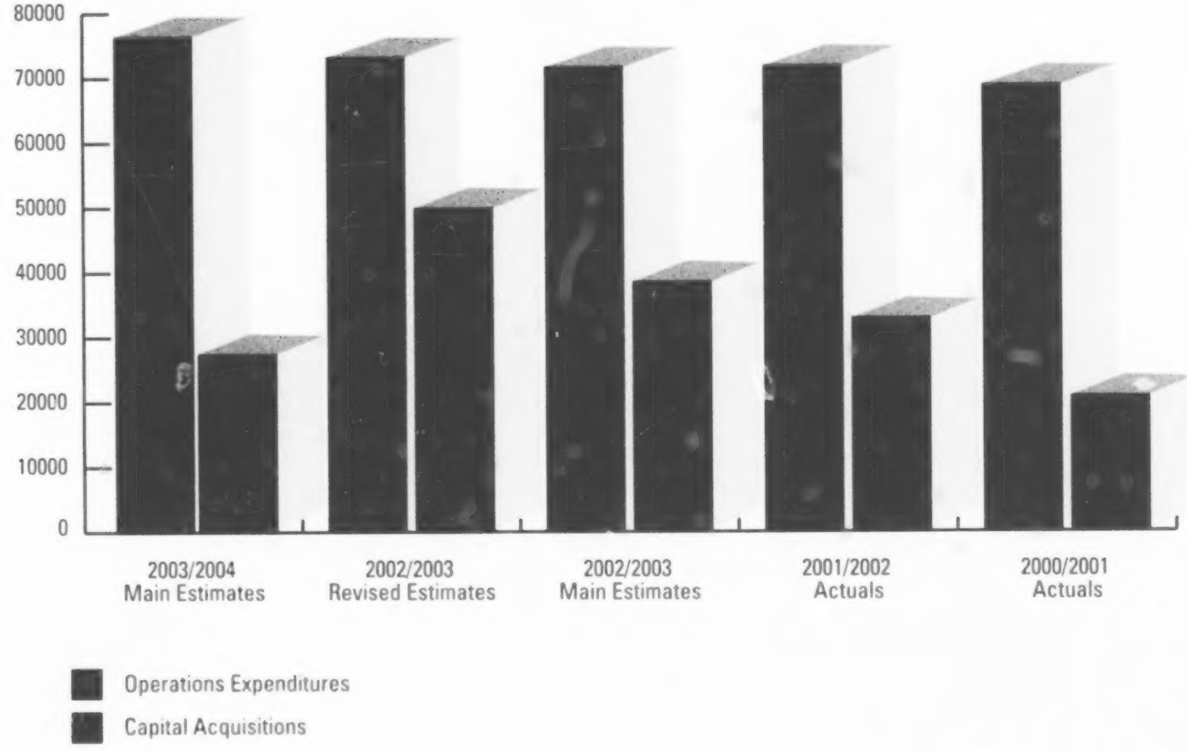
Consistent with these priorities, the Department of Transportation has complementary goals that help the Government in achieving its goals.

1. Improved territorial transportation system
2. Increased Northern business and employment opportunities in the public and private transportation sectors
3. A safer territorial transportation system in all modes, and
4. Improved organizational effectiveness
5. Improved environmental sustainability.

Proposed Expenditures


By Expenditure Category


By Activity


Prior Years Expenditure Comparison (thousands of dollars)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	24,367	22,663	22,088	21,671
Grants and Contributions	797	822	587	483
Other Expenses	28,121	28,284	27,475	27,877
Amortization	22,966	21,255	21,255	21,505
TOTAL OPERATIONS EXPENSE	**76,251**	**73,024**	**71,405**	**71,536**

CHANGES IN CAPITAL ASSETS AND AMORTIZATION

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	765,175	708,640	719,922	684,374
Accumulated amortization	(261,111)	(239,856)	(239,580)	(218,351)
Net book value	504,064	468,784	480,342	466,023
CHANGES IN BUDGET YEAR				
Assets put into service during the year	11,140	56,535	38,986	24,266
Disposals	-	-	-	-
Amortization expense	(22,966)	(21,255)	(21,255)	(21,505)
END OF THE YEAR				
Net book value of assets in service	492,238	504,064	498,073	468,784
Work in progress	24,985	9,065	12,418	19,038
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**517,223**	**513,129**	**510,491**	**487,822**

CORPORATE SERVICES

Activity Description

The Corporate Services Activity provides support and departmental programs in the following areas:

Management
Regional Management
Human Resources
Finance
Planning & Policy
Information Management
Communications and Public Affairs
Environment
Contracts

CORPORATE SERVICES

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	6,201	6,021	5,831	5,939
Grants and Contributions	-	265	-	20
Other Expenses	2,022	1,986	1,748	1,500
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**8,223**	**8,272**	**7,579**	**7,459**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

CORPORATE SERVICES

Grants and Contributions

	(thousands of dollars)			
	2003/2004 Main Estimates	**2002/2003 Revised Estimates**	**2002/2003 Main Estimates**	**2001/2002 Actuals**
Contributions				
NWT Community Mobilization Partnership Agreement	-	12	-	20
NWT Business Coalition Agreement	-	25	-	-
Other further Promotion of Infrastructure Development	-	28	-	-
Fort Providence Combined Council for Deh Cho Bridge Proposal	-	200	-	-
TOTAL CONTRIBUTIONS	**-**	**265**	**-**	**20**

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AIRPORTS

Activity Description

The purpose of the Airports Program is to provide airport facilities and services and to encourage and support the provision of regular, safe, cost-effective and reliable air services. The department is responsible for the maintenance, operation, rehabilitation and upgrading of airports.

The Department operates 27 airports in the Northwest Territories, of which one is a Gateway hub, (Yellowknife), two are Regional hubs, (Norman Wells and Inuvik), and the remaining 24 are community airports. On behalf of Nav Canada, it operates Community Aerodrome Radio Stations (CARS) at 17 airports. Connected with the Airports Program, the Department maintains a close watch over air transportation legislation, regulation and policy activities of other governments, overall trends in air transportation safety, costs, infrastructure technology development/change and opportunities for partnership to finance the improvement of airport infrastructure.

There are four areas of program support:

Management
Infrastructure
Program Development
Operations

AIRPORTS

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	7,922	7,586	7,332	7,079
Grants and Contributions	20	20	-	18
Other Expenses	7,399	7,539	7,372	7,699
Amortization	6,101	5,585	5,575	5,614
TOTAL OPERATIONS EXPENSE	**21,442**	**20,730**	**20,279**	**20,410**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	142,888	132,420	138,068	129,034
Accumulated amortization	(58,372)	(52,787)	(52,908)	(47,173)
Net book value	84,516	79,633	85,160	81,861
CHANGES IN BUDGET YEAR				
Assets put into service during the year	8,866	10,468	4,728	3,386
Disposals	-	-	-	-
Amortization expense	(6,101)	(5,585)	(5,575)	(5,614)
END OF THE YEAR				
Net book value of assets in service	**87,281**	**84,516**	**84,313**	**79,633**
Work in progress	440	2,281	349	4,209
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**87,721**	**86,797**	**84,662**	**83,842**

AIRPORTS

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Program Development	1,136	1,117	1,095	837
Operations	10,008	9,889	9,585	9,986
Facilities	3,393	3,352	3,341	3,378
TOTAL PROGRAM DELIVERY EXPENDITURES	**14,537**	**14,358**	**14,021**	**14,201**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

AIRPORTS

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions				
Aviation Program Bursary Assistance	20	20	-	18
TOTAL CONTRIBUTIONS	**20**	**20**	**-**	**18**

HIGHWAYS

Activity Description

The purpose of the Highways Program is to provide highway facilities and to encourage and support the provision of safe, reliable and cost-effective inter-community travel and road transportation services. The department is responsible for maintenance, rehabilitation and upgrading highway facilities.

The Department maintains 2,200 kilometres of all-weather highways and 1,425 kilometres of seasonal winter roads. Connected with the Highways Program, the Department monitors trends in highway transportation safety, costs, and technology. The Department actively seeks partnership opportunities with other governments and industry to finance the development of new highway infrastructure.

There are four areas of program support:

Management
Infrastructure
Winter Roads
Operations

HIGHWAYS

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	7,415	6,824	6,728	6,441
Grants and Contributions	-	-	-	-
Other Expenses	13,275	13,344	13,238	13,232
Amortization	16,165	14,983	15,094	15,213
TOTAL OPERATIONS EXPENSE	**36,855**	**35,151**	**35,060**	**34,886**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	602,142	556,695	561,927	536,117
Accumulated amortization	(193,330)	(178,347)	(178,011)	(163,134)
Net book value	408,812	378,348	383,916	372,983
CHANGES IN BUDGET YEAR				
Assets put into service during the year	1,814	45,447	33,638	20,578
Disposals	-	-	-	-
Amortization expense	(16,165)	(14,983)	(15,094)	(15,213)
END OF THE YEAR				
Net book value of assets in service	**394,461**	**408,812**	**402,460**	**378,348**
Work in progress	24,045	6,766	12,069	14,811
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**418,506**	**415,578**	**414,529**	**393,159**

HIGHWAYS

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Operations	13,640	12,749	12,768	12,806
Winter Roads	1,647	1,753	1,738	1,892
Infrastructure	5,029	5,321	5,122	3,015
TOTAL PROGRAM DELIVERY EXPENDITURES	**20,316**	**19,823**	**19,628**	**17,713**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

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FERRIES

Activity Description

The purpose of the Ferry Program is to provide safe and reliable ferry crossing services on the highway system. The department is responsible for the maintenance, operation and upgrading of vessels and support facilities.

The Department provides ferry services at five river crossings where territorial all-weather highways traverse waterways. Connected with the Ferries Program, the Department maintains a close watch over federal marine legislation, regulation and policy activities.

There are three areas of program support:

Management
Maintenance and Refits
Operations

FERRIES

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	630	499	481	498
Grants and Contributions	-	-	-	-
Other Expenses	4,022	4,032	4,032	4,098
Amortization	612	601	508	600
TOTAL OPERATIONS EXPENSE	**5,264**	**5,132**	**5,021**	**5,196**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	16,717	16,097	16,099	15,875
Accumulated amortization	(7,491)	(6,890)	(6,807)	(6,290)
Net book value	9,226	9,207	9,292	9,585
CHANGES IN BUDGET YEAR				
Assets put into service during the year	280	620	620	222
Disposals	-	-	-	-
Amortization expense	(612)	(601)	(508)	(600)
END OF THE YEAR				
Net book value of assets in service	**8,894**	**9,226**	**9,404**	**9,207**
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	8,894	9,226	9,404	9,207

FERRIES

Program Delivery Details

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Maintenance & Refits	908	840	840	1,026
Operations	3,312	3,314	3,307	3,217
TOTAL PROGRAM DELIVERY EXPENDITURES	**4,220**	**4,154**	**4,147**	**4,243**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

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COMMUNITY MARINE INFRASTRUCTURE

Activity Description

The purpose of Community Marine Infrastructure Program is to provide assistance to communities to implement marine facilities. The Department provides financial and technical assistance to communities for the construction of breakwaters, docks and wharves in support of subsistence marine harvesting and recreational boating.

COMMUNITY MARINE INFRASTRUCTURE

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	-	13	13	-
Grants and Contributions	150	80	80	78
Other Expenses	165	122	122	139
Amortization	20	20	12	12
TOTAL OPERATIONS EXPENSE	**335**	**235**	**227**	**229**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	328	328	328	248
Accumulated amortization	(227)	(207)	(209)	(195)
Net book value	101	121	119	53
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	80
Disposals	-	-	-	-
Amortization expense	(20)	(20)	(12)	(12)
END OF THE YEAR				
Net book value of assets in service	**81**	**101**	**107**	**121**
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	81	101	107	121

COMMUNITY MARINE INFRASTRUCTURE

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Community Marine Infrastructure	315	215	215	218
TOTAL PROGRAM DELIVERY EXPENDITURES	315	215	215	218

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

COMMUNITY MARINE INFRASTRUCTURE

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions				
Marine Facility Improvements	150	80	80	78
TOTAL CONTRIBUTIONS	**150**	**80**	**80**	**78**

COMMUNITY LOCAL ACCESS ROADS

Activity Description

The purpose of the Community Local Access Road Program is to provide access roads and trails. The Department contributes financial assistance to communities for building locally owned roads and trails to points of interest, recreational opportunities and renewable resource harvesting areas.

COMMUNITY LOCAL ACCESS ROADS

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	-	-	-	-
Grants and Contributions	627	457	507	367
Other Expenses	210	304	80	132
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**837**	**761**	**587**	**499**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

COMMUNITY LOCAL ACCESS ROADS

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Community Local Access Roads	837	761	587	499
TOTAL PROGRAM DELIVERY EXPENDITURES	**837**	**761**	**587**	**499**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

COMMUNITY LOCAL ACCESS ROADS

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions				
Local Community Road Construction and Improvements	627	457	507	367
TOTAL CONTRIBUTIONS	**627**	**457**	**507**	**367**

ROAD LICENSING AND SAFETY

Activity Description

The purpose of the Road Licensing & Safety Program is to project public safety and the environment by supporting the safe operation of motor vehicles in the NWT.

The Department is responsible for testing, registration and inspection of drivers and vehicles. The Department establishes and enforces the Acts, Regulations and Safety Codes that apply to drivers and motor vehicles including commercial motor carriers using territorial highways. The Department researches options to generate funds to support highway development. Connected with the Road Licensing & Safety Program, the Department maintains a close watch over highway transportation legislation, regulation and policy activities of other governments; overall trends in highway transportation safety; technology development and change; and, opportunities for partnership with other governments and industry in regulatory harmonization and implementation.

There are three areas of program support:

Management
Carrier & Inspection Programs
Driver & Vehicle Licensing Programs

ROAD LICENSING AND SAFETY

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	2,199	1,720	1,703	1,714
Grants and Contributions	-	-	-	-
Other Expenses	1,028	957	883	1,077
Amortization	68	66	66	66
TOTAL OPERATIONS EXPENSE	**3,295**	**2,743**	**2,652**	**2,857**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	3,100	3,100	3,500	3,100
Accumulated amortization	(1,691)	(1,625)	(1,645)	(1,559)
Net book value	1,409	1,475	1,855	1,541
CHANGES IN BUDGET YEAR				
Assets put into service during the year	180	-	-	-
Disposals	-	-	-	-
Amortization expense	(68)	(66)	(66)	(66)
END OF THE YEAR				
Net book value of assets in service	**1,521**	**1,409**	**1,789**	**1,475**
Work in progress	500	18	-	18
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**2,021**	**1,427**	**1,789**	**1,493**

ROAD LICENSING AND SAFETY

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Driver & Vehicle Licensing Programs	1,778	1,367	1,219	980
Carrier & Inspection Programs	1,238	1,070	1,066	1,149
Trip Permit Services	-	100	100	456
TOTAL PROGRAM DELIVERY EXPENDITURES	**3,016**	**2,537**	**2,385**	**2,585**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

ACTIVE POSITIONS

	2003/2004 Main Estimates	2002/2003 Main Estimates
Headquarters		
Indeterminate full time	99	99
Indeterminate part time	-	-
Seasonal	-	-
Casual	15	15
	114	114
North Slave		
Indeterminate full time	48	45
Indeterminate part time	-	-
Seasonal	5	2
Casual	10	10
	63	57
Fort Smith		
Indeterminate full time	63	62
Indeterminate part time	-	-
Seasonal	8	8
Casual	40	40
	111	110
Fort Simpson		
Indeterminate full time	28	28
Indeterminate part time	-	-
Seasonal	-	-
Casual	5	5
	33	33
Inuvik		
Indeterminate full time	32	32
Indeterminate part time	-	-
Seasonal	2	2
Casual	7	7
	41	41
Total department		
Indeterminate full time	270	266
Indeterminate part time	-	-
Seasonal	15	12
Casual	77	77
	362	**355**

Details of Work Performed on Behalf of Others

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
The Alberta Road Maintenance - The Alberta Road Maintenance program is for the maintenance of 50.9 kilometers of highway in northern Alberta. This road is a continuation of NWT Highway #5 in the Fort Smith area connecting to the community of Fort Fitzgerald and the Wood Buffalo National Park Highway system. The GNWT, Department of Transportation has a Memorandum of Understanding with the Regional Municipality of Wood Buffalo, (Fort McMurray), to maintain the Fort Fitzgerald road and the Regional Municipality of Wood Buffalo pays for the work.	130	130	170	113
Community Aerodrome Radio Services - On behalf of NAV Canada, the Department of Transportation manages the Community Aerodrome Radio Station Program. This program provides air navigation services at sixteen airports and accounts for more than thirty full time jobs at the community level.	3,485	3,485	3,485	3,184
Coast Guard Facilities Maintenance Services - This program is managed by the Department of Transportation, on behalf of Coast Guard Canada Remote Resupply Ports Program providing public marine facilities in the western NWT. The program was initiated in 1992-93 to provide northern-based marine expertise to the Coast Guard and to address recommendations from communities and marine operators for the repair and enhancement of public marine facilities.	500	500	500	450
French Language Service - Interim Funding for Canada -NWT Agreement for French and Aboriginal Languages.	17	17	15	21

Details of Work Performed on Behalf of Others (continued)

(thousands of dollars)

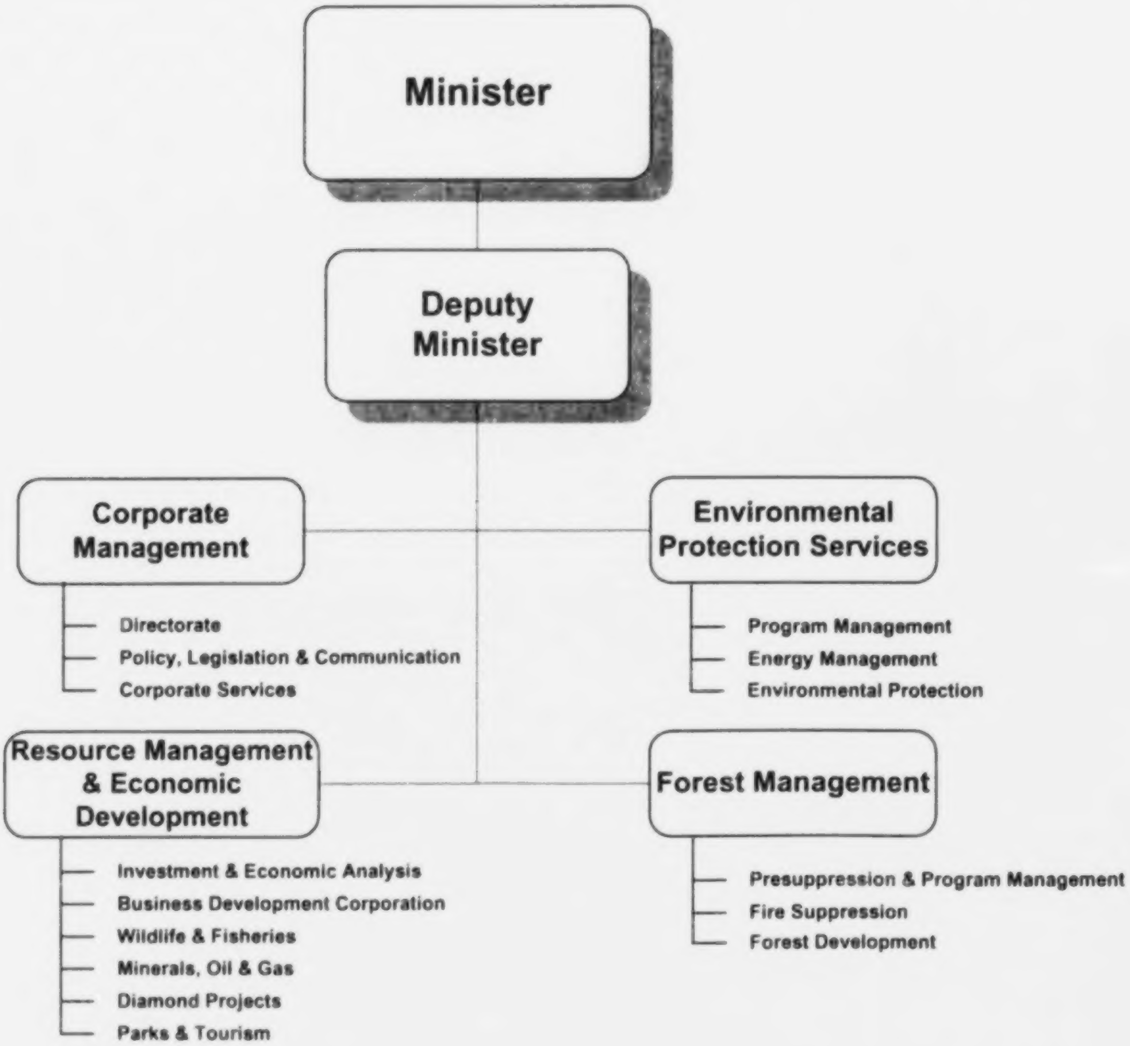
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
National Safety Code - On behalf of Transport Canada, this agreement provides funding for the monitoring and enforcement of standards under the National Safety Code with respect to commercial motor carriers. The Standard Funding Agreement supports the delivery function of the NSC program in the NWT. The Carrier Exchange Agreement supports the development, modification, and enhancement to systems and procedures required to implement NSC Standards in the NWT.	175	175	175	46
Hay River Access Corridor - The department has signed a Memorandum Of Understanding with the Town of Hay River. This MOU approves the department to incur expenditures on behalf of the town for the maintenance of 5.2 kilometers of road known as the Hay River Corridor. The town will reimburse the department for cost of this maintenance.	14	14	11	4
Delta Ice Road Upgrading - An agreement was entered with Petro Canada Ltd to widen/upgrade sections of the Aklavik Ice Road and Bar C to Tuk.	-	-	-	261
Delta Ice Road Acceleration - An agreement has been entered with Devon Canada Corp. for accelerated construction and maintenance of 67 kms of the ice road between Inuvik and Aklavik.	-	867	-	-
TOTAL DEPARTMENT	**4,321**	**5,188**	**4,356**	**4,079**

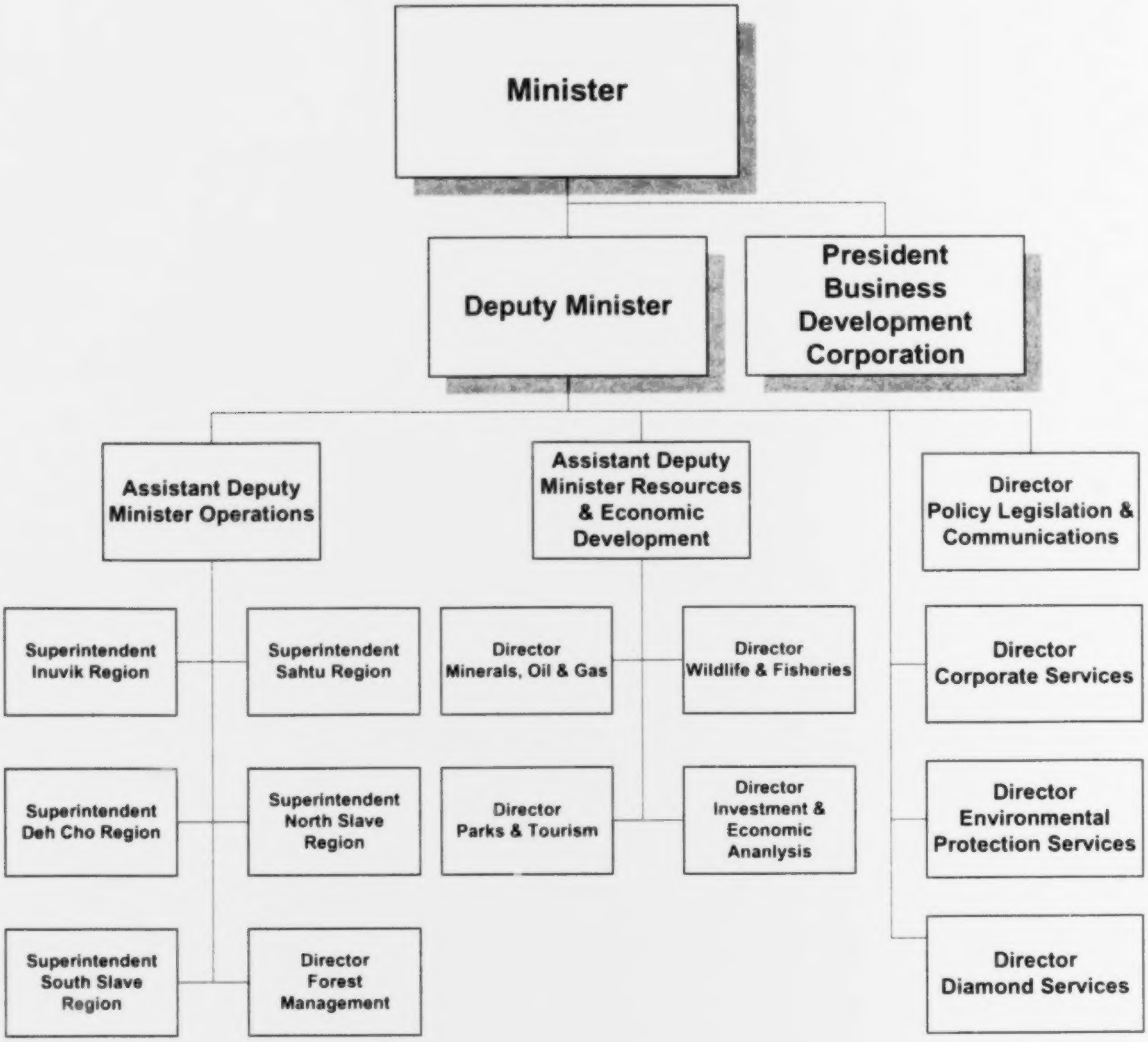
Revenues, Recoveries and Transfer payments

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Operations Revenue				
General Revenues				
Airports - Concessions	242	239	239	209
Airports - Interest Revenue	6	6	6	7
Airports - Landing & Other Fees	1,787	1,775	1,775	1,645
Airports - Lease/Rental Revenue	1,414	1,320	1,320	1,211
Road Licensing & Safety - Exams & Certifications	31	7	7	35
Road Licensing & Safety - Fees	454	487	377	236
Road Licensing & Safety - Licenses	460	346	346	594
Road Licensing & Safety - Permits	256	155	155	172
Road Licensing & Safety - Registrations	2,369	2,221	2,221	2,821
Road Licensing & Safety - Searches	1	1	1	-
	7,020	6,557	6,447	6,930
Other Recoveries				
Corporate Services - Administration Fees	30	30	30	37
Highways - Maintenance National Parks	147	147	147	118
Nav Canada Occupancy Agreement	590	571	404	835
	767	748	581	990
Operations Revenue	**7,787**	**7,305**	**7,028**	**7,920**
Capital Recoveries				
Current portion of Deferred Revenue	11,411	11,507	12,034	11,422
Total Capital Recoveries	**11,411**	**11,507**	**12,034**	**11,422**
Total Revenues	**19,198**	**18,812**	**19,062**	**19,342**

RESOURCES, WILDLIFE AND ECONOMIC DEVELOPMENT


Minister
Deputy Minister
Corporate Management
Directorate
Policy, Legislation & Communication
Corporate Services
Environmental Protection Services
Program Management
Energy Management
Environmental Protection
Resource Management & Economic Development
Investment & Economic Analysis
Business Development Corporation
Wildlife & Fisheries
Minerals, Oil & Gas
Diamond Projects
Parks & Tourism
Forest Management
Presuppression & Program Management
Fire Suppression
Forest Development


Minister
Deputy Minister
President Business Development Corporation
Assistant Deputy Minister Operations
Assistant Deputy Minister Resources & Economic Development
Director Policy Legislation & Communications
Superintendent Inuvik Region
Superintendent Sahtu Region
Director Minerals, Oil & Gas
Director Wildlife & Fisheries
Director Corporate Services
Superintendent Deh Cho Region
Superintendent North Slave Region
Director Parks & Tourism
Director Investment & Economic Ananlysis
Director Environmental Protection Services
Superintendent South Slave Region
Director Forest Management
Director Diamond Services

VISION

Our children will inherit a secure future which provides a healthy environment and which balances traditional lifestyles with a modern economy: a prosperous and diverse economy built on the strengths of our people and the wise use and conscientious protection of our natural resources, one which attracts investment and provides communities and individuals with opportunities to be productive and self-reliant.

MISSION

The Department of Resources, Wildlife and Economic Development (RWED), together with Aboriginal governments, the private sector and communities, is responsible for achieving acceptable results in the following areas:

- the economy of the Northwest Territories (NWT), employment and incomes;
- the condition and quality of the environment and the sustainability of natural resources;
- investment, capital formation, exports, import substitution and confidence in the investment climate; and
- community acceptance of responsibility for the condition of the economy and environment.

In its pursuit of this mission the Department is solely responsible for achieving acceptable results in the following areas:

- quality of advice, assistance and information to the Minister (legislation, regulations, enforcement, etc.);
- quality of advice, assistance and information to clients in resource management, economic development, resource inventories and the environment;
- fairness of disbursement of grants, contributions and loans;
- client satisfaction with the Department and its services;
- Aboriginal satisfaction that traditional knowledge and values are respected in Departmental decisions;
- influence on decisions of governments, departments and agencies in areas affecting the economy and the environment;
- revenue from resources and economic development;
- costs and cost effectiveness;
- condition of departmental finances and assets; and
- compliance with laws and legal agreements.

GOALS

1. To create a diversified northern economy that maintains the economic and social benefits derived from natural resource development for present and future generations of northerners.
2. To increase/foster economic and social benefits for northerners by assisting in the creation, development and expansion of non-renewable resource, trade and goods producing industries.
3. To increase/foster economic and social benefits for northerners by assisting in the creation, development and expansion of employment and business opportunities in tourism, the traditional economy and commercial renewable resource development.

GOALS continued

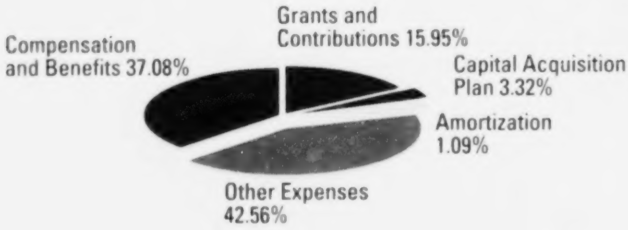
4. To ensure that an effective balance is created and maintained between the development and value-added production of natural resources and the conservation and protection of the environment for future generations of northerners.

5. To ensure that the naturally high quality of our land, air and waters is maintained through sound environmental and energy management.

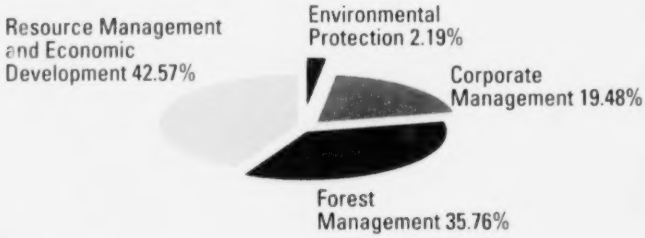
6. To structure and manage headquarters and regional operations within the department to maximize efficiency and effectiveness in responding to client needs.

Proposed Expenditures

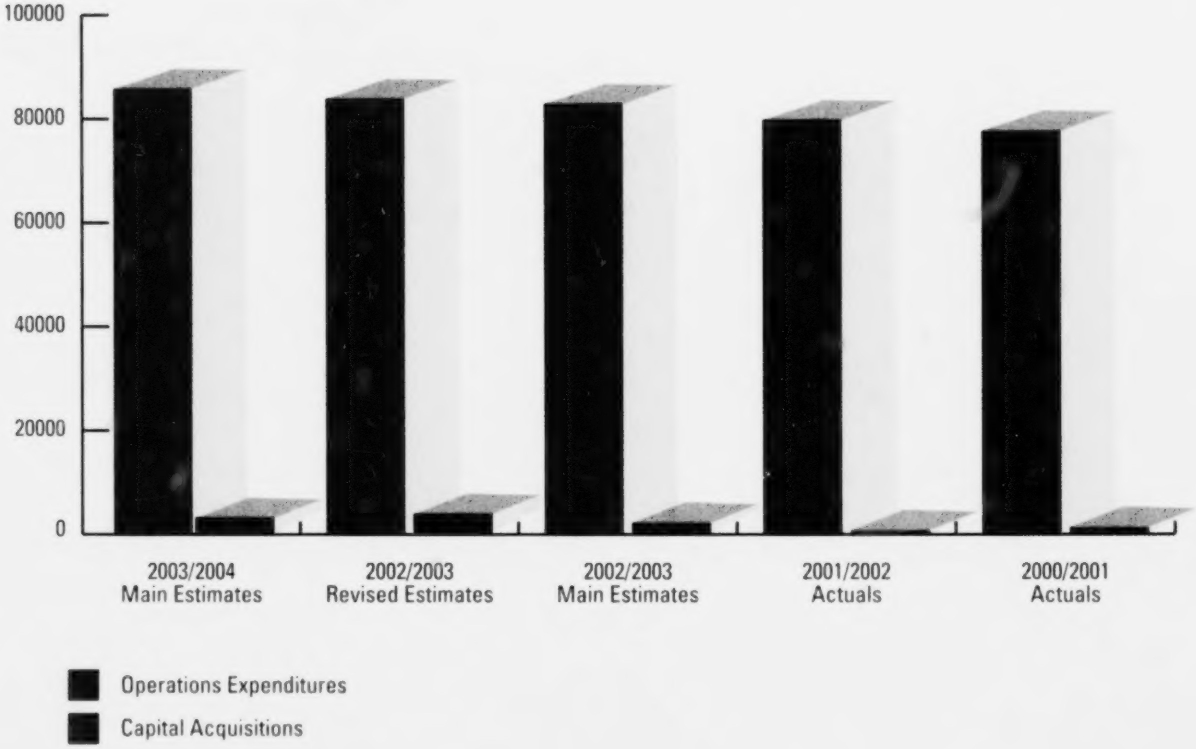
By Expenditure Category



By Activity



Prior Years Expenditure Comparison (thousands of dollars)



(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	32,792	31,591	30,635	28,241
Grants and Contributions	14,108	15,198	15,198	16,142
Other Expenses	37,645	35,924	35,924	34,289
Amortization	964	852	817	789
TOTAL OPERATIONS EXPENSE	**85,509**	**83,565**	**82,574**	**79,461**

CHANGES IN CAPITAL ASSETS AND AMORTIZATION

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	28,322	25,671	25,948	25,290
Accumulated amortization	(9,613)	(8,761)	(8,775)	(7,972)
Net book value	18,709	16,910	17,173	17,318
CHANGES IN BUDGET YEAR				
Assets put into service during the year	2,632	2,651	1,245	381
Disposals	-	-	-	-
Amortization expense	(964)	(852)	(817)	(789)
END OF THE YEAR				
Net book value of assets in service	20,377	18,709	17,601	16,910
Work in progress	1,443	1,140	2,865	1,084
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**21,820**	**19,849**	**20,466**	**17,994**

CORPORATE MANAGEMENT

Activity Description

The Corporate Management activity consists of Directorate, Policy, Legislation and Communications, and Corporate Services (Finance, Human Resources and Information Services). Directorate includes the Deputy Minister, the Assistant Deputy Minister - Operations and the Assistant Deputy Minister -Resources and Economic Development and is responsible for overall direction and coordination of departmental programs. The Directorate also is responsible for the Mackenzie Valley Project, the Energy Secretariat, as well as Industrial Initiatives.

Policy, Legislation and Communications provides policy, legislative and strategic planning, and communications support to enable the department to respond effectively to environmental and resource management issues of concern to the Northwest Territories.

Finance provides financial management and administrative services to the department. This includes providing services in budget development and control, authorizing financial transactions and financial reporting. Human Resources provides staffing services to the department and administers the affirmative action and in-service training programs. This function is also responsible for providing senior management with up-to-date personnel information, makes recommendations regarding human resource issues and develops and monitors systems and procedures. Information Systems provides access to remote sensing and geographic information systems and coordinates and compiles databases for the public and private sector. It also provides computer services to the department including computer literacy training, daily support for hardware and software problems, local area networks, wide area networks, systems analysis and liaison with system providers.

CORPORATE MANAGEMENT

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	9,434	8,783	8,528	7,993
Grants and Contributions	1,410	1,906	1,906	3,226
Other Expenses	6,383	5,692	5,692	5,769
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**17,227**	**16,381**	**16,126**	**16,988**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

CORPORATE MANAGEMENT

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Grants				
Grants - various - Contributions in support of natural resource, environmental and economic development issues.	-	-	-	5
Total Grants	-	-	-	5
Contributions				
Contributions - various - Contributions in support of natural resource, environmental and economic development issues.	-	-	-	694
Mackenzie River Basin Board - A contribution to cooperatively manage the aquatic ecosystem of the Mackenzie River Basin in conjunction with the Yukon, BC, Alberta and Saskatechewan Governments.	40	36	36	35
Diavik Monitoring Agency - A contribution to review all environmental aspects of the Diavik Diamond Mine. The board consists of the GNWT, DIAND, Diavik and the affected Aboriginal governments.	-	50	50	50
Diavik Socioeconomic Agreement - Resources are required to support a multi-party board established under the Diavik Socioeconomic Agreement, to respond to new development pressures of an unprecedented scale, to establish initial steps to streamline the socioeconomic regulatory process and to support the development of regional capacity on these issues.	250	250	250	113

CORPORATE MANAGEMENT

Grants and Contributions (continued)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Maximizing Northern Employment - To proceed with the establishment of an Aboriginal Government \ Private Sector Partnership Fund that would fund the establishment of partnerships in a variety of of employment related areas and maximize the development of a northern workforce.	500	500	500	1,076
Mackenzie Valley Development Contributions - The GNWT has previously approved the Non-Renewable Resources Development Strategy (NRRDS). Several initiatives within this strategy require ongoing or new funding support.	620	1,070	1,070	1,253
TOTAL CONTRIBUTIONS	**1,410**	**1,906**	**1,906**	**3,221**
TOTAL GRANTS AND CONTRIBUTIONS	**1,410**	**1,906**	**1,906**	**3,226**

ENVIRONMENTAL PROTECTION SERVICES

Activity Description

This activity consists of Program Management, Environmental Protection and Energy Management.

Program Management is responsible for the planning, coordination, administration and management of divisional resources and programs.

Environmental Protection provides information and programs in the areas of air quality, hazardous substances, waste management and impact analysis. Includes initiatives and programs designed to reduce the impact of man's activities on the North's natural environment. Program areas include air quality, hazardous substances and waste management, and environmental impact analysis including monitoring and regulating activities that may impact the environment as well as education.

Energy Management is responsible for the development of energy efficiency and conservation programs with a community focus and include promoting energy awareness, encouraging the use of energy efficient technologies, development of alternative local energy sources, and community energy planning.

ENVIRONMENTAL PROTECTION SERVICES

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	1,084	995	957	821
Grants and Contributions	580	630	630	713
Other Expenses	273	578	578	693
Amortization	-	-	-	-
TOTAL OPERATIONS EXPENSE	**1,937**	**2,203**	**2,165**	**2,227**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	-	-	-	-
Accumulated amortization	-	-	-	-
Net book value	-	-	-	-
CHANGES IN BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	-	-	-
END OF THE YEAR				
Net book value of assets in service	-	-	-	-
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	-	-	-

ENVIRONMENTAL PROTECTION SERVICES

Program Delivery Details

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Program Management	350	318	308	400
Environmental Protection	714	772	753	963
Energy Management	873	1,113	1,104	864
TOTAL PROGRAM DELIVERY EXPENDITURES	**1,937**	**2,203**	**2,165**	**2,227**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

ENVIRONMENTAL PROTECTION SERVICES

Grants and Contributions

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions				
Arctic Energy Alliance - Contribution to deliver energy management programs on behalf of Resources Wildlife and Economic Development.	280	280	280	280
Renewable Energy - The Renewable Energy Incentive Program provides financial assistance to convert conventional electrical and heating systems to renewable energy systems.	-	50	50	93
Energy Conservation - The Energy Conservation program provides financial assistance to support projects that reduce our usage of electrical and heat energy, and water.	300	300	300	304
Contributions - various - Contributions in support of natural resource, environmental and economic development issues.	-	-	-	36
TOTAL CONTRIBUTIONS	**580**	**630**	**630**	**713**

RESOURCE MANAGEMENT & ECONOMIC DEVELOPMENT

This Activity consists of Investment and Economic Analysis, the Business Development Corporation, Wildlife and Fisheries, Minerals, Oil and Gas, Parks and Tourism, and Diamond Projects. With general responsibilities for strategies, plans and programs to develop the NWT business community, Investment and Economic Analysis provides expert advice, coordination and support to a number of sectors including business, arts and crafts, trade and investment, manufacturing and marketing, and acts as a link to national and international businesses and organizations. The Division also provides support to the Business Development Corporation and makes recommendations concerning its planning and operations.

The Business Development Corporation pursues investments in, and for establishing, business enterprises, particularly in smaller communities where the prospects for profit are weak but where employment dividends are high. The Corporation is also responsible for making business development loans to higher risk entrepreneurial ventures where conventional lending institutions are not prepared to participate. The Corporation also manages the Business Development Fund, Small Business Grants, Community Transfer Iniatives, and the Community Futures Program.

Wildlife and Fisheries is responsible for maintaining productive populations of all native wildlife in their natural habitats, encouraging the wise use of wildlife populations within the limits of sustainable yield and encouraging the active participation of northern, residents in the management of wildlife resources. In addition to assistance programs that are designed to support the hunting and trapping economy, support is provided to resource user organizations to enable them to become more involved in wildlife management. Wildlife and Fisheries is also responsible for developing plans and programs for the sustainable development of the fisheries resource including the administration of the sport fishery.

Minerals, Oil and Gas participates in developing and coordinating plans for the transfer of provincial-type responsibilities from DIAND to the GNWT with respect to oil, gas and mineral resources. It also participates in developing strategies to increase economic benefits from resource development to NWT residents and businesses and works with communities and other government departments and agencies to identify and realize opportunities from resource extraction activities in the North.

Diamond Projects is responsible for addressing the need for developing diamond value added industries in the NWT including sorting, cutting, polishing, grading, jewelry manufacturing, and marketing. The Division coordinates development, review, evaluation and assessment of proposals, and develops programs to address: access to diamonds, development of a skilled work force, taxation issues, availability of financing, regulation of the new industry (trade), the need for an efficient polished distribution system and an effective marketing of polished diamonds and diamond products, and security.

Parks and Tourism provides for the development, operation and maintenance of public tourism facilities such as parks, visitor centres, interpretive displays, and promotional signs. It also supports strategic tourism development by providing guidance and resources to the NWT Arctic Tourism Association.

RESOURCE MANAGEMENT & ECONOMIC DEVELOPMENT

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	14,775	14,189	13,716	12,610
Grants and Contributions	12,018	12,562	12,562	12,203
Other Expenses	9,030	8,961	8,961	10,520
Amortization	447	373	358	321
TOTAL OPERATIONS EXPENSE	**36,270**	**36,085**	**35,597**	**35,654**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	14,286	12,085	12,471	11,704
Accumulated amortization	(3,049)	(2,676)	(2,688)	(2,355)
Net book value	11,237	9,409	9,783	9,349
CHANGES IN BUDGET YEAR				
Assets put into service during the year	1,597	2,201	1,120	381
Disposals	-	-	-	-
Amortization expense	(447)	(373)	(358)	(321)
END OF THE YEAR				
Net book value of assets in service	**12,387**	**11,237**	**10,545**	**9,409**
Work in progress	913	1,125	2,650	1,084
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**13,300**	**12,362**	**13,195**	**10,493**

RESOURCE MANAGEMENT & ECONOMIC DEVELOPMENT

Program Delivery Details

	(thousands of dollars)			
	2003/2004 Main Estimates	**2002/2003 Revised Estimates**	**2002/2003 Main Estimates**	**2001/2002 Actuals**
Program				
Business Development Corporation	8,315	8,160	8,141	7,727
Investment & Economic Analysis	4,823	4,977	4,869	4,455
Wildlife & Fisheries	12,672	12,642	12,409	11,934
Minerals Oil and Gas	2,719	2,673	2,625	3,797
Diamond Projects	1,273	1,260	1,248	1,445
Parks & Tourism	6,021	6,000	5,947	5,975
TOTAL PROGRAM DELIVERY EXPENDITURES	**35,823**	**35,712**	**35,239**	**35,333**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

RESOURCE MANAGEMENT & ECONOMIC DEVELOPMENT

Grants and Contributions

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Grants				
Disaster Compensation - Grants are available to hunters and trappers to replace equipment lost as a result of natural disaster.	15	15	15	16
Humane Trap Development - Grants to inventors working on the development of humane trapping devices.	5	5	5	-
Fur Price Program - Grants to trappers in the form of a minimum price for selected species of fur. The grant is available on good quality, well handled pelts.	345	345	345	158
West Kitikmeot Slave Study Grant-in-Kind - To provide office accommodation for this cost shared program with the Government of Canada, and a coalition of Industry, Aboriginal and environmental organizations.	-	-	-	26
Grants - various - Grants in support of natural resource, environmental and economic development issues.	-	-	-	5
TOTAL GRANTS	**365**	**365**	**365**	**205**

RESOURCE MANAGEMENT & ECONOMIC DEVELOPMENT

Grants and Contributions (continued)

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Contributions				
Wildlife Management Boards - Contributions in support of wildlife management boards recognized by the Minister of Resources, Wildlife and Economic Development.	78	78	78	69
Local Wildlife Committees - Contributions to provide administrative support to hunters and trappers associations or band councils which provide similar services.	258	258	258	241
Community Harvester Assistance Program - Contributions to local wildlife committees which have been recognized by the Minister of Resources, Wildlife and Economic Development to provide assistance to resource harvesters.	473	473	473	429
Support to Fur Industry - Contributions to organizations recognized by the Minister of Resources, Wildlife and Economic Development as having an interest in the promotion of the fur industry.	15	15	15	15
Western Harvester Support Program - Contributions provided to regional or community Aboriginal organizations and matched by an equal amount by these organizations to establish harvest support programs to promote the local renewable resource economy.	149	392	392	392

RESOURCE MANAGEMENT & ECONOMIC DEVELOPMENT

Grants and Contributions (continued)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Industry Assistance - To provide funding to businesses recognized by the Minister of Resources, Wildlife and Economic Development as being a fundamental industry.	-	-	-	177
Prospectors' Assistance Program - Contributions for prospector grubstakes.	90	90	90	85
Canadian Energy Research Institute - Contributions to provide sponsorship funding to the Canadian Energy Research Institute for research into the economics of long term energy supply in the Northwest Territories and energy economics generally.	25	25	25	25
Northern Accord Contributions - Contributions to enable Aboriginal organizations to participate in the development and implementation of a Northern Accord.	-	105	105	5
Great Northern Arts Festival - This festival is recognized as a major opportunity for artists to compare styles, methods, and other knowledge such as the acquisition of raw materials, therefore enhancing development of skills and knowledge amongst participants.	25	25	25	45
Diamond Industry Funding - To provide assistance to enterprises taking advantage of diamond exploration and development.	20	150	150	-

RESOURCE MANAGEMENT & ECONOMIC DEVELOPMENT

Grants and Contributions (continued)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Commercial Fisheries - Contributions to support development of commercial fisheries by offsetting high freight or production costs.	395	395	395	394
Business Development Corporation - A contribution to the Corporation, which represents an amalgation of the former NWT Business Credit Corporation and the NWT Development Corporation. This Corporation will also administer the Department's Community Futures Program, Community Transfer Initiatives as well as Grants to Small Business and the Business Development Fund.	7,602	7,448	7,448	7,058
Community Transfer Initiatives - Contributions to provide funding for the services of a Wildlife Officer in Fort Good Hope.	73	73	73	73
Tourism Industry Marketing Contribution A contribution to partially fund core administration for the Northwest Territories Tourism Associations.	921	921	921	1,121
Tourism Strategies - A contribution to the Northwest Territories Arctic Tourism to promote the NWT and its products in National and International markets.	900	900	900	700

RESOURCE MANAGEMENT & ECONOMIC DEVELOPMENT

Grants and Contributions (continued)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
West Kitikmeot Slave Study - This is a cost shared program with the Government of Canada and a coalition of industry, aboriginal organizations and environmental organizations.	129	349	349	102
Hook Lake Bison Recovery - A contribution to improve the ecological, cultural and economic value of bison to northern communities and to Canada.	125	125	125	125
Interim Resource Management Agreement - (IRMA) is a program intended to help strengthen the ability of Aboriginal communities in unsettled claim areas in the NWT to participate in land and resource management processes affecting their surrounding land use areas.	375	375	375	375
Contributions - various - Contributions in support of natural resource, environmental and economic development issues.	-	-	-	567
TOTAL CONTRIBUTIONS	**11,653**	**12,197**	**12,197**	**11,998**
TOTAL GRANTS AND CONTRIBUTIONS	**12,018**	**12,562**	**12,562**	**12,203**

FORESTMANAGEMENT

Activity Description

This activity consists of Program Management, Fire Suppression and Forest Development.

Program Management is concerned with the provision of services and support to forest management initiatives at the Regional and Territorial level. The activity includes forest fire presuppression, telecommunications and systems services, and forest science research and planning, training and standards, and supply and services in support of programs. Presuppression activities include the provision of contract aircraft (including air tankers), personnel and services in support of forest fire operations, and the training, outfitting and supplying of forest fire response teams to maintain a readiness for forest fire activity. Telecommunications services supplies communications and technological services in support of forest management operations at the Regional and Territorial level and includes operation and maintenance of a communications and lightning location network in the Western Arctic. Forest Science and planning provides weather analysis and forecasting services in support of forest fire response planning, and geographic analysis and information services in support of forest management decision-making across the Northwest Territories.

The Fire Suppression task establishes and implements forest fire management plans according to the Forest Fire Management Policy. Fire Suppression is concerned with the protection of people, property and forest areas from wildfire and the use of prescribed burning for the attainment of forest management and other land use objectives. The programs are conducted in a manner that considers environmental, social and economic criteria affecting the residents of forest areas.

The Forest Development task concerns the management and administration of the forest resources of the Northwest Territories. Timber Cutting Permits and Timber Cutting Licenses are issued to control and manage harvest operations. Forest inventories are prepared to identify the location and state of the forest resources. Silviculture programs include site preparation, planting and seeding to ensure the sustainability of the forests and consideration of methods and procedures for the management of forests for future generations. Management plans are developed to provide long term strategies for the sustainable development of the forest resource.

FOREST MANAGEMENT

Budget Summary

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
OPERATIONS EXPENSE				
Compensation and Benefits	7,499	7,624	7,434	6,817
Grants and Contributions	100	100	100	-
Other Expenses	21,959	20,693	20,693	17,307
Amortization	517	479	459	468
TOTAL OPERATIONS EXPENSE	**30,075**	**28,896**	**28,686**	**24,592**
CHANGES IN CAPITAL ASSETS AND AMORTIZATION				
BEGINNING OF THE YEAR				
Cost of assets in service	14,036	13,586	13,477	13,586
Accumulated amortization	(6,564)	(6,085)	(6,087)	(5,617)
Net book value	7,472	7,501	7,390	7,969
CHANGES IN BUDGET YEAR				
Assets put into service during the year	1,035	450	125	-
Disposals	-	-	-	-
Amortization expense	(517)	(479)	(459)	(468)
END OF THE YEAR				
Net book value of assets in service	**7,990**	**7,472**	**7,056**	**7,501**
Work in progress	530	15	215	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**8,520**	**7,487**	**7,271**	**7,501**

FOREST MANAGEMENT

Program Delivery Details

	(thousands of dollars)			
	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Program				
Program Management and Presuppression	18,799	17,624	17,476	17,015
Fire Suppression	7,458	7,458	7,458	4,303
Forest Development	3,301	3,335	3,293	2,806
TOTAL PROGRAM DELIVERY EXPENDITURES	**29,558**	**28,417**	**28,227**	**24,124**

The above amounts reflect only the direct program delivery costs and do not include the corporate or administrative costs of the department.

FOREST MANAGEMENT

Grants and Contributions

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Grants				
Fire Damage Compensation - Grants are available to hunters or trappers to replace equipment lost as a result of natural disasters.	100	100	100	-
TOTAL GRANTS	**100**	**100**	**100**	**-**
TOTAL GRANTS AND CONTRIBUTIONS	**100**	**100**	**100**	**-**

ACTIVE POSITIONS

	2003/2004 Main Estimates	2002/2003 Main Estimates
Headquarters		
Indeterminate full time	160	141
Indeterminate part time	2	-
Seasonal	-	-
Casual	23	23
	185	164
North Slave		
Indeterminate full time	25	26
Indeterminate part time	-	-
Seasonal	14	16
Casual	2	2
	41	44
Fort Smith		
Indeterminate full time	72	67
Indeterminate part time	-	-
Seasonal	30	32
Casual	6	6
	108	105
Fort Simpson		
Indeterminate full time	24	21
Indeterminate part time	1	-
Seasonal	35	36
Casual	4	4
	64	61
Inuvik		
Indeterminate full time	58	55
Indeterminate part time	-	-
Seasonal	26	32
Casual	4	4
	88	91
Total department		
Indeterminate full time	339	310
Indeterminate part time	3	-
Seasonal	105	116
Casual	39	39
	486	**465**

LEASE COMMITMENTS - INFRASTRUCTURE

(thousands of dollars)

Type of Property	Community	2003/2004 Main Estimates	Future Lease Payments
Transmitter Site (NUP)	Yellowknife	3	20
Forestry Office	Lutsel K'e	36	492
Ren Res Office	Lutsel K'e	11	30
Ren Res Office	Ft. Providence	3	31
Office	Norman Wells	61	61
Office	Hay River Reseve	114	1,430
Office	Inuvik	54	231
Visitors Centre	Inuvik	17	260
		299	2,555

Note: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Fur Marketing Service Revolving Fund

Purpose: To provide working capital for the operation of a fur advance system. Trappers receive interest free advances on fur sent to southern auction houses. More than 1,000 trappers take advantage of this program.

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Authorized Limit	**900**	**900**	**900**	**900**
Operating Results				
Opening Accounts Receivable	103	128	159	149
Advances to Trappers	90	91	150	90
Receipts of Fur Account Loans	(120)	(116)	(120)	(111)
Closing Accounts Receivable (Note 1 & 2)	**73**	**103**	**189**	**128**

Notes:

1) Some fur remains unsold at auction for extended periods. The spring sale proceeds which are received after fiscal year end pay off most of the remaining advances from the season's trapping.

2) Direct recovery from individuals is necessary if the fur sells for less than the advance amount.

Details of Work Performed on Behalf of Others

	(thousands of dollars)			
	2003/2004 Main Estimates	**2002/2003 Revised Estimates**	**2002/2003 Main Estimates**	**2001/2002 Actuals**
Inuvialuit Participation Costs - A Contribution Agreement respecting the implementation of the Inuvialuit Final Agreeement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories came into effect on April 1, 1994. Under the terms of this contribution agreement, funding is provided to the Department of Resources, Wildlife and Economic Development to undertake activities for which it is responsible pursuant to the Inuvialuit Final Agreement.	2,988	3,206	2,875	2,727
Gwich'in Implementation - A Bilateral Funding Agreement respecting the implementation of the Gwich'in Final Agreement between the Department of Indian and Northern Affairs and Northern Development and the Government of the Northwest Territories came into effect on December 22, 1992. Under the terms of this contribution agreement, funding is provided to the Department of Resources, Wildlife and Economic Development to undertake activities for which it is responsible pursuant to the implementation plan.	125	100	133	132
Sahtu Implementation - A Bilateral funding Agreement respecting the implementation of the Sahtu Final Agreement between the Department of Indian and Northern Affairs and Northern Development and the Government of the Northwest Territories came into effect on June 23, 1994. Under the terms of this contribution agreement, funding is provided to the Department of Resources, Wildlife and Economic Development to undertake activities for which it is responsible pursuant to the implementation Plan.	87	166	147	146

Details of Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
French Language Services - The Canada-NWT Cooperation Agreement for the French Language in the NWT provides funding to various GNWT departments and agencies for the provisions of French language services within the GNWT and its agencies, and for the cost of providing the services in French.	35	35	35	27
Nunavut - Contracting Back of Services - The Government of the Northwest Territories and the Government of Nunavut have entered into agreements for the provision of programs and services by the GNWT for the Government of Nunavut for an interim period to allow Nunavut to build capacity. The Department of Resources, Wildlife and Economic Development has entered into the following Agreements:				
Environmental Protection Services	-	-	-	10
Sahtu GIS Project - Geographic Information System (GIS) Project administered by RWED to meet the growing GIS needs in the Sahtu Settlement Area.	-	28	-	107
Sahtu Banding Project - To study the distribution, harvest locations and survival of northern dabbling ducks at Willow Lake, Mackenzie River Valley, Sahtu, Northwest Territories. Primary funding sources for this project are the Pacific Flyway Council and the United States Fish & Wildlife Service.	-	28	-	24
Bluenose Caribou Herd - Funding provided by Sahtu Renewable Resources Board for joint studies.	-	-	-	35

Details of Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Slave Geological Province - Funding received from the Department of Indian Affairs and Northern Development (DIAND) to work jointly on research and monitoring programs for caribou,grizzly bears and wolves in the West Kitikmeot and North Slave Regions.	-	-	-	160
Northern Contaminants Program - Funding provided by Indian Affairs and Northern Development (DIAND) to Monitor levels of heavy metals and radionuclides in caribou herds.	-	-	-	8
CCAF - Greenhouse Gas Study - Funding provided by Natural Resources Canada for the Development of Strategy to Control Greenhouse Gas Emissions in the Northwest Territories.	-	41	-	20
Bison Control Program - Funding provided by Parks Canada to conduct surveillance flights in and around the Wood Buffalo National Park.	-	25	-	27
WKSS Projects - Funding provided by The West Kitikmeot / Slave Study Society for the Bathurst Caribou Herd Seasonal Movements, Habitat / Vegetation Classification Study and Eskers/Wolves Projects.	-	-	-	30
Secondment - Special Advisor - Secondment to the position of Special Advisor to the Regional Director General, Department of Indian Affairs and Northern Development.	-	130	-	130

Details of Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Acquisition of Digital Data - Funding received from The Department of Indian Affairs and Northern Development (DIAND) for the acquisition of digital satellite data for the Mackenzie Delta, Mackenzie Valley and parts of the Bear and Slave Geological Provinces.	-	-	-	300
Wolverine Study - Cost Share Agreement with the United States Department of Agriculture, Forest Service to test the efficacy of several lures and a hair-snagging device on a free-ranging population of wolverine.	-	75	-	-
Dall Sheep Studies - Funding received from The Foundation of North American Wild Sheep Foundation for studies in the Mackenzie Mountains and Richardson Mountains.	-	16	-	65
Tree Phenology Study - RWED wishes to monitor the progression of tree development in the Inuvik Region. Funding received from Gwich'in Renewable Resources Board to support this activity.	-	3	-	-
Secondment - Manager, Board Relations - Secondment to the position Manager Board Relations, Aboriginal and Territorial Relations, Department of Indian Affairs and Northern Development (DIAND) Canada.	-	86	-	-
Mackenzie Delta Joint Venture - BP Canada Energy Company, Burlington Resources Canada Energy, Chevron Canada Resources and Shell Canada Limited contributed funding in support of various wildlife research projects undertaken by RWED.	-	-	-	207
TOTAL DEPARTMENT	**3,235**	**3,939**	**3,190**	**4,155**

Revenues, Recoveries and Transfer Payments

(thousands of dollars)

	2003/2004 Main Estimates	2002/2003 Revised Estimates	2002/2003 Main Estimates	2001/2002 Actuals
Operations Revenue				
General Revenues				
Timber Permits and Licences	25	50	50	2
Investment Interest	1,600	1,600	1,600	1,187
Hunting and Fishing Licences	750	700	700	888
Parks Merchandise	95	95	95	59
Tourism Establishment Licences	15	15	15	21
Outfitter's Licences	18	18	18	19
Campground User Fees	10	10	10	3
	2,513	**2,488**	**2,488**	**2,179**
Other Recoveries				
Mars Agreement	300	300	300	355
Remote Sensing Recoveries	15	15	15	12
Information and Publications	10	10	10	-
	325	**325**	**325**	**367**
Total Revenues	**2,838**	**2,813**	**2,813**	**2,546**

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CAPITAL ACQUISITION PLAN

SUMMARY OF 2003-2004 CAPITAL INVESTMENT

Department / Activity	2003/2004 Main Estimates (thousands of dollars)	
Executive		
Financial Management Board Secretariat		
Directorate	400	
Government Accounting	200	600
Municipal & Community Affairs		
Land Administration	800	
Community Financial Services	2,000	
Regional Operations	5,253	8,053
Public Works & Services		
Asset Management	200	
Systems and Communications	320	
Petroleum Products	923	1,443
Health & Social Services		
Community Health Programs	2,860	
Health Services Programs	7,644	10,504
Justice		
Registries & Court Services	500	
Community Justice & Corrections	13,592	14,092
Education, Culture & Employment		
Advanced Education and Careers	3,893	
Education and Culture	5,184	9,077
Transportation		
Ferries	280	
Highways	20,193	
Airports	6,523	
Road Licencing & Safety	280	27,276
Resources, Wildlife & Economic Development		
Resource Management & Economic Development	1,385	
Forest Management	1,550	2,935
Total Capital Investment		**73,980**

(thousands of dollars)

Activity / Project	Region / Community	Prior Years' Costs	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	Future Costs	Total
Financial Management Board Secretariat									
Directorate									
	Headquarters								
Technology Service Centre Infrastructure Upgrades and Replacements	Yellowknife	-	100	500	500	-	-	-	1,100
Financial Information System review	Yellowknife	200	200	-	-	-	-	-	400
Methodologies and Tools	Yellowknife	100	100	100	100	-	-	-	400
Total Directorate		**300**	**400**	**600**	**600**	**-**	**-**	**-**	**1,900**
Government Accounting									
	Headquarters								
Financial Information System	Yellowknife	280	200	-	-	-	-	-	480
Total Government Accounting		**280**	**200**	**-**	**-**	**-**	**-**	**-**	**480**
Labour Relations and Compensation Services									
	Headquarters								
PeopleSoft Upgrade	Yellowknife	800	-	-	800	-	-	-	1,600
Total Labour Relations and Compensation Services		**800**	**-**	**-**	**800**	**-**	**-**	**-**	**1,600**
Total Department		**1,380**	**600**	**600**	**1,400**	**-**	**-**	**-**	**3,980**

(thousands of dollars)

Activity / Project	Region / Community	Prior Years' Costs	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	Future Costs	Total
Land Administration									
	Headquarters								
Administration of the Territorial Lands Act - Information System	Yellowknife	-	500	500	500	-	-	-	1,500
	Territorial								
Land Development Fund	Various	-	300	300	300	300	300	-	1,500
		-	**800**	**800**	**800**	**300**	**300**	**-**	**3,000**
Community Financial Services									
	Territorial								
Water/Sewer Deficiences	Various	2,000	2,000	2,000	2,000	2,000	2,000	10,000	22,000
		2,000	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**	**10,000**	**22,000**
Regional Operations									
	Fort Smith								
Solid Waste Disposal	Enterprise	-	-	21	225	5	-	-	251
Water Intake	Fort Providence	695	85	3	-	-	-	-	783
Solid Waste Disposal	Fort Providence	-	-	-	-	21	125	100	246
Maintenance Garage	Fort Resolution	690	2	-	-	-	-	-	692
Sewage/Solid waste	Hay River Reserve	-	25	-	-	-	-	-	25
Parking Garage	Kakisa	120	250	5	-	-	-	-	375
Arena	Lutsel K'e	50	900	1,200	1,800	10	-	-	3,960

			(thousands of dollars)						
Activity / Project	**Region / Community**	**Prior Years' Costs**	**2003-2004**	**2004-2005**	**2005-2006**	**2006-2007**	**2007-2008**	**Future Costs**	**Total**
	Fort Simpson								
Firehall	Jean Marie River	-	-	25	250	5	-	-	280
Firehall	Nahanni Butte	555	5	-	-	-	-	-	560
Sewage/Solid Waste Disposal Sites	Nahanni Butte	200	2	-	-	-	-	-	202
Community Office (Assembly)	Nahanni Butte	-	20	-	-	-	-	-	20
Water Treatment Plant/Truckfill Station	Nahanni Butte	20	-	40	300	10	-	-	370
Community Office	Trout Lake	255	225	10	-	-	-	-	490
Sewage Treatment	Trout Lake	-	-	-	50	-	-	-	50
Firehall	Trout Lake	-	-	35	500	-	-	-	535
Sewage/Solid Waste Site	Wrigley	170	2	-	-	-	-	-	172
Water Treatment Plant/Truckfill Station	Wrigley	120	-	850	10	-	-	-	980
	Inuvik								
Water Treatment Plant/Truckfill	Tsiigehtchic	100	1,000	5	-	-	-	-	1,105
Sewage Lagoon/Solid Waste Site	Tsiigehtchic	-	-	-	31	108	31	-	170
Solid Waste Site	Tuktoyaktuk	440	400	200	-	-	-	-	1,040
Arena (Outdoor Rink)	Colville Lake	70	130	-	-	-	-	-	200
Sewage Disposal Site	Colville Lake	-	-	-	-	-	200	-	200
Solid Waste Site	Colville Lake	40	-	-	-	-	48	200	288
Water Supply	Colville Lake	-	100	1,100	10	-	-	-	1,210
Solid Waste Disposal	Deline	-	40	60	250	250	250	-	850
Solid Waste Disposal	Fort Good Hope	-	-	50	-	-	-	-	50

(thousands of dollars)

Activity / Project	Region / Community	Prior Years' Costs	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	Future Costs	Total
	North Slave								
Sewage/Solid Waste Disposal Sites	Rae Lakes	208	100	300	150	5	-	-	763
Sewage Treatment (Rae)	Rae/Edzo	121	450	250	10	-	-	-	831
Water Treatment Plant (Rae)	Rae/Edzo	325	840	600	10	-	-	-	1,775
Wet Well	Rae/Edzo	-	350	-	-	-	-	-	350
Treated Water Reservior 2	Rae/Edzo	-	250	-	-	-	-	-	250
Intake/Pumphouse (Edzo)	Rae/Edzo	-	-	-	75	750	3	-	828
Water Treatment Plant Upgrade & Intake (Edzo)	Rae/Edzo	-	-	20	75	500	200	-	795
Solid Waste Site Replacement	Rae/Edzo	-	50	400	300	3	-	-	753
Solid Waste Disposal	Wekweti	20	22	155	45	-	-	-	242
Solid Waste Disposal	Dettah	125	-	30	250	100	3	-	508
Total Regional Operations		**4,374**	**5,253**	**5,359**	**4,341**	**1,767**	**860**	**300**	**22,254**
Total Department		**6,374**	**8,053**	**8,159**	**7,141**	**4,067**	**3,160**	**10,300**	**47,254**

(thousands of dollars)

Activity / Project	Region / Community	Prior Years' Costs	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	Future Costs	Total
Public Works and Services									
Asset Management									
	Inuvik								
Office/Warehouse/Shop Upgrade	Inuvik	-	200	-	-	-	-	-	200
MACA Office Upgrade	Inuvik	-	-	200	-	-	-	-	200
Carpentry Shop Upgrade	Inuvik	-	-	-	60	-	-	-	60
		-	**200**	**200**	**60**	**-**	**-**	**-**	**460**
Systems and Communication									
	Headquarters								
Data Recovery Centre	Yellowknife	-	120	-	-	-	-	-	120
Data Center Upgrade	Yellowknife	200	-	-	60	-	-	-	260
Computing and Communications Equipment	Yellowknife	200	200	200	200	-	-	-	800
		400	**320**	**200**	**260**	**-**	**-**	**-**	**1,180**
Petroleum Products									
Replace Fuel Delivery Vehicle	Fort Good Hope	-	-	-	-	180	-	-	180
Tank Farm Capacity Increase/Code Upgrade	Fort Good Hope	-	-	-	344	1,450	1,261	218	3,273
Replace Fuel Delivery Vehicle	Holman	-	-	-	180	-	-	-	180
Tank Farm Upgrade	Holman	1,500	10	-	-	-	-	-	1,510
Tank Farm Improvements/Code Upgrade	Lutselk'e	-	250	650	400	25	-	-	1,325

(thousands of dollars)

Activity / Project	Region / Community	Prior Years' Costs	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	Future Costs	Total
Replace Fuel Delivery Vehicle	Nahanni Butte	-	-	-	130	-	-	-	130
Replace Fuel Delivery Vehicle	Paulatuk	-	-	-	-	180	-	-	180
Replace Fuel Delivery Vehicle	Rae Lakes	-	-	170	-	-	-	-	170
Tank Farm Increase Capacity/Environmental	Rae Lakes	-	293	1,128	963	303	23	-	2,710
Replace Fuel Delivery Vehicle	Sachs Harbour	-	-	-	-	-	180	-	180
Tank Farm Upgrade	Sachs Harbour	-	-	-	-	-	190	-	190
Diesel Capacity Increase	Tsiigehtchic	150	200	5	-	-	-	-	355
Tank Farm Capacity Increase/Code Upgrade	Tulita	-	-	-	-	283	1,325	748	2,356
Replace Fuel Delivery Vehicle	Wha Ti	-	170	-	-	-	-	-	170
		1,650	**923**	**1,953**	**2,017**	**2,421**	**2,979**	**966**	**12,909**
Total Department		**2,050**	**1,443**	**2,353**	**2,337**	**2,421**	**2,979**	**966**	**14,549**

(thousands of dollars)

Activity / Project	Region / Community	Prior Years' Costs	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	Future Costs	Total
Health and Social Services									
Community Health Programs									
	Fort Simpson								
Health Centre	Fort Providence	-	-	575	-	-	-	-	575
	Fort Smith								
Health Centre	Fort Smith	272	-	690	6,000	3,690	-	-	10,652
HH Williams Memorial Hospital	Hay River	200	460	1,920	8,610	-	-	-	11,190
	Headquarters								
Ultrasound Colour Doppler - Stanton	Yellowknife	-	-	-	-	324	-	-	324
Stanton Regional Hospital	Yellowknife	-	-	115	240	2,460	-	-	2,815
Telehealth : Site Expansion	Yellowknife	84	-	690	720	738	756	-	2,988
Community Health Information System	Yellowknife	150	250	175	475	-	-	-	1,050
Northern Health Information Management System	Yellowknife	400	650	600	-	-	-	-	1,650
Medical Travel System	Yellowknife	250	350	200	-	-	-	-	800
Public Health Information System	Yellowknife								
- disease registry	Yellowknife	300	200	-	-	-	-	-	500
- immunization system	Yellowknife	-	100	-	-	-	-	-	100
Vital Statistics	Yellowknife	250	150	125	-	-	-	-	525
Children and Family Information System	Yellowknife	200	-	200	200	-	-	-	600
Patient and Hospital Scheduling System	Yellowknife	100	700	600	300	-	-	-	1,700

(thousands of dollars)

Activity / Project	Region / Community	Prior Years' Costs	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	Future Costs	Total
Electronic Medical and Patient Records	Yellowknife	-	-	250	1,250	-	-	-	1,500
		2,206	**2,860**	**6,140**	**17,795**	**7,212**	**756**	**-**	**36,969**
Health Services Programs									
	Inuvik								
Health Centre	Holman	620	1,725	-	-	-	-	-	2,345
Regional Hospital	Inuvik	42,333	1,354	-	-	-	-	-	43,687
Health Centre	Sachs Harbour	300	2,099	-	-	-	-	-	2,399
	Headquaters								
Children's Territorial Treatment Centre	Yellowknife	-	907	2,400	-	-	-	-	3,307
	Territorial								
Equipment over $50,000 * Shortfall	Various	-	1,150	1,200	-	-	-	-	2,350
Small Cap	Various	-	409	382	108	852	1,188	-	2,939
Total Health Services Programs		43,253	7,644	3,982	108	852	1,188	-	57,027
Total Department		**45,459**	**10,504**	**10,122**	**17,903**	**8,064**	**1,944**	**-**	**93,996**

(thousands of dollars)

Activity / Project	Region / Community	Prior Years' Costs	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	Future Costs	Total
Justice									
Registries and Court Services									
	Headquarters								
Maintenance Enforcement Replacement Program	Yellowknife	70	150	-	-	-	-	-	220
Community Justice Information System	Yellowknife	70	150	-	-	-	-	-	220
Legal Aid Information System	Yellowknife	135	200	-	-	-	-	-	335
Legal Registries Document Imaging	Yellowknife	400	-	-	-	-	-	-	400
Total Registries and Court Services		**675**	**500**	**-**	**-**	**-**	**-**	**-**	**1,175**
Community Justice and Corrections									
	Headquarters								
Northslave Correctional Centre	Yellowknife	36,144	13,411	-	-	-	-	-	49,555
Northslave Young Offenders Facility - Perimeter Fencing	Yellowknife	-	-	-	184	-	-	-	184
Office Space Retrofit	Yellowknife	-	-	184	-	-	-	-	184
	Fort Smith								
Dene K'onia Young Offenders Facility - Replace	Hay River	-	-	590	10	-	-	-	600
South Mackenzie Correctional Centre - Classroom	Hay River	-	-	100	700	10	-	-	810
South Mackenzie Correctional Centre - Heating / Ventilation/ Air Conditioning - Heat Recovery	Hay River	-	-	-	-	94	-	-	94

			(thousands of dollars)						
Activity / Project	**Region / Community**	**Prior Years' Costs**	**2003-2004**	**2004-2005**	**2005-2006**	**2006-2007**	**2007-2008**	**Future Costs**	**Total**
South Mackenzie Correctional Centre - Interior Painting	Hay River	-	-	-	-	90	-	-	90
South Mackenzie Correctional Centre - Roof Patching	Hay River	-	50	-	-	-	-	-	50
River Ridge Young Offenders Facility - Cooling Equipment	Fort Smith	-	-	-	-	-	65	-	65
River Ridge Young Offenders Facility - Roof Replacement	Fort Smith	-	131	-	-	-	-	-	131
Territorial Womens Correctional Centre - Replacement	Fort Smith	-	-	250	1,000	2,030	7,110	-	10,390
Total Community Justice and Corrections		**36,144**	**13,592**	**1,124**	**1,894**	**2,224**	**7,175**	**-**	**62,153**
Total Department		**36,819**	**14,092**	**1,124**	**1,894**	**2,224**	**7,175**	**-**	**63,328**

(thousands of dollars)

Activity / Project	Region / Community	Prior Years' Costs	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	Future Costs	Total
Education, Culture and Employment									
Advanced Education & Careers									
	Fort Smith								
Student Housing - Replacement	Fort Smith	-	-	202	625	637	640	10	2,115
Brown Apartments	Fort Smith	-	-	153	782	628	10	-	1,573
Green House Apartments	Fort Smith	-	149	767	616	10	-	-	1,541
Lowboy Trailer	Fort Smith	-	-	-	-	-	74	-	74
McCoy Hiboy Trailer	Fort Smith	-	-	-	-	-	74	-	74
	Inuvik								
New Aurora Campus	Inuvik	8,044	2,794	1,273	-	-	-	-	12,111
	Headquarters								
Case Management Administration System - System Enhancements	Yellowknife	525	350	500	350	-	-	-	1,725
Case Management Administration System - Document Management	Yellowknife	125	-	325	-	-	-	-	450
	Territorial								
Capital Upgrades to College Buildings	Various	-	300	300	300	300	300	-	1,500
Office/Career Centre Renovation	Various	-	300	-	-	-	-	-	300
Total Advanced Education & Careers		**8,694**	**3,893**	**3,520**	**2,672**	**1,575**	**1,098**	**10**	**21,462**

(thousands of dollars)

Activity / Project	Region / Community	Prior Years' Costs	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	Future Costs	Total
Education & Culture									
	Fort Smith								
Princess Alexandra School	Hay River	6,148	10	-	-	-	-	-	6,158
New French First Language School	Hay River	-	10	2,059	10	-	-	-	2,079
Centenial Library - Renovations	Hay River	-	-	-	-	260	-	-	260
Centenial Library - Roof Upgrade	Hay River	-	250	-	-	-	-	-	250
	Inuvik								
Chief Tselihye School	Fort Good Hope	-	-	-	15	851	4,340	3,525	8,731
Helen Kalvak Elihakvik Elementary	Holman	4,243	10	-	-	-	-	-	4,253
Sir Alexander Mackenzie School	Inuvik	30	-	1,521	6,118	3,746	15	-	11,430
Samuel Hearne Secondary School	Inuvik	-	-	-	-	15	1,734	12,144	13,893
Chief Albert Wright School	Tulita	-	945	10	-	-	-	-	955
Mangilaluk School Addition	Tuktoyaktuk	-	-	-	-	-	250	2,250	2,500
	Territorial								
Community High Schools/Technical Upgrades	Various	-	500	500	500	500	500	-	2,500
	Headquarters								
Case Management Administration System - Student Records	Yellowknife	-	500	175	-	-	-	-	675
Sir John Franklin High School Envelope Upgrade	Yellowknife	-	-	730	-	-	-	-	730
Prince of Wales Heritage Centre	Yellowknife	2,976	2,959	-	1,062	1,866	18	-	8,882

Total Education & Culture	13,397	5,184	4,995	7,705	7,237	6,857	17,919	63,295
Total Department	22,091	9,077	8,515	10,378	8,813	7,955	17,929	84,758

Activity / Project	Region / Community	Prior Years' Costs	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	Future Costs	Total
		(thousands of dollars)							
Airports									
	Fort Smith								
New Perimeter/Safety Fencing	Fort Resolution	-	50	-	-	-	-	-	50
Airport Maintenance Garage	Fort Smith	65	5	-	-	-	-	-	70
Grader	Fort Smith	-	-	-	-	-	250	-	250
Snowblower	Fort Smith	-	-	-	-	-	250		250
Apron 01 Surfacing	Fort Smith	-	-	-	-	5	30	5	40
Airport Relocate Fuel Tank Dispensers	Hay River	-	-	-	5	75	5	-	85
Perimeter Fencing	Hay River	-	-	-	-	5	150	-	155
Service Truck	Hay River	-	-	-	50	-	-	-	50
Plow Truck	Hay River	-	-	-	-	200	-	-	200
Snowblower	Hay River	-	-	-	-	-	250	-	250
Runway Stabilization	Lutsel K'e	-	-	-	-	185	-	-	185
	Fort Simpson								
Install Powerline to Obstruction Beacon	Fort Liard	-	68	-	-	-	-	-	68
Snowblower	Fort Liard	-	-	250	-	-	-	-	250
Air Terminal Building	Fort Simpson	251	250	10	-	-	-	-	511
Sweeper, Airports	Fort Simpson	-	-	-	-	200	-	-	200
Grader, Airports	Fort Simpson	-	-	-	-	250	-	-	250
Snowblower	Fort Simpson	-	-	-	250	-	-	-	250
Runway 13-31 Drainage Improvements	Fort Simpson	-	100	-	-	-	-	-	100
Resurface Apron/Runway/Taxiway	Fort Simpson	-	-	-	10	250	30	-	290
Tractor	Fort Simspon	-	-	-	-	-	50	-	50
Resurface Apron/Runway/Taxiway	Jean Marie River	-	-	-	60	-	-	-	60

					(thousands of dollars)				
Activity / Project	**Region / Community**	**Prior Years' Costs**	**2003-2004**	**2004-2005**	**2005-2006**	**2006-2007**	**2007-2008**	**Future Costs**	**Total**
	Inuvik								
Replace Airfield Lighting	Aklavik	526	5	-	-	-	-	-	531
Snowblower	Aklavik	-	250	-	-	-	-	-	250
Runway Stabilization	Aklavik	-	191	-	-	-	-	-	191
Runway Stabilization	Deline	-	-	-	-	250	-	-	250
Runway Stabilization	Fort Good Hope	-	-	-	-	-	424	-	424
Snowblower	Fort Good Hope	-	-	-	250	-	-	-	250
Snowblower	Fort McPherson	-	-	-	250	-	-	-	250
Snowblower	Holman	-	-	-	-	-	250	-	250
Airport 3 Bay Maintenance Garage	Inuvik	1,448	310	-	-	-	-	-	1,758
Resurface Apron/Runway/Taxiway	Inuvik	1,517	3,649	10	-	-	-	-	5,176
Sander	Inuvik	-	-	-	-	-	50	-	50
Line Marker	Inuvik	-	-	-	65	-	-	-	65
Sweeper	Inuvik	-	-	-	200	-	-	-	200
Plow Truck	Inuvik	-	-	-	-	200	-	-	200
Grader	Inuvik	-	-	220	-	-	-	-	220
Carparks & Roads Surfacing	Inuvik	-	150	10	-	-	-	-	160
Dump Truck	Inuvik Territorial	-	-	150	-	-	-	-	150
Dump Truck	Inuvik Territorial	-	-	-	-	150	-	-	150
Dump Truck	Inuvik Territorial	-	-	-	-	150	-	-	150
Loader	Inuvik Territorial	-	-	-	-	250	-	-	250
Resurface Apron/Runway/Taxiway	Norman Wells	150	20	3,500	10	-	-	-	3,680
Perimeter Fencing	Norman Wells	-	-	182	-	-	-	-	182
Plow Truck	Norman Wells	-	200	-	-	-	-	-	200
Replace Airfield Lighting	Norman Wells	-	-	-	10	650	10	-	670
Replace Airfield Lighting	Sachs Harbour	1,523	10	-	-	-	-	-	1,533
Plow Truck	Tuktoyaktuk	-	-	200	-	-	-	-	200

(thousands of dollars)

Activity / Project	Region / Community	Prior Years' Costs	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	Future Costs	Total
Loader	Tuktoyaktuk	-	200	-	-	-	-	-	200
Field Electrical Centre	Tuktoyaktuk	-	-	-	-	-	120	-	120
Air Terminal Building	Tulita	350	10	-	-	-	-	-	360
Replace Airfield Lighting	Tulita	1,464	480	10	-	-	-	-	1,954
Snowblower	Tulita	-	-	250	-	-	-	-	250
Runway Stabilization	Tulita	-	-	-	250	-	-	-	250
	North Slave								
Grader	Wekweti	-	115	-	-	-	-	-	115
Air Terminal Building	Wha Ti	258	10	-	-	-	-	-	268
Runway Stabilization	Wha Ti	-	-	150	-	-	-	-	150
Runway 15-33 Surfacing	Yellowknife	-	-	20	3,700	500	-	-	4,220
Tar Machine	Yellowknife	-	-	-	80	-	-	-	80
Tractor	Yellowknife	-	-	-	100	-	-	-	100
Plow Truck	Yellowknife	-	-	200	-	-	-	-	200
Sweeper	Yellowknife	-	-	-	200	-	-	-	200
Snowblower	Yellowknife	-	-	-	-	250	-	-	250
Taxiway H Surfacing	Yellowknife	-	-	-	105	-	-	-	105
Airport Combined Services Building	Yellowknife	-	200	2,400	3	-	-	-	2,603
High Intensity Approach Lights 33	Yellowknife	-	-	-	-	-	5	525	530
Runway Edge Lighting 09/27	Yellowknife	-	-	-	-	-	5	550	555
Runway Edge Lighting 15/33	Yellowknife	-	-	-	10	675	5	-	690
Carparks & Roads (Older) Surfacing	Yellowknife	-	-	-	-	600	-	-	600
Taxiway A,B,C,D,E Overlay	Yellowknife	-	-	1,100	10	-	-	-	1,110
Snowblower	Yellowknife	-	250	-	-	-	-	-	250
Total Airports		**7,552**	**6,523**	**8,662**	**5,618**	**4,845**	**1,884**	**1,080**	**36,164**

(thousands of dollars)

Activity / Project	Region / Community	Prior Years' Costs	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	Future Costs	Total
Highways									
	Fort Smith								
Asphalt Storage Tank	Hay River	-	-	70	-	-	-	-	70
Asphalt Storage Tank	Enterprise	-	-	70	-	-	-	-	70
Asphalt Storage Tank	Fort Smith	-	-	-	-	70	-	-	70
Hwy 5 Culvert Replacement	Various	-	300	300	300	250	250	-	1,400
Hwy 5 km 0-266	Various	-	-	500	500	500	500	-	2,000
Hwy 6 km 0-90	Various	-	-	500	500	500	500	-	2,000
Hwy 1 Kakisa River Bridge km 169.8	Kakisa	-	-	550	-	-	-	-	550
	Fort Simpson								
Salt Shed & Sand/Salt Storage Compound	Fort Liard	-	175	-	-	-	-	-	175
Crawler Tractor	Fort Providence	-	-	330	-	-	-	-	330
Salt Shed & Sand/Salt Storage Compound	Fort Simpson	-	175	-	-	-	-	-	175
	Inuvik								
Winter Road - Colville Lake	Colville Lake	-	100	-	-	-	-	-	100
Hwy 8 km 259-272.5	Various	-	-	500	-	-	-	-	500
Hwy 8 km 0-259	Various	-	4,000	4,000	4,000	4,000	2,500	-	18,500
Mackenzie Winter Road Bridges	Various	-	3,800	3,600	2,000	2,000	-	-	11,400
	North Slave								
Crawler Tractor	Edzo	-	-	300	-	-	-	-	300
Asphalt Storage Tank	Yellowknife	-	70	-	-	-	-	-	70
Hwy 3 km 244-338.8	Various	12,592	8,679	9,829	4,000	3,000	3,000	-	41,100
Hwy 4 0-69.2	Various	-	800	1,000	1,000	1,000	500	-	4,300

(thousands of dollars)

Activity / Project	Region / Community	Prior Years' Costs	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	Future Costs	Total
	Territorial								
Mobile Equipment	Various	-	694	355	1,386	748	735	-	3,918
Public Highway Access Roads	Various	-	1,000	-	-	-	-		1,000
Hwy 1 km 188-457	Various	-	-	1,500	500	500	500	-	3,000
Various Highway Chipseal Overlay Program	Various	-	-	3,000	3,000	3,000	3,000	-	12,000
Various Highway Pavement Overlay Program	Various	-	-	1,000	1,000	1,000	1,000	-	4,000
Highway Culverts Various Locations	Various	-	400	400	400	400	1,000	-	2,600
Rehab/Replace Hwy Maintenance Camps	Various	-	-	250	250	250	250	-	1,000
Upgrades to Sand/Salt Storage Compounds	Various	-	-	250	250	250	250	-	1,000
Various Bridges Programs	Various	-	-	360	360	360	360	-	1,440
Winter Road Grade Improvements, Various Locations	Various	-	-	150	150	150	150	-	600
Total Highways		**12,592**	**20,193**	**28,814**	**19,596**	**17,978**	**14,495**	-	**113,668**

(thousands of dollars)

Activity / Project	Region / Community	Prior Years' Costs	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	Future Costs	Total
Ferries									
	Fort Smith								
Hay River # 2 Barge	Hay River	-	-	-	-	100	-	-	100
	Fort Simpson								
Lafferty Ferry	Fort Liard	-	-	-	30	-	-	-	30
Dory Point Slipways/Haulout Area	Fort Providence	-	-	100	-	-	-	-	100
Merv Hardie Ferry	Fort Providence	-	-	125	-	-	-	-	125
Dory Point Haul Out Winches (2)	Fort Providence	-	-	-	-	50	-	-	50
Ndulee Generator	Fort Simpson	-	50	-	-	-	-	-	50
Liard River Slipways/Haulout Area	Fort Simpson	-	-	100	-	-	-	-	100
Johnny Berens Ferry	Fort Simpson	-	50	-	-	-	120	-	170
	Inuvik								
Peel River Haul Out Winches (2)	Fort McPherson	-	-	50	-	-	-	-	50
Peel River Generator	Fort McPherson	-	-	-	-	50	-	-	50
Peel River Haul Out Area	Fort McPherson	-	-	50	-	-	-	-	50
Dory Point Small Shop	Fort Providence	-	-	-	170	-	-	-	170
Tsiigehtchic Haul Out Winches (2)	Tsiigehtchic	-	50	-	-	-	-	-	50
Louis Cardinal Ferry	Tsiigehtchic	-	80	75	50	-	-	-	205
Tsiigehtchic Generator	Tsiigehtchic	-	50	-	-	-	-	-	50
Tsiigehtchic Slipways/Haulout Area	Tsiigehtchic	-	-	-	100	-	-	-	100
Total Ferries		-	280	500	350	200	120	-	1,450

		(thousands of dollars)							
Activity / Project	**Region / Community**	**Prior Years' Costs**	**2003-2004**	**2004-2005**	**2005-2006**	**2006-2007**	**2007-2008**	**Future Costs**	**Total**
Road Licsencing and Safety									
	Fort Simpson								
Weigh Scale Site Preparation	Fort Liard	-	-	-	50	-	-	-	50
Weigh Scale Building	Fort Liard	-	-	-	180	-	-	-	180
	Inuvik								
Weigh Scale Pads & Approaches	Inuvik	-	-	50	-	-	-	-	50
Weigh Scale Building	Inuvik	-	180	-	-	-	-	-	180
Weigh Scale Site Preparation	Inuvik	-	-	200	-	-	-	-	200
	Headquarters								
Motor Vehicle Information System	Yellowknife	-	100	850	50	-	-	-	1,000
Total Road Licsencing and Safety		-	**280**	**1,100**	**280**	-	-	-	**1,660**
Total Department		**20,144**	**27,276**	**39,076**	**25,844**	**23,023**	**16,499**	**1,080**	**152,942**

			(thousands of dollars)						
Activity / Project	**Region / Community**	**Prior Years' Costs**	**2003-2004**	**2004-2005**	**2005-2006**	**2006-2007**	**2007-2008**	**Future Costs**	**Total**
Resources, Wildlife and Economic Development									
Resource Management and Economic Development									
	Headquarters								
Wildlife Management Information System	Yellowknife	132	-	-	20	-	-	-	152
Fred Henne Park - Changerooms, Beach Area	Territorial	-	-	-	50	-	-	-	50
Fred Henne Park - Sewage Dump Station	Territorial	-	-	-	50	-	-	-	50
Fred Henne Park Wood Compound	Territorial	-	-	50	-	-	-	-	50
Reid Lake Park - Playground Equipment	Territorial	-	-	62	-	-	-	-	62
Highway # 3 - Roadside Pullouts/Outlooks	Territorial	-	-	-	26	100	100	-	226
North Arm Recreation Park Development	Territorial	-	-	39	150	-	-	-	189
Northern Frontier Visitor Centre - Interpretive Display Renovations	Yellowknife	35	40	-	-	-	-	-	75
	Fort Smith								
Dory Point Way Side Park - Day Use Shelter Replacement	Territorial	-	-	75	-	-	-	-	75
Shower Building Construction Ft. Providence	Territorial	-	200	-	-	-	-	-	200
Park Office Ft. Providence	Territorial	-	-	-	200	-	-	-	200

(thousands of dollars)

Activity / Project	Region / Community	Prior Years' Costs	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	Future Costs	Total
Little Buffalo River Crossing Park - Cook Shelter	Territorial	-	-	-	-	-	83	-	83
Lady Evelyn Falls	Territorial	196	100	100	100				496
Campsite Road Improvements - Little Buffalo River	Territorial	-	-	50	-	-	-	-	50
DayUse Shelter Little Buffalo	Territorial	-	-	75	-	-	-	-	75
Site Power - Queen Elizabeth Park	Territorial	-	-	50	-	-	-	-	50
Escarpment Day Use Site	Territorial	-		50	-	-	-	-	50
60 Parallel Generator Replacement	Territorial	-	-	-	-	-	75	-	75
Mission Park	Territorial	-	-	250	200	150	100	750	1,450
Lake Boat Purchase	Lutsel Ke		-	-	-	70	-	-	70
	Fort Simpson								
Highway # 1/3 - Interpretive Signage	Territorial	-	-	50	50	25	45	-	170
Kitchen Shelter Sambaa Deh	Territorial	-	-	20	20	60	-	-	100
Fort Simpson Campgound Electrical	Territorial	-	-	90	50	-	-	-	140
Checkpoint Pullout and Pavillion	Territorial	-	-	50	11	-	-	-	61
	Inuvik								
Gwich'in Park	Territorial	976	250	83	75	-	-	670	2,054
Canol Historic Park	Territorial	547	100	100	500	500	500	-	2,247

Activity / Project	Region / Community	Prior Years' Costs	(thousands of dollars) 2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	Future Costs	Total
Mackenzie Delta Parks - Shower Building	Territorial	20	100	-	-	50	-	-	170
Office Shop Faciltiy	Fort McPherson	-	80	420	30	20	-	-	550
Warehouse	Holman	20	175	10	-	-	-	-	205
Warehouse	Paulatuk	10	180	10	-	-	-	-	200
Office/Shop	Sachs Harbour	30	160	10	-	-	-	-	200
Total Resource Management and Economic Development		**1,966**	**1,385**	**1,644**	**1,532**	**975**	**903**	**1,420**	**9,825**
Forest Management									
	Territorial								
Forest Information Management System	Various	125	-	125	125	-	-	-	375
NWT Spatial Fire Management System	Various	-	-	100	-	-	-	-	100
Forest Operations and Management System	Various	-	-	50	50	-	-	-	100
Lightning Location System	Various	-	75	75	-	-	-	150	300
Fire Operations and Management System - enhancements	Various	50	50	50	-	-	-	-	150
	Headquarters								
Air Tanker Base - Asphalt	Yellowknife	-	-	-	85	-	-	-	85
	Fort Smith								
Mixing Base Tanks	Fort Smith	-	-	-	-	-	50	-	50
Air Tanker Base Building	Fort Smith	-	-	-	20	180	10	-	210

(thousands of dollars)

Activity / Project	Region / Community	Prior Years' Costs	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	Future Costs	Total
Fire Warehouse Renovations	Fort Smith	250	150	-	-	-	-	-	400
Air Tanker Base - Asphalt Upgrade	Hay River	50	300	20	-	-	-	-	370
Mixing Base Tanks	Hay River	-	-	50	50	-	-	-	100
	Fort Simpson								
Mixing Base Tanks	Fort Simpson	-	-	-	-	-	50	-	50
Air Tanker Base - Asphalt	Fort Simpson	-	-	-	-	50	100	-	150
Fuel Dispenser/Tank	Fort Simpson	-	-	-	-	-	50	-	50
Fuel Dispenser/Tank	Wrigley	-	-	-	-	-	50	-	50
	Inuvik								
Mixing Base Tanks	Inuvik	-	-	-	-	-	50	-	50
Shell Lake Office Building	Inuvik	-	75	-	-	-	-	-	75
Shell Lake Bunkhouse	Inuvik	-	-	75	50	-	-	-	125
Air Tanker Base Building	Inuvik	-	-	-	30	200	20	-	250
Air Tanker Base - Asphalt	Norman Wells	100	800	100	-	-	-	-	1,000
Crew Quarters	Aklavik	-	-	50	-	-	-	-	50
Crew Hut	Fort McPherson	15	100	-	-	-	-	-	115
Total Forest Management		**590**	**1,550**	**695**	**410**	**430**	**380**	**150**	**4,205**
Total Department		**2,556**	**2,935**	**2,339**	**1,942**	**1,405**	**1,283**	**1,570**	**14,030**
Total GNWT		**136,873**	**73,980**	**72,288**	**68,839**	**50,017**	**40,995**	**31,845**	**474,837**

GLOSSARY

GLOSSARY

Activity	A division of a Program.
Accumulated Amortization	The total to date of the periodic amortization charges relating to tangible capital assets since they were placed in use.
Amortization	The systematic process of allocating the cost of capital assets to expense for the periods in which they provide benefits. For the purpose of tangible capital asset accounting in the GNWT, amortization is calculated using the straight-line method, which assumes that an equal benefit is received in each year of the asset's estimated useful life. This term is used interchangeably with depreciation and is generally understood to mean the same thing.
Appropriation	A budget approved by the Legislative Assembly that permits obligations to be incurred and expenditures to be made. Appropriations are usually made for fixed amounts and are typically for a period of one year.
Capital Assets in Service	Assets currently being used in the production or supply of goods, delivery of services or program outputs.
Budget	An estimate of proposed expenditures for a given period and the proposed means (revenue estimates) of financing those expenditures.
Capital Asset	Property of a relatively permanent nature used in the operations of the government, and not intended for sale. Capital assets will have a useful life that extends over more than one fiscal period.
Capital Expenditures	An outlay of government resources, normally not of a recurring or continuing nature, for the purchase or construction of a capital asset, or an outlay which increases the expected useful life of an existing capital asset.
Capital Projects	Projects established for the purchase or construction of capital assets. Typically a capital project encompasses a purchase of land or equipment and/or the construction of a building or other facility.
Capital Recovery	Receipt from a second or third party for the acquisition or construction of a capital asset by the Government of the Northwest Territories.
Contribution	A conditional transfer of appropriated funds to a public agency, community government or other organization that is accountable to the government for the use of the funds and fulfillment of the objectives for which the funding is provided.
Control Object	Appropriations for operations expense are further broken down into control objects. The control objects are as follows: • Compensation and Benefits • Grants and Contributions • Other Expenses • Amortization Expense

GLOSSARY

Department	Organizational entity established by Cabinet to deliver programs and services within a specified mandate.
Departmental Overview	A summary of the vision, mission and goals of a government department.
Disposals	Voluntary (through sale, exchange, etc.) or involuntary (through damage or theft) disposal of capital assets. Upon disposal, the net book value of the asset is removed from the accounts.
Estimates	The estimated expenditures, to be approved by the Legislative Assembly, and forecasted revenues, for all government departments.
Expenditure	Funds paid or payable to acquire goods and services, consumed in Government operations or an investment in capital assets.
Financial Management Board	The Financial Management Board is a committee of the Executive Council, consisting of all members of the Executive Council, that is responsible for the financial management and administration of the Government of the Northwest Territories.
Fiscal Year	A consecutive twelve-month period designated as the reporting year of a government or organization. The Government of the Northwest Territories' fiscal year starts April 1 and ends March 31 of the following calendar year.
Goal	A high-level statement of the desired outcome of government activities to be achieved over an unspecified period of time.
Grant	An unconditional transfer of appropriated funds to a public agency, group or organization for which the recipient is, with the exception of meeting the eligibility criteria for the grant, not accountable to the government.
Infrastructure	The permanent facilities and organization structure in place for the purpose of delivering government programs.
Net Book Value	The cost of a tangible capital asset, less both accumulated amortization and the amount of any write-down.
Position	A job description established within the public service. The term "active positions" includes positions that are occupied, or that are temporarily vacant but will be staffed.
Program	The term used in the Government's Financial Information System to describe a department of the GNWT.
Public Agency	A statutory body or territorial corporation specified in Schedule A or B of the Financial Administration Act.
Regions	Geographical sub-divisions of the Northwest Territories for administrative purposes.

GLOSSARY

Tangible Capital Asset	A non-financial asset of physical substance that is purchased, constructed, developed or otherwise acquired and has the following characteristics: • It is held for use in the production or supply of goods, delivery of services or program outputs; • It has a useful life extending beyond one fiscal year and is intended to be used on a continuing basis; and • It is not intended for resale in the ordinary course of operations. • The major categories of tangible capital assets are: - Land (other than land acquired at no cost to the government) - Roads and Bridges - Ferries - Airstrips and Aprons - Buildings - Water and Sewer Works - Leasehold Improvements - Mobile and Heavy Equipment - Other Major Equipment - Major Medical Equipment
Vote	A specific segregation of spending authority into a broad category according to intended use such as operations expenses or capital investment authority.
Work in Progress	Records the value of capital assets under development or construction and not yet substantially complete or in service.

Budget Development Process

Budget Development Process

INTRODUCTION

Commencing with the 1996-97 fiscal year, the Government of the Northwest Territories has used a comprehensive three year business planning approach which guides the development of the Main Estimates. Business planning is a process used by many governments and other organizations to provide a link between strategic planning and resource allocation. Generally, business plans flow from an organization's longer-term strategic plan, but deal with a shorter time frame, propose further information on implementation, and include details on resource allocation.

The Main Estimates reflect the Government of the Northwest Territories' plan of action for the upcoming fiscal year. Specifically, they represent all anticipated expenditures and all anticipated revenues for the fiscal year which commences April 1.

The Main Estimates seek appropriation authority for the fiscal year which begins April 1. The Budget Address, presented by the Minister of Finance at the time of presentation of the Main Estimates, is an integral part of the total budget package. In addition, the Government's Business Plans are tabled in the Legislative Assembly at the time of the Budget Speech and tabling of the Main Estimates.

Many individuals and organizations, both from within the government and from the public have been consulted during the planning and development stages of the budget process. However, the exact content of the Main Estimates is not public until tabled in the Legislative Assembly by the Minister of Finance. Traditionally, the budget presentation process prevents special interest advantages being obtained through advance information on government fiscal initiatives.

PROCESS

The Main Estimates process consists of several phases:

1. ***Fiscal Strategy development.***
2. ***Multi-year Business Plan development and review.***
3. ***Main Estimates development process.***
4. ***Budget Address development.***
5. ***Presentation to the Legislative Assembly.***
6. ***Preparation and entry of budgets into the Financial Information System.***

During the course of any given fiscal year, there are three other processes that are used to monitor and adjust the budget:

7. ***Variance Reporting - Monitoring of Expenditures and Revenues against Budgets.***
8. ***Supplementary Estimates.***
9. ***Results Reporting.***

Budget Development Process

1. *Fiscal Strategy Development*

Under the direction of the Minister of Finance, the Financial Management Board Secretariat prepares a multi-year fiscal framework. The framework is an overview of the projected financial position of the government based on a set of assumptions about revenues, expenditures, and federal transfer payments.

In the development of a fiscal strategy, the framework is used as a modeling tool to project the fiscal position of the government, assuming current policies and trends are maintained, as well as alternate positions based on various policy changes, new policies and new initiatives. This allows the Financial Management Board and Cabinet to assess whether the current mix of expenditures and taxes are appropriate. If the mix cannot be sustained, or change is desired for policy reasons, it allows for an evaluation of alternatives in expenditures, taxation, and borrowing.

Based on the government's current financial position, program objectives and the fiscal alternative chosen, targets for each department are approved by the Financial Management Board and instructions are issued to departments for the development of multi-year business plans.

2. *Multi-year Business Plan Development and Review*

The multi-year business planning approach links strategic planning with resource allocation. The business planning process includes setting goals, developing strategies to achieve the goals, and establishing targets and outcome measures. The Executive Council approves a multi-year Business Plan which sets goals and strategic priorities for the government. The departmental business plans are developed to support the overall Government's goals. As part of the process, departments identify the challenges and pressures confronting them, and map out how to meet those challenges within available resources. Business Plans identify key strategies that each department will implement to achieve its goals, and also identify outcome measures and targets to be achieved.

Multi-year business plans focus on two areas of expenditure:

a) Operations Expense

Departmental planning targets are established by the Financial Management Board. Individual departments develop and document projections of forced expenditure growth in existing programs on the basis of demographics or utilization trends, possible expenditure reductions, required service level increases and other anticipated changes for each departmental program. This is done in accordance with Financial Management Board instructions.

New or expanded programs are justified in relation to government priorities, policy directives, and/or changes to industrial norms or national standards.

Departmental multi-year business plans are submitted for review, analysis, and compilation by the Financial Management Board Secretariat and Cabinet Secretariat before presentation to the Financial Management Board and Cabinet. They are then referred to Legislative Standing Committees for review.

b) Capital Acquisitions

Commencing with the development of the capital acquisition plan for 2002-03, the Government has adopted a revised corporate capital planning process. This process allows for the allocation of available capital funding according to priority and need on a government-wide basis as opposed to the prior process of allocating a capital budget target to individual departments.

Budget Development Process

The first step in the Corporate Capital Planning process is the development of a capital needs assessment. A process was developed to rate all projects, included in the first five years of the needs assessment, according to a common set of criteria.

The rating of the proposed capital projects and the available funding are taken into consideration in developing a preliminary five-year capital acquisition plan. The preliminary five-year plan first reviewed by a Deputy Ministers Steering Committee and secondly by the Financial Management Board prior to a review by Standing Committees and the final approval when presented in the Main Estimates to the Legislative Assembly. Changes to the five-year plan can be affected through any of the reviews prior to final approval.

Community consultation, which is carried out on a departmental basis, impacts the development of the five-year capital acquisition plan through all stages of the process. This consultation would be taken into consideration in the development of the initial capital needs assessment, the ranking of the projects according to the preset priority criteria and through the following review processes.

Draft Multi-Year Business Plans are reviewed by the Financial Management Board and then released to the Legislative Assembly for review by Standing Committees. Standing Committee comments and recommendations are considered by the Government in finalizing the Business Plans and preparing the Main Estimates.

3. *Main Estimates Development Process*

Once Business Plans are approved, departments proceed to prepare their annual estimates.

There is minimum level of detail required in the development of the Main Estimates, but departments may budget at more detailed levels, for internal purposes, as deemed necessary. Each department is responsible for the development of their budget. In this development a minimum level of detail is established which will meet the requirements of the Main Estimates and provide for the budget to be loaded into the Financial Information System.

The Financial Management Board Secretariat coordinates all department information to produce the Main Estimates and is responsible for coordinating the input of the budget into the Financial Information System once it is approved by the Legislative Assembly.

Departmental data is merged into a single government data base under the control of the Financial Management Board Secretariat. Consolidated documents are prepared at this time.

The Main Estimates are reviewed by the Financial Management Board Secretariat for uniformity, consistency of presentation and adherence to targets and guidelines. The Financial Management Board then approves the Draft Main Estimates for forwarding to the Legislative Assembly Standing Committees for their review prior to the commencement of the Budget Session.

4. *Budget Address Development*

Under the direction of the Minister of Finance, the Department of Finance drafts the text of the budget address.

The budget address includes an outline of current trends and anticipated developments and identifies the government plan of action, related to its established strategies and priorities, for the upcoming fiscal year.

In addition, the address highlights or announces new tax and program initiatives and their expected impacts on the economy and government revenues or expenditures.

Budget Development Process

5. *Presentation to the Legislative Assembly*

a) Standing Committees on Accountability and Oversight, Governance and Economic Development, and Social Programs

The Standing Committees meet prior to the Main Estimates being presented to the Legislative Assembly, to review the draft Main Estimates for the upcoming fiscal year. These meetings are not open to the public. Each Government Department will appear before the respective Standing Committee to introduce their Main Estimates and address any issues raised by the members.

The Committees review the budget and prepare a report for presentation to the Legislative Assembly when the Main Estimates are introduced in the House.

b) Legislative Assembly

Following the presentation of the Budget Address to the Legislative Assembly by the Minister of Finance, the Main Estimates are released to Members of the Legislative Assembly, the general public, and the media. After the Legislative Assembly has completed its review, the Appropriation Act is approved by the Assembly.

6. *Preparation and Entry of Approved Budgets into the Financial Information System*

The departments are required to provide the detailed data and coding structure, in a format established by the Financial Management Board Secretariat, for entry of the budget into the Financial Information System.

This function of budget entry consists primarily of the distribution of the annual budget by months. A number of computer-assisted tools are available to departments for this purpose (e.g. historical records, budget year payroll patterns).

The monthly budget flows are reviewed by the Financial Management Board Secretariat and budget totals are confirmed against the amounts approved by the Legislative Assembly before transference to the Financial Information System.

The actual transfer is completely automated and is organized so that departmental budgets are in place on April 1.

7. *Variance Reporting - Monitoring of Expenditures and Revenues against Budgets*

During the course of the year, the Financial Information System produces monthly reports comparing year-to-date revenues and expenditures to the year-to-date budget.

Departments must formally respond monthly to the Financial Management Board on the status of their expenditures and revenues-to-date, as compared to budget, and provide projections to year end.

The Financial Information System is fully automated and exercises absolute control at the Vote/Department/Regional level. The system will not allow further expenditures by a department if the expenditure will cause the department to exceed its budget. At the activity level, the system issues a warning when an activity budget is about to be exceeded.

In the capital process, this absolute system control extends to the capital project level. A formal project variance/status review is conducted by the Financial Management Board, quarterly, on a schedule that relates to critical stages of the capital expenditure process.

Budget Development Process

The variance information and revised year-end projections, obtained through the expenditure and revenue monitoring mechanisms, are used during the year to monitor actual performance against the Government's fiscal framework and anticipate requirements for supplementary appropriations.

8. *Supplementary Estimates*

During the course of any given year, increases may be required to a department's spending authority. This is accomplished by way of Supplementary Estimates. They are presented to the Legislative Assembly, for approval, during regular sittings of the House.

In emergency situations, the Financial Management Board may recommend a Special Warrant to the Commissioner for advanced spending authority, to allow a department to respond quickly to a new or unforeseen need that meets the criteria of an emergency as defined by the Financial Administration Act. The Special Warrant is included in a subsequent Supplementary Estimate.

Upon approval of Supplementary Estimates by the Legislative Assembly, budget entries are prepared and entered into the Financial Information System.

9. *Results Reporting*

All departments establish performance measurement systems to monitor both the administrative outputs and the broader outcomes of their programs and services. In addition, departments publish key outcomes, measures and targets in their multi-year Business Plans. At the end of each fiscal year, the Financial Management Board Secretariat co-ordinates the development of a departmental report to the Legislative Assembly on results achieved during the year, with specific reference to the outcomes and measures in the Business Plan.

The report "Toward Improved Accountability" relates the departmental goals and strategies to the Government-wide goals as well as reporting the results achieved and how the department measured up against the targets included in the Business Plans. The report also includes a series of Government-wide measures mainly comprised of statistical information which illustrates how the Northwest Territories compares to other jurisdiction

ACCOUNTING FOR TANGIBLE CAPITAL ASSETS

The Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants (CICA) provides accounting and financial reporting recommendations for the Public Sector. In late 1997, PSAB published the final recommendation on accounting for tangible capital assets. The GNWT is implementing a new accounting policy for tangible capital assets in 2000-2001 based on this recommendation. The recommendation requires that expenditures on tangible capital assets be amortized over the useful life of the asset. This change will bring government accounting practices in line with those of the private sector.

Tangible capital assets are those with a useful life extending beyond one year, which are acquired, constructed or developed and held for use in the delivery of government programs, and not for resale. Tangible capital assets with a value less than the accepted threshold will be expensed in the year of acquisition and included in operations expense. The GNWT's accepted threshold is $50,000.

Contributions to third parties for the acquisition or construction of tangible capital assets, for which the government will not have ownership, will now be included in operations expense. Previously, these expenditures were voted as capital appropriations.

The expected useful life of an asset takes into consideration the passage of time, normal wear and tear and the effects of technological obsolescence. The GNWT will be adopting a standard useful life for each asset class that is expected to remain the same over time. The straight-line method of amortization used reflects a constant charge for the service of the asset as a function of time.

The following table summarizes the standard asset categories and amortization periods to be applied under the new policy.

ASSET DESCRIPTION	USEFUL LIFE (years)
Land	Indefinite
Roads and Bridges	40
Ferries	25
Airstrips and Aprons	40
Buildings	40
Water/Sewer Works	25
Mainframe and Software Systems	10
Leasehold Improvements	Lease Term plus one Renewal Option
Mobile and Heavy Equipment	15
Major Equipment	15
Major Medical Equipment	15

The following provides an example of how capital acquisitions will be budgeted and reported under the new policy, as compared to accounting procedures previously used.

Instead of approving an appropriation for capital expenditures, the Legislative Assembly will now approve an appropriation for capital investment authority. The Main Estimates will include a proposed five-year Capital Acquisition Plan, which outlines all proposed capital investments. Note, however, that two categories which were previously included in capital estimates, will now be excluded from the capital acquisition plan, i.e:

- contributions to third parties for the purpose of acquiring or constructing tangible capital assets; and
- assets with a value less than $50,000.

Example:

The GNWT purchases a piece of equipment in 2003-2004 at a cost of $150,000.

In prior years, the cost of the equipment would have been included in the Capital Estimates and included as a capital expenditure of $150,000 in the year of acquisition.

Under the new tangible capital asset accounting policy, the cost of the equipment will now be allocated over its useful life. In this case, $10,000 will be included in operations expense in 2003-2004 and the next 14 years, calculated as follows:

Cost of acquiring the equipment:	$150,000
Estimated useful life	15 years
Annual amortization - $150,000 divided by 15 years:	$ 10,000

The annual amortization will continue to be estimated and expensed each year until the equipment is totally amortized, disposed of or written off.

The Capital Acquisition Plan in 2003-2004 would include this capital investment in equipment of $150,000.

The benefits of the new policy will include:

- More accurate reporting of the annual costs of operations and delivery of government programs.
- Provision of better information to assess the efficiency of government programs and to make informed decisions.
- Improved stewardship of government assets with a greater emphasis on asset management rather than acquisition. Assets will need to be managed over their intended life cycle.
- Strengthening the accountability of managers through improved control of capital assets.

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